

Annual Budget PREPARED BY:

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Valdosta Georgia

For the Fiscal Year Beginning

July 01, 2021

Christophen P. Morrill

Executive Director

ORDINANCE NO. 2022-11

AN ORDINANCE ADOPTING THE 2022 - 2023 MUNICIPAL BUDGET

BE IT ORDAINED by the Mayor and Council of the City of Valdosta, and it is hereby ordained by the authority of the same as follows:

Section 1. The Annual Budget for the Fiscal Year 2022 - 2023, beginning July 1, 2022 and ending June 30, 2023, as presented, is hereby approved.

Section 2. An official copy of said Budget shall at all times be on file in the office of the Clerk of the City of Valdosta, and by reference hereto shall be part of this Ordinance and the public records of the City of Valdosta as if fully set out at length herein.

Section 3. Unless the Mayor and Council of the City of Valdosta object, amounts budgeted for specific items or purposes and not required to be utilized for such specific items or purposes, may be utilized by the City Manager for other items or purposes within the City with respect to which said allocations were originally made.

Adopted this 9th day of June, 2022.

Mayor, City of Valdosta

Attest: oresa S. Bolde

Clerk of Council, City of Valdosta



Introduction FY 2

How to Use this Budget Document

This section is intended to familiarize and assist readers with the organization and presentation layout in this Annual Budget document.

It is hoped that through clear and easily understood graphs, schedules, and accompanying narrative text, the users of the City of Valdosta's Annual Budget for the fiscal year 2022-2023 will be able to discern important economic trends and issues facing the City. Plans for dealing with these issues are presented in narrative summary style, illustrating strategies used by the City of Valdosta officials in pursuing economic and efficient solutions. These strategies are defined at the operating level through information concerning the departmental goals, objectives, and performance measurement criteria where applicable and available.

This document has been prepared with a layout that is intended to achieve the following objectives:

- To present a coherent statement of programmatic policies and goals for the City and its operating departments, with articulation of current budget priorities and issues.
- To present revenue and expenditure summaries of all appropriated funds along with:
 - 1. Comparisons of prior-year sources of revenue to current budget
 - 2. Assumptions used for current revenues
 - 3. Discussion of significant revenue trends
 - 4. Projections of fund balance
 - 5. Current debt obligations and decisions, and the effect of debt levels on current and future revenues of the City.
 - 6. The basis of budgeting used to account for the funds of the City.

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How to Use this Budget Document- continued

- To present a description of the activities, services, and/or functions performed or delivered by the operating unit or programs of the City including the following information, where applicable and available:
 - 1. Objective measurement of results by unit or program, with goals and objectives for the current budget year,
 - 2. An organization chart for all City departments and/or programs,
 - 3. Summary schedules of personnel, with descriptions of any significant changes in staffing or reorganizations planned for the budget year.
- To present schedules and discussions of current City debt obligations.
- To present City of Valdosta's Capital Improvement Program and describe how it addresses the need to plan for future capital improvements.
- To give summary schedule(s) of personnel staffing levels by department and division.
- Finally, this budget document includes a glossary and acronym guide of key terms used in the budget.

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SECTION A Introduction



CITY of VALDOSTA, GEORGIA

L. Mark Barber City Manager

June 9, 2022

The Honorable Mayor and Council Valdosta, Georgia

Mayor Matheson and Members of the City Council:

In accordance with the City Manager's duties and responsibilities as outlined in the Charter of Valdosta, Chapter 3, Subchapter C Section 4.42 (3), please find herein the budget for the fiscal year ending June 30, 2023.

The FY 2023 Budget for all funds equals \$135,336,382, an increase of \$10,766,839 from the City of Valdosta budget for FY 2022.

This budget includes funding a 3.5% cost of living increase implemented at July 1, 2022. It was the consensus of both elected and appointed officials that it was important to recognize the outstanding work of our staff and the manner in which they serve our citizens and visitors each and every day, especially during the pandemic.

The majority of the city's capital projects are paid for by the Special Purpose Local Option Sales Tax (SPLOST), which is a one cent sales tax. This was approved during FY 2020 by the citizens to continue for six years. This mechanism has been extremely beneficial in allowing the City to fund much needed capital projects. The list of capital projects includes sidewalks, drainage improvements, water and sewer projects, and more. In recent months, sales tax collections have strengthened but rising cost blunt the positive impact of this trend.. The overall direction of the economy directly impacts the amount of SPLOST revenue collected by the City but increasing costs for materials and services threaten to offset revenue gains.

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The tax millage rate for this fiscal year is anticipated to be 7.796. In fact the City has lowered the mileage rate 11 times in the last 24 years and the current millage rate remains one of the lowest among comparable governments. Due to diligent fiscal oversight by the individual department heads, guided by your commitment to sound financial management, we have consistently avoided the need for ad valorem tax increases, while other communities have implemented these revenue enhancement measures in order to balance their budgets. Our City also has no general obligation bonded debt and has not incurred such debt since 1972.

The 7.796 mills will fund a 3.5% cost of living adjustment as well as the increasing costs of necessities such as electricity, fuel and the increasing costs associated with providing quality services. Throughout the years we have expanded our services and continued to improve our citizens' quality of life. Our City continues to have among the lowest property taxes and utility rates in comparable cities.

Measurement Focus Budgeting

To meet growing demands and maintain a low tax burden on its citizens, the City of Valdosta government proactively measures service levels and associated costs of those services.

The City is attempting to increase productivity and services by channeling funds in accordance with measurable outputs rather than fund sections and projects according to requested input. This causes both departments and the work force to focus on performance and quality of service. In view of this philosophy concerning budgeting based on service and satisfaction, it is the management's opinion that measurement of performance should be the test for evaluating efficiency of government administration and effectiveness of elected officials. Performance indicators allow City officials to measure service quality by comparing end results to objectives. Each department formulated its own objectives that set specific targets for each unit of government.

It is the City's belief that a system of measurement will generate greater productivity by measuring each department's efficiency over time. If each organization measures the result of its work, even if they do not link funding or rewards to those results, these performance indicators will shape and influence the behavior of the organization. Therefore, each department of the City reviews and updates its goals annually to ensure that they coincide with the overall goals of the City as set by the Mayor and Council. The goals and objectives are written in such a way as to be both measurable and attainable. With these measurement tools in place we will achieve enhanced program performance and improved results of operations, and create positive influences affecting our budget preparation

The section that follows presents some of the most significant challenges Valdosta faced in preparing the budget. It also presents an analysis of the key issues the City faces in the year ahead and how the design of this budget meets these challenges.

Significant Challenges and Accomplishments

The major challenge facing the City this budget year is the same as many other governmental entities are experiencing, that is, how to continue to provide the high quality services our citizens need and deserve and expect in the face of limited or even declining revenues. We accomplished this primarily through an account by account examination of all department budgets, limiting operating expenditure growth only to the absolute needs. The budget fully funds the employee Health Care Clinic for employees, dependents and retirees. This is a tremendous benefit for employees as it reduces employees' out of pocket medical expenses and prescription expenses as well, thus saving money.

The estimated fund balance for the General Fund at June 30, 2022 was approximately \$10.5 million. This is an increase in fund balance of approximately \$3.9 million when compared to the prior fiscal year.

Because of the economic conditions and expenditure decreases, we expect to end the 2023 fiscal year with a net gain. We were also fortunate to have built and maintained adequate fund balances. General fund reserves should be used only as needed but certainly maintaining necessary services essential to the needs and expectations of our citizens is a valid use of reserves. General Fund reserves were significantly reduced during the economic downturn but revenues have started to stabilize. This should allow the General Fund to maintain its current fund balance without placing an undue burden on other funds.

Revenues have been conservatively budgeted. With the uncertainty of the national and state economy, the management of the City remains committed to not using unrealistic revenue estimates in order to balance the budget. We believe that the long term economic outlook for the City remains positive, as we have a strong economic pull factor, Valdosta State University and Moody AFB are growing, demand for labor is strong and we continue to add new jobs and there is interest in additional new development. Despite this positive long term outlook, the short term economic outlook for Valdosta as with the entire nation, is clouded by the current pandemic.

Solid Waste

The fund has been producing a profit until recent years due to an increase in Sanitation fees, streamlining of the department, and additional services being provided.

Infrastructure Improvements

The City has completed construction on an unprecedented number of public buildings and facilities in the last several years with the trend continuing into this year. Finally, multiple additions to the Water and Sewer system, along with other road and signal upgrades have been accomplished in the past several years with many more planned for the upcoming year. Overall, these projects will continue to greatly benefit all citizens of Valdosta. The importance of SPLOST revenues cannot be overemphasized. It allows the City to "pay as we go" on all capital projects except the largest water & sewer projects. This enables us to keep our bonded debt at a minimum with no general obligation (GO) bonded debt. The fact that the City has no GO bonded debt is a significant achievement for a municipality of Valdosta's size.

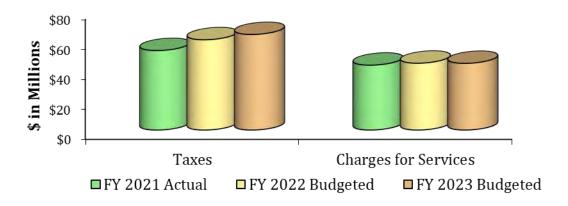
Utilities

The Water and Sewer Fund is expected to have another good year, with positive cash flows and adequate fund balance. Funding for much of the upgrades to the Water and Sewer system has been financed by low interest loans from the Georgia Environmental Facilities Authority (GEFA). Use of these loans has proven to be more cost effective than issuing bonded debt. The fund has also benefitted from improvements financed by SPLOST.

2023 - Revenues Sources and Budget Highlights

The City of Valdosta expects to adopt a property tax rate of 7.796 mills. Minimal growth in the digest, along with slightly improved sales tax revenue, has allowed the City to expand services within a balanced budget.

Revenues from both Taxes (\$60,244,473 projected for FY 2022) and Charges for Services (\$44,597,042 projected in FY 2022) together constitute \$104,841,515 or 88% of the total budgeted revenues of \$119,132,318 (less interfund transfers). These revenue sources are relatively stable and projections of revenue for the coming year are very conservative. The downturn in the national economy hampered the growth of revenues for several years but there has been recent improvement. Although we have seen some revenue improvement, we have projected these revenue sources very conservatively in light of the expected economic impacts of COVID-19.



Intergovernmental revenues include federal, state, and local grant monies received by the City. The FY 2023 budget of \$9,554,383 in intergovernmental revenue is an increase from the FY 2022 budget of \$5,526,910. The City chooses to make adjustments to the budget throughout the year as the awards are made instead of budgeting for grants which have not yet been awarded. This method of budgeting for grants results in very conservative projections and prevents the revenue budget from being overstated.

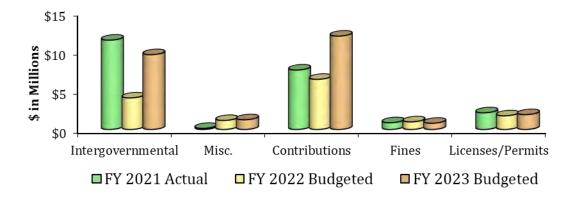
Miscellaneous revenue includes sales of surplus property, insurance proceeds from lost or destroyed property, and revenues not properly recorded in other classifications. Miscellaneous revenues account for 1% of City revenues.

Contributions include payments made for perpetual care of the City's cemetery and miscellaneous contributions made by the public and local businesses of Valdosta for various City activities. These also include capital contributions to the Water & Sewer Fund. Contributions are projected at \$11,916,228 for FY 2023.

Fines and Forfeitures include court fines, fees, and proceeds from the sale of judicially confiscated property. Collections have been fairly stable from fiscal years 2000 through 2022 with the FY 2023 projection at \$792,000, a decrease from FY 2022 of \$177,200.

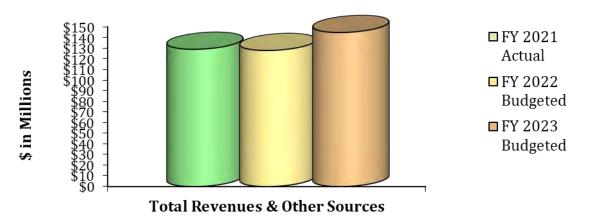
License and Permits includes building, electrical, plumbing, and business licenses and other licenses or permits of a local nature. These revenues are by nature dependent on the local economy and have been significantly impacted by the economic recession. We have attempted to budget these revenues conservatively. The FY 2023 projection of \$1,890,650 is an increase of \$147,270 from FY 2022.

Other Sources of Funds includes the transfers made between the various funds of the City and capital leases. The transfers in are considered a source of funds for the receiving fund and transfers out are a use of funds in the disbursing fund. The transfers in for FY 2023 are \$10,666,616 compared to \$8,389,823 for FY 2022. Most of the transfers are transfers into the General Fund as payments for services provided to the other funds.



The table below summarizes this information:

Revenue Category	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Taxes	\$53,056,635	\$60,243,973	\$63,782,099
Charges for Services	43,302,668	44,597,042	44,500,113
Intergovernmental	11,406,702	4,027,473	9,554,383
License & Permits	2,127,802	1,743,380	1,890,650
Contributions	7,589,297	6,402,456	11,923,228
Fines & Forfeitures	859,865	970,000	792,800
Miscellaneous	142,737	1,147,994	1,241,579
Total Revenues	\$118,485,706	\$119,132,318	\$133,684,852
Other Financing Sources	10,169,571	8,389,923	10,666,616
Total Revenues & Other Sources	\$128,655,277	\$127,522,241	\$144,351,468



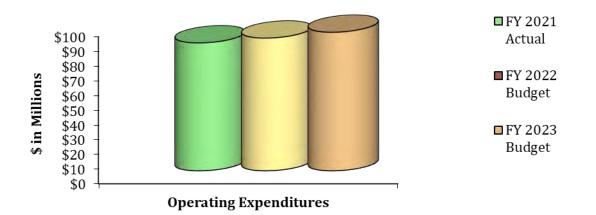
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FY 2023 Operating Expenditures and Budget Highlights

	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$37,016,315	\$38,541,562	\$40,204,141
Contractual Services	11,631,055	12,441,028	14,320,610
Supplies	4,873,744	5,942,019	6,395,691
Travel & Training	375,795	790,504	768,945
Other Services & Charges	26,482,311	27,088,824	28,574,730
Total Operating Expenditures	\$80,379,220	\$84,803,937	\$90,264,117

The following table provides a summary of the operating expenditures for fiscal years 2021 through 2023

Due to the current uncertainty in the economy and the resulting effect upon revenue collections, the budgeted operating expenditures of the City are focused on maintaining the City's current service levels. We are committed to "living within our means" nevertheless we continue to experience increases in some costs, such as retirement and health care that follow economic and national trends as well as mercurial construction costs. Increases in electrical rates and fuel costs continue to be a challenge city wide.



FY 2023 Outlook, Significant Issues and Priorities

The long term outlook for Valdosta in FY 2023 remains optimistic for the general welfare of our citizens. Through the prudent use of City funds, we expect to provide the citizens of and visitors to Valdosta quality services that rival any other municipality in the State. Areas of concern continue, however, and new demands are certain to challenge the city in the new budget year. I would like to emphasize some of the issues that will take greatest priority and some strategies incorporated within this budget to meet these demands.

Public Expectations vs. Public Resources

There continues to be a desire to expand and increase services within the existing framework of revenues. To accomplish both is a continuing challenge. A continuation of community expectations for new or expanded services will require careful thought and deliberation. It will necessitate careful consideration of these demands and the additional revenues or reduction in other services required to compensate for the expansion of services.

Regulatory, Environmental, and Unfunded Mandates

New federal and state regulations, most of which are unfunded and passed along directly to local governments, have increased the costs of construction and operation, and will significantly impact all future growth. Particularly in the area of water/sewer and engineering, the City will incur significant increases in costs that must be passed along to the customer.

Slowing Economy/Increased Costs

This has been a difficult year in preparing the budget. The uncertain economic outlook for the immediate future coupled with the need to provide quality services to the citizens has forced us to make difficult choices. While other cities have reduced their work force, furloughed employees and taken other drastic measures in order to balance our budgets, we have been able to avoid these consequences.

Because we do not subscribe to a "use it or lose it" approach to budgeting, we were able to ask our department heads and staff and to use level funding and even reduce their requests and they were willing to do so without the fear that they would sacrifice budget dollars in the future. I commend their efforts for making these tough choices.

COVID-19

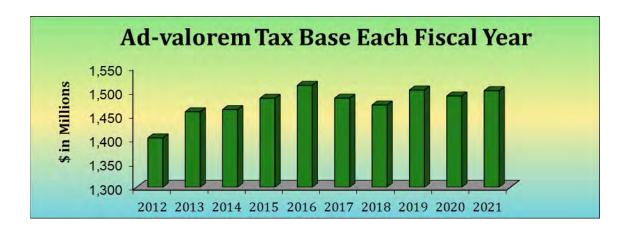
The COVID-19 pandemic has affected the entire globe and the City of Valdosta is no exception. While the City has not experienced the tremendous impacts that other areas have seen, this budget has been conservative in revenue forecasts. As noted above, some revenues are improving but costs are also rising as a result of supply chain problems and a tight labor market.

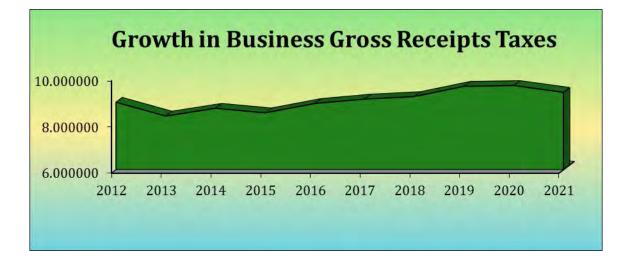
Financial Condition

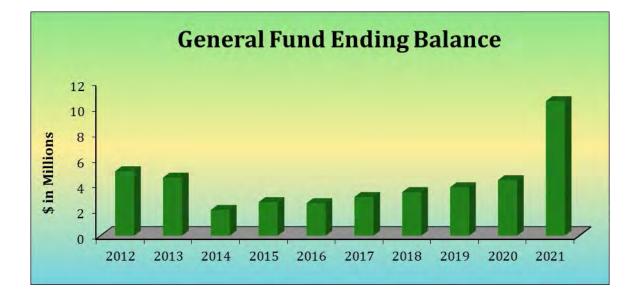
The financial condition and long term outlook for the City is generally positive. The growth trend of three primary economic indicators supports this view. Though these benchmarks were somewhat flattened for FY 2011 through FY 2019, we are confident that as the economy improves, these indicators will resume increasing as they have done in the past.

- A. Property Values Represent growth in construction and development.
- B. Business Gross Receipts Taxes These taxes are based on a business' gross receipts. As the receipts from the taxes increase, it reflects the health of Valdosta's economy.
- C. General Fund's Ending Fund Balance Reflects the City's ability to meet ever increasing demands for general service while remaining financially sound and fiscally responsible by providing a buffer for short-term fluctuations in the economy.

The following graphs evaluate the growth trends of these factors.







Using the three factors noted above as monitors for evaluating the City's financial condition and considering the City has incurred no bonded general obligation debt since FY 1972 and has a most recent rating of Moody's A and Standard and Poor's A + investment risk rating on the City's Revenue Bonds, it is our opinion that Valdosta will continue to be able to provide adequate services to our citizens despite the current economic uncertainties.

Distinguished Budget Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation Award to the City of Valdosta for its budget for the fiscal year beginning July 1, 2021.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for one year only. We believe our current budget document continues to conform to program requirements and are submitting this document to GFOA to determine its eligibility for another award.

Conclusion

The opportunity to improve the quality of life in Valdosta through implementation of this budget is an exciting prospect. The daily activities of conducting business with the City are going to improve with new facilities. The completion of additional projects will enhance the future delivery of services to residents. Transportation planning will accelerate projects needed to sustain economic development and growth. Utility expansion will prepare our city for future opportunities.

With many challenges and opportunities still to be met, we cannot and will not rest on our laurels. The visions of the elected officials of this city offer great promise for the future of our community. With continued support, an excellent quality of life for this and future generations will be assured.

Finally, this budget report was prepared with the assistance of each department of the City and with tremendous effort by the Budget Division of the Finance Department. To all those involved in this project, I want to express my appreciation. To the users of this document, I would encourage a detailed examination of the information provided, and I would welcome suggestions for future programs and services which may be addressed in subsequent budgets.

Respectfully yours,

L. Mark Barber City Manager



Valdosta — A City Without Limits...A Region of Opportunity



South Georgia Medical Center



Lowndes County Chamber of Commerce





The Crescent



James H. Rainwater Conference Center

Valdosta, Georgia "A City Without Limits A Region of Opportunity!"



THE CITY OF VALDOSTA is a designated Metropolitan Statistical Area. Located off I-75, US 84, US 41, minutes from I-10, and within hours of several major east coast and gulf maritime ports. It is served by air, through General Aviation and a Commercial Airline at the Valdosta Regional Airport, and connected as a regional rail center by CSX, Norfolk Southern, and Valdosta Railway. There is also a Greyhound bus station. Valdosta is positioned between Atlanta, Georgia and Orlando, Florida on I-75. The City is equal distance between the Atlantic Ocean on the east and the Gulf of Mexico on the southwest. Valdosta covers 31.30 square miles and is situated in the Coastal Plain area of the state with gentle rolling plains averaging 233 feet above sea level.

THE CITY OF VALDOSTA was originally incorporated by an Act of the General Assembly of Georgia on December 7, 1860. Georgia laws 1901, Act Number 213, as amended, provided the basic charter.

THE CITY OF VALDOSTA is known as "**The Azalea City**" because of its plentiful plantings of azaleas that provide beautiful blooms in the spring. The city hosts an annual Azalea Festival in March. Valdosta has several sites listed on the National Historic Register including the beautiful district of Fairview.

THE CITY OF VALDOSTA is governed by an elected Mayor and seven council members with daily operations managed by an appointed City Manager. As authorized by its charter and code, the services provided by the City are General Government (Administration, Human Resources, Finance and Engineering), Judicial (Municipal Court), Public Safety (Police and

Fire), Public Works (Streets, Sanitation, Water and Sewer, Storm Water) and Housing & Development (Community Development and Inspections).



THE CITY OF VALDOSTA is Georgia's tenth largest city with a growing population of approximately 54,474 and is the county seat of Lowndes County. Moderate temperatures prevail and outdoor activities occur on a year-round basis. Extremes of temperatures are a rarity due to Valdosta's strategic location. Spring and summer seasons are extended compared to other areas of the United States. High winds seldom threaten the community and rainfall measures about 41.8 inches annually, with snow being a definite oddity. The average annual temperature in Valdosta is 68.4 degrees Fahrenheit.



THE CITY OF VALDOSTA is recognized as the trading, shopping, medical, and business center for a ten-county area in Georgia and Florida. Due to the strategic location, strong industrial and business opportunities, and progressive economy, Valdosta is a great place to live, work, and visit. Valdosta is benefiting from many recent expansions and additions to its growing industry with five industrial parks located within the city limits.



THE CITY OF VALDOSTA educational needs are met by Valdosta State University, a Regional University of the University System of Georgia and the third largest employer in the community. Approximately 11,375 students are enrolled each semester from Georgia counties, several states, and international countries. Wiregrass Georgia Technical College, a unit of the Georgia Department of Technical and Adult Education system enrolls approximately 3,246 students per semester.



THE CITY OF VALDOSTA high school is **Valdosta High**, home of the Wildcats, nationally known for its football program. The City school system is also comprised of two middle and five elementary schools. Several private schools and special need programs are also in the area to serve the residents. Overall, the City school system provides quality education to over 7,000 students annually.



THE CITY OF VALDOSTA Moody Air Force Base is home to the Air Force's 347th Rescue Wing and 479th Flying Fighter Training Group. Located just outside the city limits and is the largest employer in the community. Moody employs about 5000 military and civilian workers. Its economic impact upon the City region is estimated to be \$323 million and it is estimated that over 6,000 people live in the City due to its' presence.



THE CITY OF VALDOSTA health care is provided by **South Georgia Medical Center**, the second largest employer in the community. South Georgia Medical is a full service, acute care hospital with 418 beds. SGMC offers a full range of services to include: Ambulatory Services, Women & Children, Birthplace, Cardiology, Cardiac Rehabilitation, Community Health Promotion, Open Heart Center, Cancer Center, Diagnostic Imaging, Emergency Room, Hospice, Laboratory, Medical Library, Nursing Services, Nutrition Services, Outpatient Center, Pharmacy, Physical Therapy, Psychiatric & Chemical dependency services, Respiratory Therapy, Social Services, Diabetes and Wound Healing Clinics, Speech Therapy, Surgical Services, Volunteers, and two Walk-In Clinics.



THE CITY OF VALDOSTA social activities includes organized recreation programs for all ages. Residents can enjoy 505 acres of parks, 27 softball and baseball fields, 5 supervised playgrounds, and 15 tennis courts. The outdoor activities are endless, especially hunting, fishing, water skiing, and golfing. The Valdosta area also has its own amusement park, Wild Adventures, which is a 170-acre family theme park featuring animals, rides, a water park, and shows. Valdosta provides cultural events through Valdosta State University, the Lowndes Valdosta Arts Commission, and the Valdosta Symphony Orchestra. The events include plays, concerts, lectures, and art exhibits. Valdosta has more than 150 churches and one synagogue to provide spiritual guidance.



THE CITY OF VALDOSTA provides Water and Sewer service to approximately 27,000 customers, with an average daily water consumption of 11 million gallons. Also, the City operates two wastewater treatment facilities. The system has 31 miles of sanitary sewers and over 250 miles of water mains with 2,000 fire hydrants. Georgia Power and Colquitt EMC provided electric service to approximately 20,000 customers.

THE CITY OF VALDOSTA has fifteen commercial banks and one savings and loan institution that serves the financial needs of the community. The City is kept safe by the 196 people employed by the police department and by the fire department that has 7 fire stations and a total of 109 employees.

*The following are the ten largest employers in Valdosta:

Moody Air Force Base	**5,478
South Georgia Medical Center	2 <i>,</i> 559
Valdosta State University	2,311
Fresh Beginnings Inc. and	
Elead 1 one	1,582
Lowndes County School System	1,388
Valdosta City School System	1,270
Lowe's Distribution Center	992
Wild Adventures	900
Wal-Mart Supercenters	859
City of Valdosta	582
Lowndes County	558

*Valdosta-Lowndes County Chamber of Commerce ** Moody Air Force Base – Military & Civilian Personnel

*The unemployment rate for Lowndes County is 4.8%.

THE CITY OF VALDOSTA residents are informed and entertained by one daily newspaper, five radio stations, and two television news bureaus for area stations, as well as Channel 17, the City's cable government access channel.

City of Valdosta, Georgia Mission Statement

Quality Service by Quality People

Quality with Vision

City of Valdosta is to be known by our customers and others for responsive, efficient, and high-quality municipal service.

What Is Our Mission? Long Term City Goals

- Service with respect to our customers
- Continuous improvements of our relationship with our community and the news media
- Pride—in delivery of our services to our customers at all times
- Increase the approach of being "User Friendly" with the services provided by the City to our customers
- Continue to utilize technology to improve service delivery and customer service

Where Are We Going? Short Term City Goals

- CG1: To continue reviewing the final regulations for ARPA funding to identify projects that need funding.
- CG2: To continue to seek opportunities for public and private partnerships.
- CG3: Continue to search for programs for youth development such as youth work programs.
- CG4: In Collaboration with the Valdosta Housing Authority, develop a plan to gain public and private support for mixed-used housing development
- CG5: Update Ethics Ordinance
- CG6: Continue to explore opportunities for a Performing Arts Center and review the results of the feasibility study for a convention center.

City of Valdosta, Georgia Principal Officials

Mayor

Scott James Matheson

Council Member – At Large Council Member – District I Council Member – District II Council Member – District III Council Member – District IV Council Member – District V Council Member – District VI

City Manager

Deputy City Manager of Administration/ Human Resource Director Deputy City Manager of Operations/ Public Works Director

Clerk of Council City Attorney Municipal Court Judge City Auditor

Finance Director City Engineer Chief of Police Fire Chief Director of Utilities Ben Norton Vivian Miller-Cody Sandra Tooley Joseph "Sunny" Vickers Eric Howard Tim Carroll Andy Gibbs

L. Mark Barber

Catherine Ammons

Richard Hardy

Teresa Bolden Tim Tanner Jeremy Baker Mauldin & Jenkins Certified Public Accountants

Chuck Dinkins Vacant Leslie Manahan Brian Boutwell Vacant

City of Valdosta, Georgia Description of Funds

In order to assist the reader in understanding the budget fully, what follows is a list of all the funds of the City along with a brief description of each. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities, and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Governmental Funds:

General Fund – (Major Fund) The principal fund of the City which accounts for all financial transactions not accounted for in other funds. Principal revenue sources are property taxes, sales taxes, fines, intergovernmental revenues, etc. Expenditures are for General Government, Public Safety, Municipal Court, Parks & Recreation, Public Works, and Community Development.

Special Revenue Funds

Federal COVID Relief – Accounts for proceeds of the American Rescue Plan Act of 2021.

Confiscated Assets Fund – Accounts for funds confiscated by the Police Department which are used to purchase supplies and equipment.

CDBG/CHIP 01M, 02M, 04M, 06M & 07M Grant Funds – Accounts for the receipt of grants from the Department of Community Affairs which is used to build houses for families with low to moderate income.

Urban Development Action Grant Fund – Accounts for receipt of grant funds from the U.S Housing and Urban Development which is used for down payment assistance to low to moderate income families.

Federal HUD Grant Fund– Accounts for entitlement grant funds received from the U.S. Department of Housing and Urban Development. These funds are used to complete a variety of community development projects meeting federal guidelines.

Accommodations Tax Fund – Accounts for motel/hotel taxes which are levied to fund the operation of the Rainwater Conference Center, the Annette Howell Center for the Arts, and the Valdosta /Lowndes Tourism Authority.

City of Valdosta, Georgia Description of Funds

Capital Projects Funds

Special Purpose Local Option Sales Tax (SPLOST) VII Fund – (Major Fund) Accounts for numerous capital improvements throughout the City. Funds are collected from a 1% sales tax approved by the voters of Lowndes County for the period of January 2014 to December 2019.

Special Purpose Local Option Sales Tax (SPLOST) VIII Fund – (Major Fund) Accounts for numerous capital improvements throughout the City. Funds are collected from a 1% sales tax approved by the voters of Lowndes County for the period of January 2020 to December 2026.

Road Improvement Fund – Accounts for grant funds received from the Georgia Department of Transportation (GDOT) under the Local Maintenance & Improvement Grant (LMIG). The LMIG program provides funding for a portion of GDOT approved road projects.

Airport Development Fund – Accounts for the financing and construction of capital improvements at the Valdosta Regional Airport.

General Capital Projects Fund – Accounts for the finance of various capital improvement projects with funding primarily from General Fund revenues and grants from the Georgia Department of Transportation.

TSPLOST Fund – Accounts for financing and construction of various road improvement projects. These improvements will be financed in whole or in part by the City's discretionary share of a 1% regional sales tax levied for the purpose of improving the road system in the Southern Georgia Region in accordance with the Georgia Transportation Investment Act (TIA)

Proprietary Funds:

Enterprise Funds

Sanitation Fund – (Major Fund) Established to finance and account for the cost of providing both residential and commercial trash and garbage pickup to the citizens and businesses of Valdosta.

Water & Sewer Fund – (Major Fund) Established to finance and account for the cost of providing both water and sewer services to residents and businesses of the City.

Inspection Fund – Established to finance and account for the cost of providing inspection of residential and commercial construction and regulate zoning issues within Lowndes County.

City of Valdosta, Georgia Description of Funds

Department Of Labor Building Fund – (Major Fund) Established to account for the revenues and costs associated with the operation of the building leased to the Georgia Department of Labor.

Stormwater Fund – (Major Fund) Established to finance and account for the cost of providing storm water and drainage maintenance service to residents and businesses of the City.

Auditorium Fund – Established to finance and account for the cost of associated with the Mathis City Auditorium.

Motor Fuel Fund - Established to sell gasoline and diesel fuels to other nonprofit and governmental entities. Proceeds from this fund are used to defray costs of operating the City fueling center.

Internal Service Funds

Motor Pool Fund – Accounts for the costs of operating a maintenance facility for the City Government's automotive equipment. The fund purchases automotive equipment and rents the equipment to the user departments for the cost of depreciation, maintenance, fuel, and overhead. The fund is set up to break even. Therefore, at the end of the year, an adjustment is made to either increase or decrease the charges made to the department throughout the year.

Group Insurance Fund – Accounts for transactions related to the provision of health care benefits for permanent employees of the City. The fund generates revenue by charging each department a set premium per employee and incurs expenses when health care claims are filed and paid.

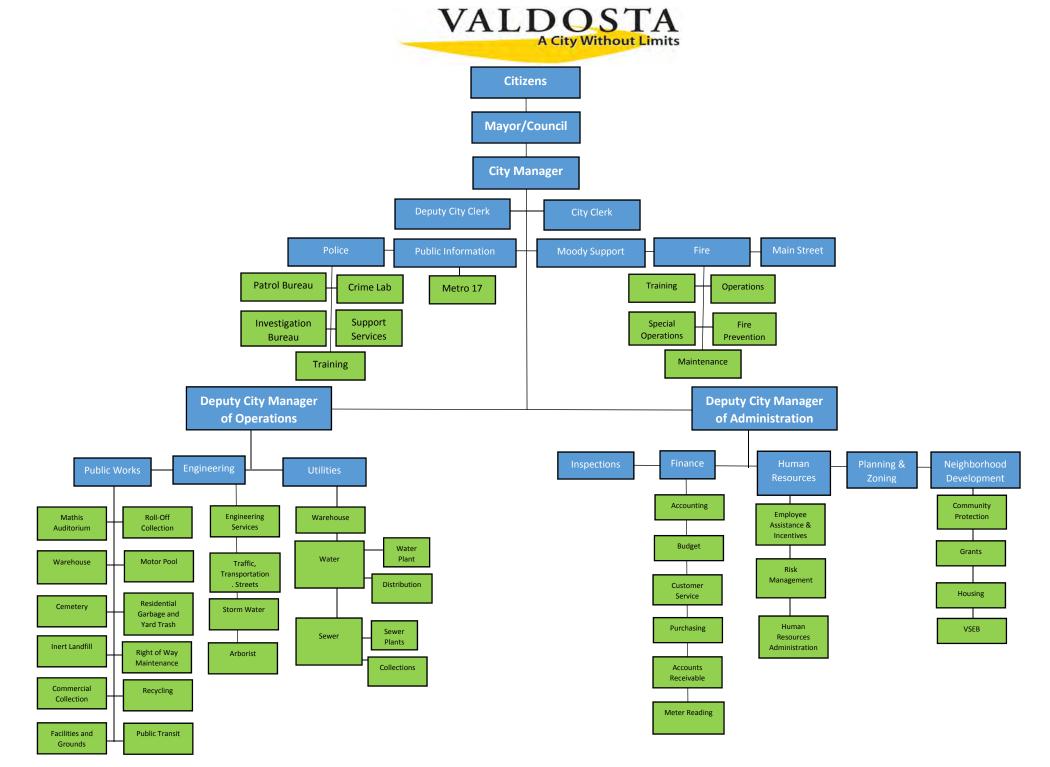
Worker's Compensation Fund – Accounts for transactions associated with worker's compensation claims for employees of the City. The fund generates revenue by charging each department a premium per employee, based on the job type, and incurs expenses which worker's compensation claims are filed and paid.

Information Technology Fund – Accounts for the cost of providing information technology to the city. User departments are charged for IT services based on hours of service provided and costs incurred on their behalf.

Fiduciary Funds:

Trust and Agency Funds

Cemetery Trust Fund – A non-expendable trust fund used to account for perpetual care of the Sunset Hill Cemetery with revenue generated from the sale of lots. The interest earned on investments is transferred to the General Fund which has a division responsible for the maintenance of the cemetery.





Policies & Objectives F

Overview

The overall goal of the City's Financial Plan is to link what we want to accomplish over the next year with the resources which are available. Formal statements of budgetary policies and major objectives provide the foundation for achieving this goal. This section outlines the policies used in guiding the preparation and management of the City's overall budget and the major objectives to be accomplished. This section is composed of two parts:

- Budgetary Policies
- Major City Goals Work Program

BUDGET POLICIES

The following policies guide the preparation and execution of the 2022-2023 Financial Plan:

- Financial Policy
- Cash Management
- Budget Basis for All Funds
- Tax Millage Rate
- Motor Pool Equipment Replacement
- Five Year Capital Improvement Program
- Capital Financing and Debt Management

MAJOR GOALS SUMMARY

The Mayor and Council have set the following as goals for the City:

- 1. To Provide a High Quality of Life for the Residents
- 2. To Provide for Economic and Community Growth
- 3. To Provide for Capital and Infrastructure Expansion

Each of the major city goals in the work program support one of the above Mayor and Council Goals.

The budgetary process incorporates many policies in order to assure that the budget is a management plan of action for the fiscal year. The following is a summary of the City's more significant policies applied in the preparation of the annual budget.

Overview- continued

licies & Objectives

A. Financial Policy

The financial policy established the framework for overall fiscal planning and management. The policy set forth guidelines for both current activities and long range planning. The overall goals of the financial policy are:

Balanced Budget – The City is required to adopt a balanced budget each fiscal year by Georgia Code Section 36-81-3. A balanced budget is one in which the sum of estimated revenues and appropriated fund balances is equal to appropriations.

Fiscal Conservatism – To ensure that the City is at all times in solid financial condition, defined as:

Cash solvency – the ability to pay bills Budgetary solvency – the ability to balance the budget Long-run solvency – the ability to pay future costs Service level solvency – the ability to provide needed and desired services

Flexibility – To ensure that the City is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.

Adherence to the Highest Accounting and Management Practices – As set by the Governmental Accounting Standards Board and the Government Finance Officer's Association standards for financial reporting and budgeting

B. Cash Management

In order to maximize interest earnings, the City commingles the cash of all funds excluding the special revenue funds and permanent funds. Interest revenue derived from commingled cash is allocated to the participating funds monthly based on the relative cash balance of each fund. The City only invests in those instruments authorized by Georgia Code Section 36-83-4 and the City investment policy. The criteria for selecting investments and the order of priority are:

Safety – The safety and risk associated with an investment refer to the potential loss of principal, interest or combination of these amounts. The City only operates in those investments that are considered extremely safe.

Liquidity – This refers to the ability to "cash in" at any moment in time with minimal chance of losing some portion of principal or interest. Liquidity is an important investment quality especially when the unexpected need for funds occurs.

Yield – The yield is the potential dollar earnings an investment can provide and sometimes is described as a rate of return. The City's objective is to attain a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Yield is of secondary importance compared to safety and liquidity

Policies & Objectives F

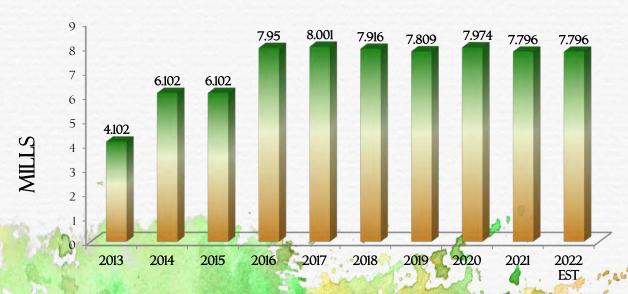
Overview- continued

C. Budget Basis for all Funds

The City of Valdosta utilizes the same basis of accounting for budgeting as used in the audited financial statements. The City uses an accrual basis of accounting in budgeting for the proprietary funds. Under this basis, revenues are recognized when earned and expenses are recognized when incurred, regardless of when payment is made. Also, in the Proprietary Funds, purchases of capital items (defined as items \$5,000 or more and at least a one year useful life) are not expensed when purchased but are depreciated over the life of the asset in accordance with Generally Accepted Accounting Principles (GAAP). In order to budget the purchase of capital items in these funds, the City shows an expense in the Capital Outlay account when purchased and a contra-expense in the Capital Outlay Distribution account. This produces no net effect on expenses of the fund while still showing the purchases in the income statements. The governmental funds use the modified accrual basis of accounting for the funds' revenues. Funds must be available by July 31 to be recognized as revenues. The expenditures utilize a budgetary basis which employs encumbrance accounting. If items or services are ordered but not received by June 30, the amount of the purchase is encumbered and carried forward into the next fiscal year. Capital items in these funds are expensed rather than capitalized.

D. Tax Millage

The City's charter allows the city government to set a millage rate of up to 10 mills. Tax digest millage rates are set and listed below on a calendar year basis. In FY 2013 the millage was reduced to 4.106 and for FY 2014, Mayor and Council adopted a decreased millage rate of 4.102. The FY 2015 millage was increased for the first time in 22 years to 6.102. In FY 17 the millage rate increased but still remained one of the lowest in the state in comparable locals. In FY 22 the millage was estimated to remain the same. The following graph itemizes the City's millage rate for ten years:



Overview- continued

licies & Objectives

E. Motor Pool Equipment Replacement

The City Administration and Finance Department has set a goal to replace the motor pool fleet every five years on average. This is the twentieth budget year since this plan was initiated, and the fleet continues to be replaced on a regular basis in order to keep maintenance costs to a minimum.

F. Five Year Capital Improvement Program

Each department is required to develop and annually update a comprehensive capital improvement plan.

The plan provides a five year expenditure analysis of a department's need for improvements to land, buildings, and equipment. The threshold for an item to be included in the Capital Improvement Program is \$5,000 and a life greater than one year.

G. Capital Financing and Debt Management

According to Georgia State law, a city's legal debt limit for general obligation debt is ten percent (10%) of the total assessed property values within the city limits. Currently, the City has no outstanding general obligation debt. Currently, the City has five loans with the Georgia Environmental Facilities Authority. The details of these loans are outlined in Section G of this document.

The debt management objectives are:

It is the policy of the Mayor/Council and City Manager that the City of Valdosta shall not issue general obligation debt except in the most dire of circumstances, i.e. natural disaster, major catastrophe, etc. The City has not had any such debt since 1970.

- Long term debt will be confined to capital improvement that cannot be financed from current revenues.
- The payback period of the debt will not exceed the expected useful life of the project.
- Long term debt will not be used for operations.

The City will maintain good communications with bond rating agencies about its financial condition and will follow a policy of full disclosure on every financial report and bond prospectus.

Policies & Objectives Fy

Overview- continued

The City's policies on financing of capital expenditures are as follows:

- The City adheres to a "pay as you go" policy on all capital expenditures except those which are "high dollar" projects with long useful lives, i.e. water/sewer line expansions, expansions of water/sewage treatment facilities, etc.
- Projects that do not meet the above criteria are paid for out of funds that are available within the time period of the acquisition/construction timeframe of the capital expenditure.
- The primary vehicle that the City uses to fund these capital projects is the Special Local Option Sales Tax (SPLOST), which is a voluntary one cent sales tax paid on retail sales within the City. Each SPLOST referendum outlines what the monies may be used for and in what amounts.
- Projects that do not meet the criteria for long-term financing or SPLOST funds are paid for out of other sources such as grants or current revenues (sales taxes, user fees, license fees, etc.).

H. Nonrecurring Revenues

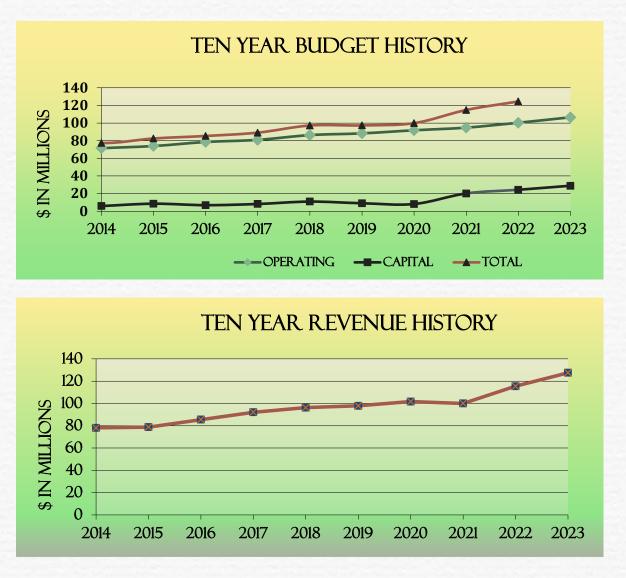
Nonrecurring revenues are those revenues which are of a one-time nature and cannot be reasonably expected to be available beyond the current year. The City's policy regarding nonrecurring revenue sources is as follows:

- The City does not budget nonrecurring revenue sources in preparing the annual budget.
- Grants are not budgeted at the beginning of the fiscal year. The budget for these monies is increased during the course of the year as the qualifying expenditures are made. This is commonly known as the "reimbursement basis". This supports the principle of conservatism in budgeting, which the City is committed to.

The following two graphs show the City's revenue and expenditure history over the last ten years:

Policies & Objectives FY

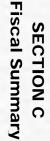
Overview- continued



Additional discussion concerning revenue sources and trends is contained in Section D of this document.

The City's budget is expected to remain somewhat constant for the foreseeable future. The management of the City is committed to matching level of services to available revenue without obligating the City by borrowing funds, i.e. "living within our means".

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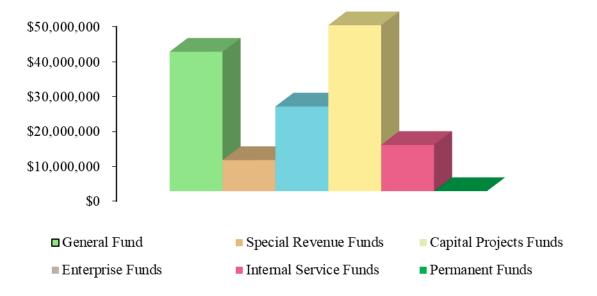




Total Revenues by Fund and Source

Revenue Type	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Permanent Funds	Total by Source
Taxes	\$36,707,817	\$3,500,100	\$23,574,182	\$0	\$0) \$0	\$63,782,099
Licenses & Permits	554,500	0	0	1,336,150	C	0 0	1,890,650
Intergovernmental	1,374,918	5,391,899	640,566	2,147,000	C	0 0	9,554,383
Charges for Services	130,700	0	0	31,289,962	13,079,451	I 0	44,500,113
Fines & Forfeitures	791,800	0	0	1,000	C	0 0	792,800
Contributions & Donations	3,900	0	0	11,916,228	C	0 7,000	11,927,128
Miscellaneous	306,721	0	0	769,402	135,000	26,556	1,237,679
Totals by Fund	\$39,870,356	\$8,891,999	\$24,214,748	\$47,459,742	\$13,214,451	l \$33,556	\$133,684,852

Approved Revenues by Fund



General Government Function Summary

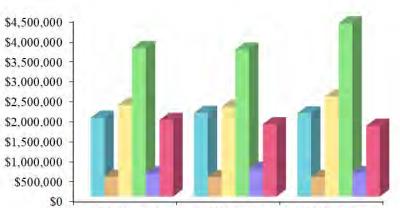
The General Government function is charged with all expenditures for the legislative branch of the City. It is also charged with expenditures made by the City Manager and other auxiliary staff departments and divisions. The departments and their divisions are:

Administration: Mayor and Council City Attorney Executive Office Public Relations Elections Solicitor

Human Resources: Administration Employee Incentives Risk Division Finance: Administration Accounting Budget Customer Service Accounts Receivable Purchasing Information Technology Accommodation Tax Other General Administrative: City Hall City Hall Annex Customer Service Building Rental Group Insurance Worker Compensation

Engineering: Administration Signal Maintenance Sign and Markings Traffic Management Center Street Repair

General Government Operating Expenditures



FY 2021 Actual FY 2022 Budget FY 2023 Budget Administration Human Resources Finance Engineering Other Gen. Admin. Info Technology

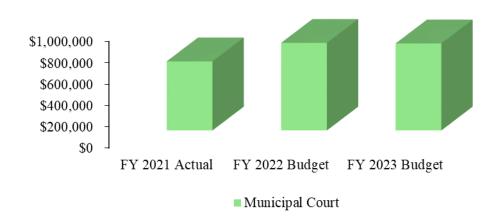
	FY 2021	FY 2022	FY 2023
Department	Actual	Budget	Budget
Administration	\$1,967,785	\$2,089,852	\$2,077,850
Human Resources	496,559	487,249	492,665
Finance	2,288,975	2,240,823	2,498,834
Engineering	3,708,411	3,668,885	4,325,560
Other General Administration	577,644	692,084	585,499
Information Technology	1,913,128	1,806,145	1,767,904
Total	\$10,952,502	\$10,985,038	\$11,748,312

Judicial Function Summary

The Judicial function is to hear and decide all cases brought by Valdosta Police Department and City Marshals which constitute a violation of local ordinance or state law (misdemeanor).

Municipal Court: Administration

Judicial Operating Expenditures



	FY 2021	FY 2022	FY 2023
Department	Actual	Budget	Budget
Municipal Court	\$645,848	\$818,926	\$813,397
Total	\$645,848	\$818,926	\$813,397

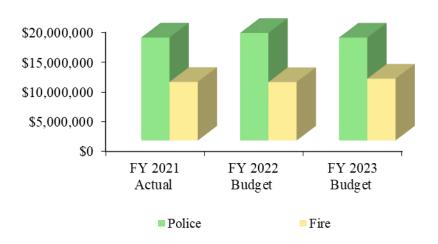
Public Safety Function Summary

Public safety is a major function of government, which has as its objective the protection of persons and property. The departments and their divisions are:

Police:
Administration
Patrol Bureau
Investigative Bureau
Training
Support Services Bureau
Crime Lab

Police cont: Special Services: Local Law Enforcement Grant Confiscated Funds Fire: Administration Operations Fire Prevention Fire Maintenance Fire Training Special Operations

Public Safety Operating Expenditures



	FY 2021	FY 2022	FY 2023
Department	Actual	Budget	Budget
Police	\$17,281,744	\$18,048,054	\$17,266,469
Fire	9,831,800	9,804,725	10,376,325
Total	\$27,113,544	\$27,852,779	\$27,642,794

Public Works Function Summary

Public Works Function includes expenditures for construction, maintenance, and repair of street surfaces, curbs and gutters in streets, bridges, and railroad crossings. Other charges include costs incurred for the collection of garbage and other refuse and delivering it to a place of disposal, the collection and disposal of sewage, water treatment and distribution, and the maintenance of the City's motor vehicle fleet. The departments and their divisions are:

Public Works: Right of Way Maintenance Cemetery Arborist Mathis Auditorium Sanitation: Management Residential Garbage Commercial Collection Residential Trash Roll-Off Collection Recyclables Recyclables Distribution Stormwater Storm Sewer & Drainage Water: Administration Water Plant Central Lines Warehouse Meter Reading Central Maintenance Sewer: Mud Creek Plant Withlacoochee Plant

Motor Fuel Motor Pool

Public Works Operating Expenditures



	FY 2021 FY 2022		FY 2023
Department	Actual	Budget	Budget
Public Works	\$3,241,948	\$3,277,744	\$3,252,992
Sanitation	6,018,837	6,540,200	6,533,778
Stormwater	1,732,730	2,211,877	2,262,511
Water & Sewer	21,615,237	22,887,071	23,609,926
Motor Pool	5,190,922	5,758,785	5,611,151
Motor Fuel	207,370	329,329	518,390
Total	\$38,007,044	\$41,005,006	\$41,788,748

Housing & Development Function Summary

Housing and development is a function whose activities are directed towards developing the area encompassed by government and providing assistance to and opportunity for economically disadvantaged persons and businesses.

Community Development: Administration Grant Administration Neighborhood Development Main Street Urban Redevelopment & Housing: Urban Development Action Grant Community Development Block Grants Urban Redevelopment (cont): Federal HUD Grant DCA CDBG Grants

Community Protection Planning & Zoning Department of Labor Inspection



	FY 2021	FY 2022	FY 2023
Department	Actual	Budget	Budget
Community Development	\$366,565	\$630,256	\$775,967
Urban Redev. & Housing	1,057,936	693,677	700,000
Inspection	1,006,578	1,273,366	1,211,134
Community Protection	544,850	469,638	566,258
Planning & Zoning	375,618	366,124	536,138
Department of Labor	782,704	980,391	947,337
Total	\$4,134,251	\$4,413,452	\$4,736,834

All Funds Combined Budget Summary of Revenues, Expenditures and Fund Balance

	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Permanent Funds	Total Budget
Revenues by Source							
Taxes	\$36,707,817	\$3,500,100	\$23,574,182	\$0	\$0	\$0	\$63,782,099
Licenses & Permits	554,500	0	0	1,336,150	0	0	1,890,650
Intergovernmental	1,374,918	5,391,899	640,566	2,147,000	0	0	9,554,383
Charges for Services	130,700	0	0	31,289,962	13,079,451	0	44,500,113
Fines & Forfeitures	791,800	0	0	1,000	0	0	792,800
Contributions & Donations	3,900	0	0	11,916,228	0	7,000	11,927,128
Miscellaneous	306,721	0	0	769,402	135,000	26,556	1,237,679
Interfund Transfers	6,068,495	719,416	0	367,332	3,511,373	0	10,666,616
	\$45,938,851	\$9,611,415	\$24,214,748	\$47,827,074	\$16,725,824	\$33,556	\$144,351,468
Expenditures By Category							
Personal Services	\$29,019,306	\$42,653	\$0	\$10,322,922	\$872,044	\$0	\$40,256,925
Contractual Services	4,762,937	2,371,771	0	5,526,738	3,764,739	0	16,426,185
Supplies	2,265,359	0	0	2,239,527	2,190,400	0	6,695,286
Travel & Training	768,299	3,000	0	103,349	4,000	0	878,648
Other Services & Charges	6,074,335	3,190,878	0	11,077,267	9,781,641	0	30,124,121
Depreciation	0	0	0	0	0	0	0
Capital Expenditures	148,347	1,147,346	27,549,586	5,860,500	3,643,612	0	38,349,391
Capital Distribution	0	0	0	-5,860,500	-3,643,612	0	-9,504,112
Debt Service	131,687	0	0	1,311,635	0	0	1,443,322
Interfund Transfers	2,580,627	1,867,332	1,019,335	4,899,322	300,000	0	10,666,616
	\$45,750,897	\$8,622,980	\$28,568,921	\$35,480,760	\$16,912,824	\$0	\$135,336,382
Excess (Deficit) of Sources over Uses	187,954	988,435	-4,354,173	12,346,314	-187,000	33,556	9,015,086
Beginning Fund Balance	10,510,512	12,228,469	24,162,643	158,597,626	1,137,321	1,617,435	208,254,006
Ending Fund Balance	\$10,698,466	\$13,216,904	\$19,808,470	\$170,943,940	\$950,321	\$1,650,991	\$217,269,092

FY 23 – All Funds

Revenue Schedu

Fund	2021 Actual	2022 Budget	2023 Approved
General Fund	\$49,156,441	\$44,076,604	\$45,938,851
Confiscated Funds	27,222	0	0
Covid	3,215,162	0	3,040,108
HUD Federal Grant	437,989	693,677	700,000
Transit Grant	0	1,021,300	2,371,207
Accommodations Tax	2,890,703	2,800,600	3,500,100
SPLOST VIII	13,419,726	12,240,000	13,200,000
T SPLOST	1,115,355	10,220,000	10,374,182
Road Improvement Fund	581,152	630,000	640,566
Airport Development	2,373,136	0	0
Sanitation	6,743,070	6,586,370	6,563,306
Water & Sewer Revenue	29,660,364	28,802,316	36,674,438
Inspections	1,666,774	1,315,880	1,415,350
Department of Labor Building	469,157	469,152	469,152
Storm Water	1,841,585	1,828,476	1,829,676
Mathis Auditorium	297,480	340,000	397,832
Motor Fuel	210,175	282,000	477,320
Motor Pool	5,302,809	5,758,785	5,611,151
Group Insurance	8,183,586	7,866,794	8,657,769
Workers Compensation	853,566	750,090	689,000
Information Technology	1,913,128	1,806,145	1,767,904
Sunset Hill	34,596	33,952	33,556
TOTAL	\$130,393,176	\$127,522,141	\$144,351,468

Expenditure schedule

FY 23 – All Funds

Fund	2021 Actual	2022 Budget	2023 Approved
General Fund	\$42,979,983	\$44,049,789	\$45,750,897
Confiscated Funds	0	290	0
GA DCA CHIP 02M-X-092-2-	2,400	0	0
HUD Federal Grant	1,057,936	693,677	700,000
GA DCA CHIP 07M-X-092-2-	7,000	0	0
GA DCA CHIP 07R-X-092-2-	9,000	0	0
GA DCA CHIP 2016-116	97,464	0	0
COVID	3,214,584	0	1,647,346
Transit Grant Fund	196,904	1,021,300	2,371,207
Accommodations Tax	2,873,277	3,082,369	3,904,427
SPLOST VII	4,440,680	1,500,000	1,500,000
SPLOST VIII	5,282,808	12,879,451	16,641,323
TSPLOST	402,548	9,500,062	9,777,598
Airport Development	2,587,675	0	0
Road Improvement	604,324	630,000	650,000
General Capital Projects	251,735	251,735	0
Sanitation	6,392,826	6,540,200	6,533,778
Water & Sewer Revenue	23,486,813	22,887,071	23,609,926
Inspections	1,006,578	1,273,366	1,211,134
Department of Labor Building	782,704	980,391	947,337
Storm Water	1,732,730	2,211,877	2,262,511
Mathis Auditorium	325,741	332,908	397,684
Motor Fuel	207,370	329,329	518,390
Motor Pool	5,302,809	5,758,785	5,611,151
Group Insurance	8,183,586	7,866,794	8,657,769
Workers Compensation	366,499	965,900	876,000
Information Technology	1,913,128	1,806,145	1,767,904
Sunset Hill	0	8,104	0
TOTAL	\$113,709,102	\$124,569,543	\$135,336,382

Approved Financial Plan FY 23

	Governmental Funds				<u>Proprietary Funds</u>		Permanent <u>Fund</u>
	Total		Special	Capital Project	Enterprise	Internal Service	Cemetery
	Combined	General Fund	Revenue Funds	Funds	Funds	Funds	Trust Fund
Projected Sources of Funds:							
Revenues:							
Taxes	\$63,782,099	\$36,707,817	\$3,500,100	\$23,574,182	\$0	\$0	\$0
Locally Generated Non-Tax Revenues	48,432,142	1,787,621	0	0	33,396,514	13,214,451	33,556
Revenues from Other Governments	9,554,383	1,374,918	5,391,899	640,566	2,147,000	0	0
Capital Contributed to Fund	11,916,228	0	0	0	11,916,228	0	0
Receipts from Other Funds of the City	10,666,616	6,068,495	719,416	0	367,332	3,511,373	0
Total Sources	144,351,468	45,938,851	9,611,415	24,214,748	47,827,074	16,725,824	33,556
Projected Uses of Funds:							
Operating Expenditures	94,273,775	42,890,236	5,608,302	0	29,269,803	16,505,434	0
Capital Expenditures	40,745,891	148,347	1,147,346	27,549,586	8,257,000	3,643,612	0
Capital Distribution	(11,900,612)	0	0	0	(8,257,000)	(3,643,612)	0
Debt Service	1,550,712	131,687	0	0	1,311,635	107,390	0
Disbursements to Other Funds of the City	10,666,616	2,580,627	1,867,332	1,019,335	4,899,322	300,000	0
Total Uses	135,336,382	45,750,897	8,622,980	28,568,921	35,480,760	16,912,824	0
Excess (Deficit) of Sources Over Uses	9,015,086	187,954	988,435	(4,354,173)	12,346,314	(187,000)	33,556
Estimated Fund Balance: July 1, 2022	208,254,006	10,510,512	12,228,469	24,162,643	158,597,626	1,137,321	1,617,435
Estimated Fund Balance As of June 30, 2023	\$217,269,092	\$10,698,466	\$13,216,904	\$19,808,470	\$170,943,940	\$950,321	\$1,650,991

General Fund

	FY 2021	FY 2022	FY 2023
	ACTUAL	BUDGET	APPROVED
Projected Sources of Funds:			
Revenues:			
Taxes	\$35,845,215	\$34,983,873	\$36,707,817
Locally Generated Non-Tax Revenues	2,617,972	1,962,406	1,787,621
Revenues from Other Governments	4,307,367	1,512,496	1,374,918
Receipts from Other Funds of the City	6,385,887	5,617,829	6,068,495
Total Sources	49,156,441	44,076,604	45,938,851
Anticipated Uses of Funds:			
Operating Expenditures	40,469,963	41,769,286	42,890,236
Capital Expenditures	464,799	328,500	148,347
Debt Service	77,244	163,666	131,687
Disbursements to Other Funds of the City	1,967,977	1,788,337	2,580,627
Total Uses	42,979,983	44,049,789	45,750,897
Excess (Deficit) of Sources Over Uses	6,176,458	26,815	187,954
Fund Balance at Beginning of Year:	•,-,•,••		
Nonspendable	4,868,536	4,868,536	4,868,536
Restricted	235,318	235,318	235,318
Committed	10,767	10,767	10,767
Assigned	0	0	0
Unassigned	(1,334,464)	(781,290)	(717,089)
Fund Balance at End of Year	\$9,956,615	\$4,360,146	\$4,585,486

Federal Covid Relief

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Locally Generated Non-Tax Revenues	\$3,215,162	\$0	\$3,040,108
Total Sources	3,215,162	0	3,040,108
Anticipated Uses of Funds:			
Operating Expenditures	3,214,584	0	1,147,346
Disbursements to Other Funds of the City	0		500,000
Total Uses	3,214,584	0	1,647,346
Excess (Deficit) of Sources Over Uses	578	0	1,392,762
Fund Balance at Beginning of Year:	0	578	578
Fund Balance at End of Year	\$578	\$578	\$1,393,340

Confiscated Funds

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Locally Generated Non-Tax Revenues	\$27,222	\$0	\$0
Total Sources	27,222	0	0
Anticipated Uses of Funds: Operating Expenditures	278	290	0
Total Uses	278	290	0
Excess (Deficit) of Sources Over Uses	26,944	(290)	0
Fund Balance at Beginning of Year:	36,218	63,162	62,872
Fund Balance at End of Year	\$63,162	\$62,872	\$62,872

Property Evidence Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Locally Generated Non-Tax Revenues	\$0	\$0	\$0
Total Sources	0	0	0
Anticipated Uses of Funds: Operating Expenditures	0	0	0
Total Uses	0	0	0
Excess (Deficit) of Sources Over Uses	0	0	0
Fund Balance at Beginning of Year:	3,711	3,711	3,711
Fund Balance at End of Year	\$3,711	\$3,711	\$3,711

Urban Development Action Grant Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Revenues from Other Governments	\$0	\$0	\$0
Total Sources	0	0	0
Anticipated Uses of Funds: Operating Expenditures	0	0	0
Total Uses	0	0	0
Excess (Deficit) of Sources Over Uses	0	0	0
Fund Balance at Beginning of Year:	62,784	62,784	62,784
Fund Balance at End of Year	\$62,784	\$62,784	\$62,784

CDBG CHIP 02M-X-092-2-2695 Grant Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Revenues from Other Governments	\$0	\$0	\$0
Total Sources	0	0	0
Anticipated Uses of Funds:			
Operating Expenditures	2,400	0	0
Total Uses	2,400	0	0
Excess (Deficit) of Sources Over Uses	(2,400)	0	0
Fund Balance at Beginning of Year:	3,600	1,200	1,200
Fund Balance at End of Year	\$1,200	\$1,200	\$1,200

Federal HUD Grant Fund

		FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:				
Revenues: Revenues from Other Governments		\$437,989	\$693,677	\$700,000
	Total Sources	437,989	693,677	700,000
Anticipated Uses of Funds: Operating Expenditures	Total Uses	1,057,936 1,057,936	693,677 693,677	700,000 700,000
Excess (Deficit) of Sources Over Uses		(619,947)	0	0
Fund Balance at Beginning of Year:		1,207,592	587,645	587,645
Fund Balance	e at End of Year	\$587,645	\$587,645	\$587,645

CHIP 07M-X-092-2-2961 Grant Fund

	FY 2021 ACTUA		FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Revenues from Other Governments		\$0 \$0	\$0
Total S	ources	0 0	0
Anticipated Uses of Funds:			
Operating Expenditures	7,00	0 00	0
Tot	al Uses 7,00	0 00	0
Excess (Deficit) of Sources Over Uses	(7,00	0) 0	0
Fund Balance at Beginning of Year	19,60	00 12,600	12,600
Fund Balance at End o	f Year \$12,60	\$12,600	\$12,600

CHIP 07MR-X-092-2-2979 Grant Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Revenues from Other Governments	\$0	\$0	\$0
Total Sources	0	0	0
Anticipated Uses of Funds:			
Operating Expenditures	9,000	0	0
Total Uses	9,000	0	0
Excess (Deficit) of Sources Over Uses	(9,000)	0	0
Fund Balance at Beginning of Year	15,000	6,000	6,000
Fund Balance at End of Year	\$6,000	\$6,000	\$6,000

CHIP 2016-116 Grant Fund

	FY 20 ACT		
Projected Sources of Funds:			
Revenues:			
Revenues from Other Governments		\$0	\$0 \$0
Total	Sources	0	0 0
Anticipated Uses of Funds:			
Operating Expenditures	9	97,464	0 0
Το	tal Uses 9	7,464	0 0
Excess (Deficit) of Sources Over Uses	(97	7,464)	0 0
Fund Balance at Beginning of Year	30	9,701 212,2	237 212,237
Fund Balance at End	of Year \$21	2,237 \$212,3	237 \$212,237

Transit Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Revenues from Other Governments	\$0	\$1,021,300	\$1,651,791
Total Sources	0	1,021,300	1,651,791
Anticipated Uses of Funds:			
Operating Expenditures	196,904	1,021,300	1,651,791
Total Uses	196,904	1,021,300	1,651,791
Excess (Deficit) of Sources Over Uses	(196,904)	0	0
Fund Balance at Beginning of Year	0	(196,904)	(196,904)
Fund Balance at End of Year	(\$196,904)	(\$196,904)	(\$196,904)

Accomodations Tax Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Taxes	\$2,889,734	\$2,800,100	\$3,500,100
Interest	969	500	0
Total Sources	2,890,703	2,800,600	3,500,100
Anticipated Uses of Funds:			
Operating Expenditures	2,198,277	2,187,369	2,537,095
Disbursements to Other Funds of the City	675,000	895,000	1,367,332
Total Uses	2,873,277	3,082,369	3,904,427
Excess (Deficit) of Sources Over Uses	17,426	(281,769)	(404,327)
Fund Balance at Beginning of Year	1,547,358	1,564,784	1,283,015
Fund Balance at End of Year	\$1,564,784	\$1,283,015	\$878,688

SPLOST VII Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Taxes	\$0	\$0	\$0
Receipts from Other Funds of the City	0	0	0
Total Sources	0	0	0
Anticipated Uses of Funds:	4 227 205	1,500,000	1 500 000
Capital Expenditures	4,227,285	1,500,000	1,500,000
Total Uses	4,227,285	1,500,000	1,500,000
Excess (Deficit) of Sources Over Uses	(4,227,285)	(1,500,000)	(1,500,000)
Fund Balance at Beginning of Year	7,379,658	3,152,373	1,652,373
Fund Balance at End of Year	\$3,152,373	\$1,652,373	\$152,373

SPLOST VIII Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Taxes	\$13,206,331	\$12,240,000	\$13,200,000
Receipts from Other Funds of the City	0	0	0
Total Sources	13,206,331	12,240,000	13,200,000
Anticipated Uses of Funds:			
Capital Expenditures	5,282,808	12,315,451	15,841,404
Disbursements to Other Funds of the City	0	564,000	799,919
Total Uses	5,282,808	12,879,451	16,641,323
Excess (Deficit) of Sources Over Uses	7,923,523	(639,451)	(3,441,323)
Fund Balance at Beginning of Year	4,292,004	12,215,527	11,576,076
Fund Balance at End of Year	\$12,215,527	\$11,576,076	\$8,134,753

TSPLOST Fund

		FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:				
Revenues:				
Taxes		\$1,115,355	\$10,220,000	\$10,374,182
	Total Sources	1,115,355	10,220,000	10,374,182
Anticipated Uses of Funds: Capital Expenditures		402,548	0	9,558,182
1 1	Total Uses	402,548	0	9,558,182
Excess (Deficit) of Sources Over U	Jses	712,807	10,220,000	816,000
Fund Balance at Beginning of Yea	r	1,196,544	1,909,351	12,129,351
Fund Ba	alance at End of Year	\$1,909,351	\$12,129,351	\$12,945,351

Road Improvement Fund

		FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:				
Revenues:				
Revenues from Other Government		\$581,152	\$630,000	\$640,566
	Total Sources	581,152	630,000	640,566
Anticipated Uses of Funds:				
Capital Expenditures		604,324	630,000	650,000
	Total Uses	604,324	630,000	650,000
Excess (Deficit) of Sources Over Us	ses	(23,172)	0	(9,434)
Fund Balance at Beginning of Year		1,226,469	1,203,297	1,203,297
Fund Bal	ance at End of Year	\$1,203,297	\$1,203,297	\$1,193,863

Airport Development Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Revenues from Other Governments	\$2,373,136	\$0	\$0
Total Sources	2,373,136	0	0
Anticipated Uses of Funds:			
Capital Expenditures	2,587,675	0	0
Total Uses	2,587,675	0	0
Excess (Deficit) of Sources Over Uses	(214,539)	0	0
Fund Balance at Beginning of Year	469,719	255,180	255,180
Fund Balance at End of Year	\$255,180	\$255,180	\$255,180

General Capital Projects Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Receipts from Other Funds of the City	\$0	\$0	\$0
Total Sources	0	0	0
Anticipated Uses of Funds:			
Disbursements to Other Funds of the City	251,735	0	0
Total Uses	251,735	0	0
Excess (Deficit) of Sources Over Uses	(251,735)	0	0
Fund Balance at Beginning of Year	251,735	0	0
Fund Balance at End of Year	\$0	\$0	\$0

Sanitation Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Locally Generated Non-Tax Revenues Revenues From Other Governments	\$6,200,169 542,901	\$6,416,370 170,000	\$6,351,306 212,000
Total Sources	6,743,070	6,586,370	6,563,306
Anticipated Uses of Funds:			
Operating Expenditures	6,025,909	6,162,135	6,098,242
Capital Expenditures	52,529	65,000	6,000
Capital Expenditure Distribution	(52,529)	(65,000)	(6,000)
Disbursements to Other Funds of the City	366,917	378,065	435,536
Total Uses	6,392,826	6,540,200	6,533,778
Excess (Deficit) of Sources Over Uses	350,244	46,170	29,528
Retained Earnings (Deficit) Beginning of Year	186,493	536,737	582,907
Retained Earnings at End of Year	\$536,737	\$582,907	\$612,435

Water & Sewer Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Locally Generated Non-Tax Revenues Capital Contributed to Fund	\$21,633,942 7,581,897	\$22,406,860 6,395,456	\$22,823,210 11,916,228
Total Sources	29,215,839	28,802,316	34,739,438
Anticipated Uses of Funds:			
Operating Expenditures	17,921,093	18,740,101	19,100,109
Capital Expenditures	7,528,965	5,795,500	7,230,000
Capital Expenditure Distribution	(7,528,965)	(5,795,500)	(7,230,000)
Debt Service	974,150	1,311,635	1,311,635
Disbursements to Other Funds of the City	2,853,671	2,835,335	3,198,182
Total Uses	21,748,914	22,887,071	23,609,926
Excess (Deficit) of Sources Over Uses	7,466,925	5,915,245	11,129,512
Retained Earnings at Beginning of Year	140,309,167	147,776,092	153,691,337
Retained Earnings at End of Year	\$147,776,092	\$153,691,337	\$164,820,849

Inspection Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Locally Generated Non-Tax Revenues	\$1,666,774	\$1,315,880	\$1,415,350
Total Sources	1,666,774	1,315,880	1,415,350
Anticipated Uses of Funds:			
Operating Expenditures	963,367	1,033,781	954,472
Disbursements to Other Funds of the City	43,211	239,585	256,662
Total Uses	1,006,578	1,273,366	1,211,134
Excess (Deficit) of Sources Over Uses	660,196	42,514	204,216
Retained Earnings at Beginning of Year	637,093	1,297,289	1,339,803
Retained Earnings at End of Year	\$1,297,289	\$1,339,803	\$1,544,019

Department of Labor Building Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Locally Generated Non-Tax Revenues	\$469,157	\$469,152	\$469,152
Total Sources	469,157	469,152	469,152
Anticipated Uses of Funds:			
Operating Expenditures	253,260	296,933	297,337
Debt Service	29,444	33,458	0
Disbursements to Other Funds of the City	500,000	650,000	650,000
Total Uses	782,704	980,391	947,337
Excess (Deficit) of Sources Over Uses	(313,547)	(511,239)	(478,185)
Retained Earnings at Beginning of Year	906,886	593,339	82,100
Retained Earnings at End of Year	\$593,339	\$82,100	(\$396,085)

Stormwater Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Locally Generated Non-Tax Revenues	\$1,841,585	\$1,828,476	\$1,829,676
Total Sources	1,841,585	1,828,476	1,829,676
Anticipated Uses of Funds:			
Operating Expenditures	1,666,772	1,953,350	1,976,020
Disbursements to Other Funds of the City	65,958	258,527	286,491
Total Uses	1,732,730	2,211,877	2,262,511
Excess (Deficit) of Sources Over Uses	108,855	(383,401)	(432,835)
Retained Earnings at Beginning of Year	3,669,101	3,777,956	3,394,555
Retained Earnings at End of Year	\$3,777,956	\$3,394,555	\$2,961,720

Auditorium Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Locally Generated Non-Tax Revenues	\$11,793	\$45,000	\$30,500
Receipts from Other Funds of the City	285,687	295,000	367,332
Total Sources	297,480	340,000	397,832
Anticipated Uses of Funds:			
Operating Expenditures	308,620	318,669	375,233
Disbursements to Other Funds of the City	17,121	14,239	22,451
Total Uses	325,741	332,908	397,684
Excess (Deficit) of Sources Over Uses	(28,261)	7,092	148
Retained Earnings (Deficit) at Beginning of Year	43,388	15,127	22,219
Retained Earnings at End of Year	\$15,127	\$22,219	\$22,367

Motor Fuel Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Locally Generated Non-Tax Revenues	\$210,175	\$282,000	\$477,320
Total Sources	210,175	282,000	477,320
Anticipated Uses of Funds:			
Operating Expenditures	207,370	274,329	468,390
Disbursements to Other Funds of the City	0	55,000	50,000
Total Uses	207,370	329,329	518,390
Excess (Deficit) of Sources Over Uses	2,805	(47,329)	(41,070)
Retained Earnings (Deficit) at Beginning of Year	80,263	83,068	35,739
Retained Earnings at End of Year	\$83,068	\$35,739	(\$5,331)

Motor Pool Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Locally Generated Non-Tax Revenues Capital Contributed to Fund	\$5,190,922 0	\$5,758,785 0	\$5,611,151 0
Total Sources	5,190,922	5,758,785	5,611,151
Anticipated Uses of Funds:			
Operating Expenditures	5,182,113	5,651,395	5,503,761
Capital Expenditures	2,728,674	1,381,000	3,643,612
Capital Expenditure Distribution	(2,728,674)	(1,381,000)	(3,643,612)
Debt Service	120,696	107,390	107,390
Total Uses	5,302,809	5,758,785	5,611,151
Gain/(Loss) on Sale of Assets	0	0	0
Excess (Deficit) of Sources Over Uses	(111,887)	0	0
Retained Earnings at Beginning of Year	0	(111,887)	(111,887)
Retained Earnings at End of Year	(\$111,887)	(\$111,887)	(\$111,887)

Group Insurance Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Locally Generated Non-Tax Revenues	\$5,505,824	\$5,389,800	\$5,146,396
Receipts from Other Funds of the City	2,677,762	2,476,994	3,511,373
Total Sources	8,183,586	7,866,794	8,657,769
Anticipated Uses of Funds:			
Operating Expenditures	8,183,586	7,866,794	8,657,769
Total Uses	8,183,586	7,866,794	8,657,769
Excess (Deficit) of Sources Over Uses	0	0	0
Retained Earnings (Deficit) at Beginning of Year	0	0	0
Retained Earnings (Deficit) at End of Year	\$0	\$0	\$0

Workers Compensation Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Locally Generated Non-Tax Revenues	\$853,566	\$750,090	\$689,000
Total Sources	853,566	750,090	689,000
Anticipated Uses of Funds:			
Operating Expenditures	366,499	505,900	576,000
Disbursements to Other Funds of the City	0	460,000	300,000
Total Uses	366,499	965,900	876,000
Excess (Deficit) of Sources Over Uses	487,067	(215,810)	(187,000)
Retained Earnings (Deficit) at Beginning of Year	1,109,849	1,596,916	1,381,106
Retained Earnings (Deficit) at End of Year	\$1,596,916	\$1,381,106	\$1,194,106

Information Technology Fund

	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:			
Revenues:			
Locally Generated Non-Tax Revenues	\$1,913,128	\$1,806,145	\$1,767,904
Total Sources	1,913,128	1,806,145	1,767,904
Anticipated Uses of Funds: Operating Expenditures	1,913,128	1,806,145	1,767,904
Total Uses	1,913,128	1,806,145	1,767,904
Excess (Deficit) of Sources Over Uses	0	0	0
Retained Earnings (Deficit) at Beginning of Year	0	0	0
Retained Earnings (Deficit) at End of Year	\$0	\$0	\$0

Sunset Hill Cemetery Trust Fund

		FY 2021 ACTUAL	FY 2022 BUDGET	FY 2023 APPROVED
Projected Sources of Funds:				
Revenues:				
Locally Generated Non-Tax Revenu	les	\$37,447	\$32,032	33,556
	Total Sources	37,447	32,032	33,556
Anticipated Uses of Funds:				
Operating Expenditures		8,268	8,104	0
	Total Uses	8,268	8,104	0
Excess (Deficit) of Sources Over Use	s	29,179	23,928	33,556
Fund Balance at Beginning of Year		1,730,959	1,760,138	1,784,066
Fund Balance at End of Year		\$1,760,138	\$1,784,066	\$1,817,622









One of the analytical tools used during the FY 2023 Financial Planning process was a comprehensive revenue forecast. The forecast considered key revenue projection factors such as changes in population, increase in the consumer price index (CPI) and other growth factors. The trending of these key factors and their effect on revenues provided an historical basis for the revenue forecast.

Sources used in developing these projections include economic trends as reported in the national media. Ultimately, however, the FY 2023

revenue projections reflect the staff's best judgment about the performance of the local economy over the next year and how it will affect the City's revenues. The following provides a brief description of the City's major revenue sources along with the general assumptions used in preparing revenue projection for the FY 2023 Financial Plan.

General Assumptions

The FY 2023 revenue projections are conservatively budgeted to take in consideration the current trend of the economy and the resulting expected growth in revenues.

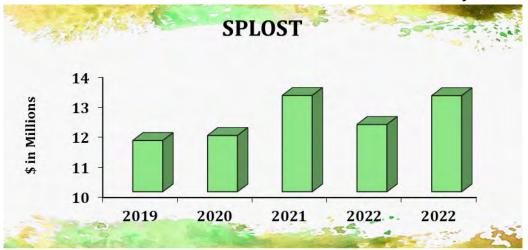


TAXES

FY 2023 Budget: \$11,205,000 FY 2022 Budget: \$9,800,000 and FY 2021 Actual: \$10,669,956 % of Total Revenue in FY 2023: 7.8%

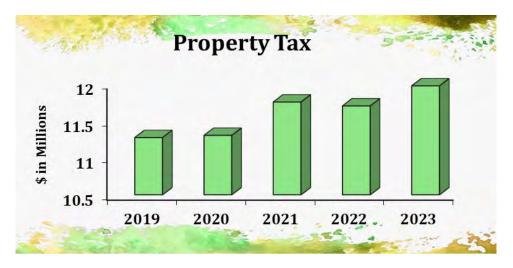
The City shares with the County 1% of all taxable retail sales occurring in Lowndes County. This tax is collected for cities and counties by the Georgia Department of Revenue (DOR) and is remitted the following month to the local jurisdictions. The percentage of the sales tax allocated to the City is based on a distribution rate agreed on by both the City and the County. The distribution rate was renegotiated and the new rate took effect January 1, 2003.

Key Revenue Sources & Assumptions



FY 2023 Budget: \$13,200,000 FY 2022 Budget: \$12,240,000 and FY 2021 Actual: \$13,206,331 % of Total Revenue in FY 2023: 9.1%

SPLOST VII, Special Purpose Local Option Sales Tax, is an additional 1% sales tax enacted which is to be collected from January 2014 through December 2019. The City's distribution of SPLOST VII is 53.35%. SPLOST VIII, Special Purpose Local Option Sales Tax, is an additional 1% sales tax enacted which is to be collected from January 2020 through December 2025. The City's distribution of SPLOST VIII is 48.51%. These monies are to fund specific capital projects voted upon by the citizens. The tax is collected for the local jurisdiction by the Georgia Department of Revenue.



FY 2023 Budget: \$11,967,393 FY 2022 Budget: \$11,697,523 and FY 2021 Actual: \$11,749,289 % of Total Revenue in FY 2023: 8.3%

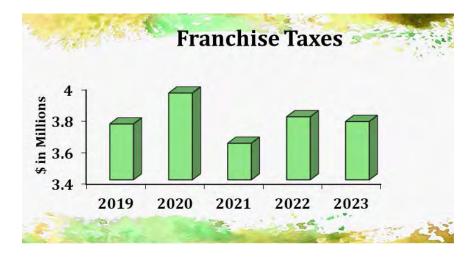
Property tax assessment, collection, and apportionment are performed by the Tax Commissioners Office. The City contains approximately 51% of all taxable property within the County. The growth in property taxes is based primarily on the trend of both population and development within the City. In addition, when property ownership changes, improvements are made, or when the Tax

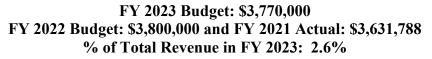
Assessors revalue property, the tax base increases due to the reassessed value of property. In FY 2017 the City adopted its second millage increase since 1992.



FY 2023 Budget: \$10,374,182 FY 2022 Budget: \$10,220,000 and FY 2021 Actual: \$11,153,355 % of Total Revenue in FY 2023: 7.2%

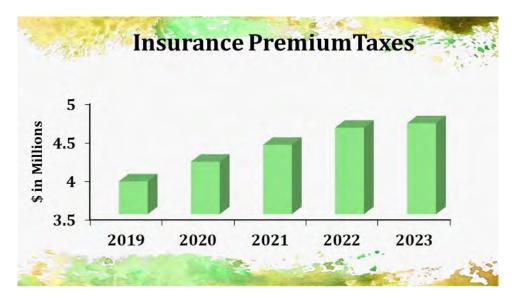
TSPLOST, Transportation Special Purpose Local Option Sales Tax, is a mechanism for Georgia voters to enact a regional sales tax for transportation purposes and projects. The law allows a region to implement a one percent regional sales tax over a ten year period to fund transportation improvements. The TSPLOST passed on May 22, 2018 to use 75% to fund the regional project list and 25% as discretionary funds to each participating county. The City budgeted additional funds in FY 23 due to the City's decision to manage three larger regional projects.





Franchise taxes are levied by the City on a variety of utilities as a percentage of their sales. The City forecasts its changes based upon purchasing trends and price changes in services provided by

the private utility companies. The forecast is a conservative estimate and remains consistent based on the economic climate.



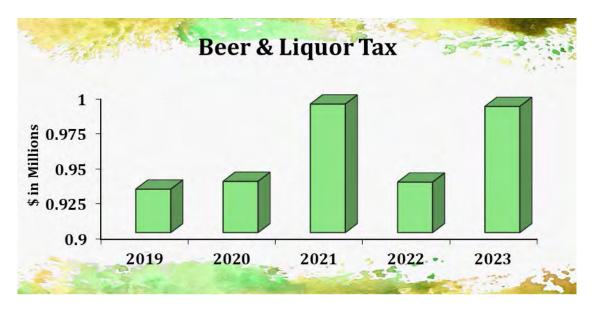
FY 2023 Budget: \$4,677,505 FY 2022 Budget: \$4,620,000 and FY 2021 Actual: \$4,398,177 % of Total Revenue in FY 2023: 3.2%

This tax is collected by the Georgia Department of Revenue and returned to the City based upon the percentage of Georgia's population in Valdosta. The State collects 1% of the gross direct premium on all insurance sold in the State. Growth in this tax is estimated to increase by the percentage at which the City's population increases in relation to that of the State. These revenues are cyclical in nature and are based on actual trends.



FY 2023 Budget: \$1,800,000 FY 2022 Budget: \$1,700,000 and FY 2021 Actual: \$1,693,165 % of Total Revenue in FY 2023: 1.2%

Persons conducting business in the City are subject to a municipal business occupation tax. The rate is based upon business' gross receipts for the entire calendar year. The tax is not regulatory and is only imposed for the purpose of raising general purpose revenues. This revenue source is projected to remain stable.



FY 2023 Budget: \$990,000 FY 2022 Budget: \$936,000 and FY 2021 Actual: \$991,675 % of Total Revenue in FY 2023: 0.7%

Beer and Liquor taxes are paid by the wholesale distributor per container at the time of delivery to the retail store. Growth is estimated upon historic data and population growth. Projections are based on historical trends; therefore no significant change is anticipated for FY 2022.



Key Revenue Sources & Assumptions

FY 2023 Budget: \$1,415,350 FY 2022 Budget \$1,315,880 and FY 2021 Actual: \$1,666,773 % of Total Revenue in FY 2023: 1%

A fee is charged for the issuance of permits to construct or repair residential or commercial property. The fee is set as a function of the construction costs. The revenues are projected based on the fee structure and the expected construction activity for the coming year. Construction activity in the Lowndes County area is improving and an increase has been projected in permit revenues.

INTERGOVERNMENTAL REVENUE

% of Total Revenue in FY 2023 6.6%

FY 2023 Revenue \$9,554,383

FY 2022 Revenue \$4,027,473

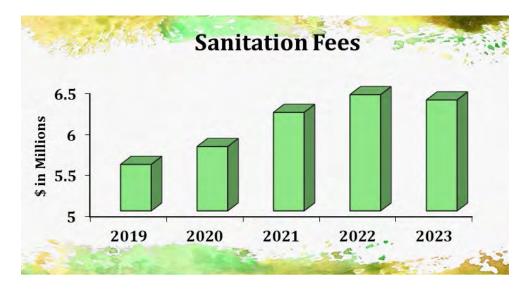
These revenues consist of funds received from the federal government, the State of Georgia and local governments and agencies in the form of grants and entitlements. They are based on the programs and projects that are eligible for participation in a grant or entitlement. Due to the uncertainty of the amount of grants to be awarded in the coming year, the City has chosen to budget conservatively and perform budget adjustments as the grants are awarded. Also, given the wide fluctuations from year to year in the amount of grant funding available and awarded, no trend is presented because it could not be considered useful in analyzing these types of revenues.

CHARGES FOR SERVICES



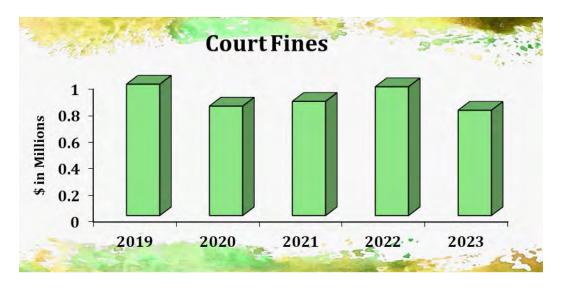
FY 2023 Budget: \$22,566,960 FY 2022 Budget: \$22,255,720 and FY 2021 Actual: \$22,008,170 % of Total Revenue in FY 2023: 15.6%

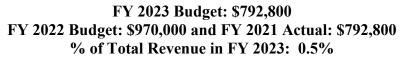
The Water and Sewer Fund charges all customers for the services it provides. With implementation of the rate study the revenue is projected to increase slightly each year since FY 2014.



FY 2023 Budget: \$6,351,306 FY 2022 Budget: \$6,416,370 and FY 2021 Actual: \$6,200,169 % of Total Revenue in FY 2023: 4.4%

Sanitation fees are collected for commercial and residential garbage, yard trash, and roll off collection services. Revenue projection is based on a consistent level in the customer base.





Court fines are derived from fees imposed for the commission of statutory offenses and are based on historical trends.

SUMMARY SCHEDULE OF REVENUES & OTHER SOURCES

BY FUND TYPE, FUND AND MAJOR CATEGORY

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	2021 Actual	2022 Budget	2023 Budget
101 - General Fund epartment 00 - Non-department			
Division 0000 - Non-Division			
<i>Taxes</i> Real Property - Current	11,749,289.06	11,697,523.00	11,967,393.00
Timber Tax	2,567.89	1,000.00	1,389.00
Motor Vehicle	104,622.19	109,000.00	74,307.00
Mobile Home Tax	7,770.58	7,700.00	7,549.00
Heavy Duty Equipment	1,365.11	2,250.00	674.00
Property Not On Digest	37,667.83	38,000.00	38,000.00
Motor Vehicle Title Tax (TAVT)	1,892,009.97	1,680,000.00	1,500,000.00
Real Estate Transfer	68,378.89	62,400.00	90,000.00
Intangibles	233,416.77	210,000.00	276,000.00
Franchise	3,631,787.67	3,800,000.00	3,770,000.00
Local Option Sales - LOST	10,669,956.06	9,800,000.00	11,205,000.00
Beer Tax	689,733.87	660,000.00	702,000.00
Liquor Tax	301,941.45	276,000.00	288,000.00
Business & Occupation	1,693,164.61	1,700,000.00	1,800,000.00
Insurance Premium Tax	4,398,177.49	4,620,000.00	4,677,505.00
Financial Institution	164,943.96	200,000.00	175,000.00
Penalties & Interest	198,422.06	120,000.00	135,000.00
axes Totals	\$35,845,215.46	\$34,983,873.00	\$36,707,817.00
<i>icenses and permits</i> Alcoholic Beverage License	482,975.49	450,000.00	490,000.00
Insurance Company Business	57,785.00	60,000.00	60,000.00
icenses and permits Totals	\$540,760.49	\$510,000.00	\$550,000.00
<i>harges for services</i> Misc Billing Contra	203,809.31	.00	.00
harges for services Totals	\$203,809.31	\$0.00	\$0.00
nterest income Interest on Investments	1,207.51	25,000.00	3,900.00
nterest income Totals Iiscellaneous	\$1,207.51	\$25,000.00	\$3,900.00

		0000 Dealact	0000 Declarat
	2021 Actual	2022 Budget	2023 Budget
Rent	143,990.00	118,800.00	108,001.00
Warehouse Rent	30,000.00	30,000.00	30,000.00
Insurance Claims	43,873.67	5,000.00	12,000.00
Cemetery	40,425.00	42,000.00	36,000.00
Sale of Property	30,421.00	.00	.00
Miscellaneous	484,554.28	120,000.00	120,000.00
Capital Leases	126,021.83	.00	.00
Miscellaneous Totals Division 0000 - Non-Division Totals Department 00 - Non-department Totals Department 11 - Legislative	\$899,285.78 \$37,490,278.55 \$37,490,278.55	\$315,800.00 \$35,834,673.00 \$35,834,673.00	\$306,001.00 \$37,567,718.00 \$37,567,718.00
Division 1101 - Mayor and council			
Intergovernmental revenues Georgia Local Assistance Grant Landbank Authority	1,971.50	.00	2,001.00
Intergovernmental revenues Totals	\$1,971.50	\$0.00	\$2,001.00
Division 1101 - Mayor and council Totals	\$1,971.50	\$0.00	\$2,001.00
Department 11 - Legislative Totals	\$1,971.50	\$0.00	\$2,001.00
Department 13 - Elections			
Division 1301 - Administration			
Charges for services Department Revenue	.00	2,856.00	.00
Charges for services Totals	\$0.00	\$2,856.00	\$0.00
Division 1301 - Administration Totals	\$0.00	\$2,856.00	\$0.00
Department 13 - Elections Totals	\$0.00	\$2,856.00	\$0.00
Department 14 - Law			
Division 1402 - Solicitor Fines and forfeitures			
Local Indigent Def	1,805.66	5,500.00	4,000.00
Fines and forfeitures Totals	\$1,805.66	\$5,500.00	\$4,000.00
Division 1402 - Solicitor Totals	\$1,805.66	\$5,500.00	\$4,000.00
Department 14 - Law Totals	\$1,805.66	\$5,500.00	\$4,000.00
Department 15 - Human resources			
Division 1501 - Administration			
Charges for services Collection Fee - Garn/Child Supp	4,035.26	4,500.00	4,200.00
Charges for services Totals	\$4,035.26	\$4,500.00	\$4,200.00
Division 1501 - Administration Totals	\$4,035.26	\$4,500.00	\$4,200.00
Department 15 - Human resources Totals	\$4,035.26	\$4,500.00	\$4,200.00
Department 16 - Finance			
Division 1604 - Customer service			
Charges for services Insufficient Fund Fees	707.31	750.00	500.00
Charges for services Totals	\$707.31	\$750.00	\$500.00
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	2021 Actual	2022 Budget	2023 Budget
Miscellaneous		_	
Recovery of Bad Debt	78.97	.00	.00
Miscellaneous Totals	\$78.97	\$0.00	\$0.00
Division 1604 - Customer service Totals	\$786.28	\$750.00	\$500.00
Department 16 - Finance Totals Department 17 - Engineering	\$786.28	\$750.00	\$500.00
Division 1701 - Administration			
Licenses and permits			
Land Disturbing Activity	1,437.00	1,500.00	1,500.00
NPDES Permitting	11,160.80	1,500.00	3,000.00
Licenses and permits Totals	\$12,597.80	\$3,000.00	\$4,500.00
<i>Miscellaneous</i> Miscellaneous	90.00	.00	720.00
MISCEIIdi IEUUS	90.00	.00	720.00
Miscellaneous Totals	\$90.00	\$0.00	\$720.00
Division 1701 - Administration Totals	\$12,687.80	\$3,000.00	\$5,220.00
Department 17 - Engineering Totals Department 32 - Police department	\$12,687.80	\$3,000.00	\$5,220.00
Division 3220 - Patrol bureau			
Intergovernmental revenues Airport Security	14,945.00	1,000.00	18,000.00
Other Agency-Funded Officers	805,151.42	994,000.00	835,000.00
Federal DOJ Bulletproof Vest	2,380.00	.00	.00
State of GA- FED CARES Act	1,725,411.99	.00	.00
Contribution from GEMA	10,097.50	.00	.00
State of GA GOHS TEN - DOT	5,895.48	.00	.00
Intergovernmental revenues Totals	\$2,563,881.39	\$995,000.00	\$853,000.00
Division 3220 - Patrol bureau Totals	\$2,563,881.39	\$995,000.00	\$853,000.00
Division 3250 - Support services bureau Intergovernmental revenues			
Miscellaneous other local agencies	16,568.00	19,184.00	14,824.00
Intergovernmental revenues Totals	\$16,568.00	\$19,184.00	\$14,824.00
<i>Charges for services</i> Department Revenue	63,492.83	55,000.00	50,000.00
Over and Under	42.00	.00	.00
Charges for services Totals Fines and forfeitures	\$63,534.83	\$55,000.00	\$50,000.00
Court Fines & Forfeitures	818,278.17	950,000.00	780,000.00
Seat Belt Fines	12,338.92	13,000.00	7,800.00
Fines and forfeitures Totals	\$830,617.09	\$963,000.00	\$787,800.00

	2021 Actual	2022 Budget	2023 Budget
Miscellaneous			
Miscellaneous	43.64	.00	.00
Miscellaneous Totals	\$43.64	\$0.00	\$0.00
Division 3250 - Support services bureau Totals	\$910,763.56	\$1,037,184.00	\$852,624.00
Division 3260 - Crime lab			
Intergovernmental revenues Contributions from Other Govt	72,250.00	60,675.00	54,525.00
		00,070.00	01,020.00
Intergovernmental revenues Totals	\$72,250.00	\$60,675.00	\$54,525.00
Division 3260 - Crime lab Totals	\$72,250.00	\$60,675.00	\$54,525.00
Department 32 - Police department Totals Department 35 - Fire department	\$3,546,894.95	\$2,092,859.00	\$1,760,149.00
Division 3510 - Administration			
Charges for services			
Department Revenue	27,691.77	31,000.00	31,000.00
Charges for services Totals	\$27,691.77	\$31,000.00	\$31,000.00
Division 3510 - Administration Totals	\$27,691.77	\$31,000.00	\$31,000.00
Division 3522 - Operations			
Intergovernmental revenues	220 772 00		
Airport Crash Rescue	328,773.00	338,637.00	354,028.00
State of GA- FED CARES Act	1,229,981.35	.00	.00
Intergovernmental revenues Totals	\$1,558,754.35	\$338,637.00	¢2E4 020 00
Division 3522 - Operations Totals	\$1,558,754.35	\$338,637.00	\$354,028.00 \$354,028.00
Department 35 - Fire department Totals	\$1,586,446.12	\$369,637.00	\$385,028.00
Department 39 - Other protective services			
Division 3950 - Community protection			
<i>Charges for services</i> Housing	.00	1,000.00	1,000.00
		.,	.,
Charges for services Totals	\$0.00	\$1,000.00	\$1,000.00
Division 3950 - Community protection Totals	\$0.00	\$1,000.00	\$1,000.00
Department 39 - Other protective services Totals Department 42 - Street department	\$0.00	\$1,000.00	\$1,000.00
Division 4226 - Right of way maintenance			
Intergovernmental revenues			
Right of Way Maintenance - State	80,441.70	99,000.00	96,540.00
Intergovernmental revenues Totals	\$80,441.70	\$99,000.00	\$96,540.00
Charges for services	+ , · · · · · -	+ ,	
Lot Clearing	1,537.78	20,000.00	14,000.00
Charges for services Totals	\$1,537.78	\$20,000.00	\$14,000.00
Division 4226 - Right of way maintenance Totals	\$81,979.48	\$119,000.00	\$110,540.00
Department 42 - Street department Totals	\$81,979.48	\$119,000.00	\$110,540.00
Department 63 - Urban redevelopment			
Division 6350 - Planning & Zoning Intergovernmental revenues			
GA DOT (non federal)	13,500.00	.00	.00
Intergovernmental revenues Totals	\$13,500.00	\$0.00	\$0.00

	2021 Actual	2022 Budget	2023 Budget
Charges for services			
Zoning Applications	30,168.00	25,000.00	.00
Charges for services Totals	\$30,168.00	\$25,000.00	\$0.00
Division 6350 - Planning & Zoning Totals Division 6352 - Zoning	\$43,668.00	\$25,000.00	\$0.00
Charges for services			
Zoning Applications	.00	.00	30,000.00
Charges for services Totals	\$0.00	\$0.00	\$30,000.00
Division 6352 - Zoning Totals	\$0.00	\$0.00	\$30,000.00
Department 63 - Urban redevelopment Totals	\$43,668.00	\$25,000.00	\$30,000.00
101 - General Fund Totals	\$42,770,553.60	\$38,458,775.00	\$39,870,356.00
d 201 - Federal COVID Relief			
Department 00 - Non-department Division 0000 - Non-Division			
Intergovernmental revenues			
Federal Stimulus Funding	3,214,584.43	.00	3,040,108.00
Intergovernmental revenues Totals	\$3,214,584.43	\$0.00	\$3,040,108.00
Interest income			
Interest on Investments	578.02	.00	.00
Interest income Totals	\$578.02	\$0.00	\$0.00
Division 0000 - Non-Division Totals	\$3,215,162.45	\$0.00	\$3,040,108.00
Department 00 - Non-department Totals	\$3,215,162.45	\$0.00	\$3,040,108.00
201 - Federal COVID Relief Totals	\$3,215,162.45	\$0.00	\$3,040,108.00
d 210 - Confiscated Funds			
Department 00 - Non-department			
Division 0000 - Non-Division Fines and forfeitures			
Other confiscations/escheats	27,222.30	.00	.00
Fines and forfeitures Totals	\$27,222.30	\$0.00	\$0.00
Division 0000 - Non-Division Totals	\$27,222.30	\$0.00	\$0.00
Department 00 - Non-department Totals	\$27,222.30	\$0.00	\$0.00
210 - Confiscated Funds Totals	\$27,222.30	\$0.00	\$0.00
d 231 - HUD Federal Grant	<i>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>	\$0.00	¢0.00
Department 63 - Urban redevelopment Division 6382 - CDBG HUD entitlement grant			
Intergovernmental revenues			
Federal CDBG HUD Entitlement grant	437,988.78	693,677.00	700,000.00
Intergovernmental revenues Totals	\$437,988.78	\$693,677.00	\$700,000.00
Division 6382 - CDBG HUD entitlement grant Totals	\$437,988.78	\$693,677.00	\$700,000.00
Department 63 - Urban redevelopment Totals	\$437,988.78	\$693,677.00	\$700,000.00

	2021 Actual	2022 Budget	2023 Budget
Fund 260 - Transit Grant Fund			
Department 79 - Transit Division 7910 - Transit			
Intergovernmental revenues			
Federal - FTA	.00	1,008,534.00	1,581,791.00
State of GA - FTA	.00	12,766.00	70,000.00
Intergovernmental revenues Totals	\$0.00	\$1,021,300.00	\$1,651,791.00
Division 7910 - Transit Totals	\$0.00	\$1,021,300.00	\$1,651,791.00
Department 79 - Transit Totals	\$0.00	\$1,021,300.00	\$1,651,791.00
Fund 260 - Transit Grant Fund Totals	\$0.00	\$1,021,300.00	\$1,651,791.00
Fund 291 - Accommodations Tax			
Department 00 - Non-department Division 0000 - Non-Division			
Taxes			
Accomodations Tax	2,889,733.46	2,800,000.00	3,500,000.00
Interest & Pen - Accom Tax	.00	100.00	100.00
Taxes Totals	\$2,889,733.46	\$2,800,100.00	\$3,500,100.00
Interest income Interest on Investments	969.25	500.00	.00
Interest income Totals	\$969.25	\$500.00	\$0.00
Division 0000 - Non-Division Totals	\$2,890,702.71	\$2,800,600.00	\$3,500,100.00
Department 00 - Non-department Totals	\$2,890,702.71	\$2,800,600.00	\$3,500,100.00
Fund 291 - Accommodations Tax Totals	\$2,890,702.71	\$2,800,600.00	\$3,500,100.00
Fund 326 - SPLOST 2019			
Department 00 - Non-department Division 0000 - Non-Division			
Taxes			
Spec. Purpose Local Option Sales	13,206,331.22	12,240,000.00	13,200,000.00
Taxes Totals	\$13,206,331.22	\$12,240,000.00	\$13,200,000.00
Division 0000 - Non-Division Totals	\$13,206,331.22	\$12,240,000.00	\$13,200,000.00
Department 00 - Non-department Totals	\$13,206,331.22	\$12,240,000.00	\$13,200,000.00
Fund 326 - SPLOST 2019 Totals	\$13,206,331.22	\$12,240,000.00	\$13,200,000.00
Fund 331 - TSPLOST 2018 Department 00 - Non-department			
Division 0000 - Non-Division			
Taxes			
Spec. Purpose Local Option Sales	1,115,354.94	10,220,000.00	10,374,182.00
Taxes Totals	\$1,115,354.94	\$10,220,000.00	\$10,374,182.00
Division 0000 - Non-Division Totals	\$1,115,354.94	\$10,220,000.00	\$10,374,182.00
Department 00 - Non-department Totals	\$1,115,354.94	\$10,220,000.00	\$10,374,182.00

	2021 Actual	2022 Budget	2023 Budget
d 331 - TSPLOST 2018 Totals	\$1,115,354.94	\$10,220,000.00	\$10,374,182.00
nd 341 - Airport Development			
Department 00 - Non-department			
Division 0000 - Non-Division			
Intergovernmental revenues Contribution from FAA	2,290,978.35	.00	.00
Contribution from DOT	69,423.92	.00	.00
Cont fm Airport Authority	12,733.14	.00	.00
Intergovernmental revenues Totals	\$2,373,135.41	\$0.00	\$0.00
Division 0000 - Non-Division Totals	\$2,373,135.41	\$0.00	\$0.00
Department 00 - Non-department Totals	\$2,373,135.41	\$0.00	\$0.00
d 341 - Airport Development Totals	\$2,373,135.41	\$0.00	\$0.00
nd 343 - Road Improvement Fund			
Department 17 - Engineering Division 1701 - Administration			
Intergovernmental revenues			
Contribution from DOT	581,151.58	630,000.00	640,566.00
Intergovernmental revenues Totals	\$581,151.58	\$630,000.00	\$640,566.00
Division 1701 - Administration Totals	\$581,151.58	\$630,000.00	\$640,566.00
Department 17 - Engineering Totals	\$581,151.58	\$630,000.00	\$640,566.00
d 343 - Road Improvement Fund Totals	\$581,151.58	\$630,000.00	\$640,566.00
Department 00 - Non-department			
Division 0000 - Non-Division			
Intergovernmental revenues			
Deep South Revenue Sharing	168,912.24	170,000.00	212,000.00
Intergovernmental revenues Totals	\$168,912.24	\$170,000.00	\$212,000.00
<i>Charges for services</i> Special Pick Up	76,840.20	102,000.00	60,000.00
Landfill Charges	920.00	840.00	350.00
Income Adjustment	45.00	.00	.00
Recycling Revenues	34,890.33	25,000.00	35,000.00
Charges for services Totals Fines and forfeitures	\$112,695.53	\$127,840.00	\$95,350.00
Other Fines	220.00	1,500.00	1,000.00
Fines and forfeitures Totals Miscellaneous	\$220.00	\$1,500.00	\$1,000.00
Miscellaneous	455.00	5,700.00	.00
Miscellaneous	193.08	250.00	300.00

	2021 Actual	2022 Budget	2023 Budget
Miscellaneous Totals	\$648.08	\$5,950.00	\$300.00
Division 0000 - Non-Division Totals	\$282,475.85	\$305,290.00	\$308,650.00
Department 00 - Non-department Totals	\$282,475.85	\$305,290.00	\$308,650.00
Department 45 - Solid waste and recycling			
Division 4521 - Residential garbage Charges for services			
Residential Pick Up	4,129,963.69	4,128,000.00	4,130,000.00
Residential Adjustment	1,026.80	1,680.00	1,656.00
Charges for services Totals	\$4,130,990.49	\$4,129,680.00	\$4,131,656.00
Division 4521 - Residential garbage Totals	\$4,130,990.49	\$4,129,680.00	\$4,131,656.00
Division 4522 - Commercial collection			
Charges for services			
Small Business Pick Up	284,815.50	285,000.00	285,000.00
Commercial Pick Up	1,297,997.05	1,284,000.00	1,350,000.00
Charges for services Totals	\$1,582,812.55	\$1,569,000.00	\$1,635,000.00
Division 4522 - Commercial collection Totals	\$1,582,812.55	\$1,569,000.00	\$1,635,000.00
Division 4524 - Roll-off collections			
Charges for services	070.000.14		100.000.00
Roll Off Fees	372,802.41	582,400.00	488,000.00
Charges for services Totals	\$372,802.41	\$582,400.00	\$488,000.00
Division 4524 - Roll-off collections Totals Department 45 - Solid waste and recycling Totals	<u>\$372,802.41</u> \$6,086,605.45	\$582,400.00 \$6,281,080.00	\$488,000.00 \$6,254,656.00
Jepartment 43 - John Waste and recycling rotals	\$0,000,000.40	\$0,201,000.00	\$0,234,030.00
501 - Sanitation Totals	\$6,369,081.30	\$6,586,370.00	\$6,563,306.00
502 - Water and Sewer Revenue			
Department 00 - Non-department Division 0000 - Non-Division			
Intergovernmental revenues			
ARRA grant revenue-GEFA	323,562.19	.00	.00
5			
Intergovernmental revenues Totals	\$323,562.19	\$0.00	\$0.00
Charges for services			
Over/Under	(867.64)	.00	.00
Charges for services Totals	(\$867.64)	\$0.00	\$0.00
Interest income			
Interest on investments	29.90	1,500.00	.00
Interest on investments			
Interest on investments Interest income Totals	29.90 \$29.90	1,500.00 \$1,500.00	.00 \$0.00
Interest on investments Interest income Totals Contributions and donations	\$29.90	\$1,500.00	\$0.00
Interest on investments Interest income Totals			
Interest on investments Interest income Totals Contributions and donations Capital Contribution Revenue	\$29.90	\$1,500.00	\$0.00 11,916,228.00
Interest on investments Interest income Totals Contributions and donations	\$29.90 7,581,896.64	\$1,500.00 6,395,456.00	\$0.00
Interest on investments Interest income Totals Contributions and donations Capital Contribution Revenue Contributions and donations Totals	\$29.90 7,581,896.64	\$1,500.00 6,395,456.00	\$0.00 11,916,228.00 \$11,916,228.00
Interest on investments Interest income Totals Contributions and donations Capital Contribution Revenue Contributions and donations Totals Miscellaneous Gain on Sale of Assets	\$29.90 7,581,896.64 \$7,581,896.64 (1,737,898.75)	\$1,500.00 6,395,456.00 \$6,395,456.00 .00	\$0.00 11,916,228.00 \$11,916,228.00 .00
Interest on investments Interest income Totals Contributions and donations Capital Contribution Revenue Contributions and donations Totals Miscellaneous	\$29.90 7,581,896.64 \$7,581,896.64	\$1,500.00 6,395,456.00 \$6,395,456.00	\$0.00 11,916,228.00 \$11,916,228.00

	2021 Actual	2022 Budget	2023 Budget
Department 43 - Water			
Division 4300 - Water Non Divisional Charges for services			
Service Fee	8,968,603.15	9,282,000.00	9,393,240.00
Temporary Service Fee	183.52	.00	.00
Hydrant Water	1,861.39	1,000.00	1,000.00
Late/Reconnect Fee	693,596.80	630,000.00	820,000.00
Transfer Fee	90.00	.00	.00
New Service Fee	99,434.71	101,000.00	101,000.00
Income Adjustment	347.94	1,800.00	1,800.00
Outside Sampling	15,125.00	12,000.00	14,000.00
Charges for services Totals Miscellaneous	\$9,779,242.51	\$10,027,800.00	\$10,331,040.00
Recovery of Bad Debt	84,854.63	60,000.00	84,000.00
Miscellaneous	183,912.32	89,640.00	170,000.00
<i>Miscellaneous Totals</i> Division 4300 - Water Non Divisional Totals	\$268,766.95 \$10,048,009.46	\$149,640.00 \$10,177,440.00	\$254,000.00 \$10,585,040.00
Division 4320 - Water plant			
Intergovernmental revenues Federal Stimulus Funding	.00	.00	1,935,000.00
Intergovernmental revenues Totals	\$0.00	\$0.00	\$1,935,000.00
Division 4320 - Water plant Totals	\$0.00	\$0.00	\$1,935,000.00
Department 43 - Water Totals	\$10,048,009.46	\$10,177,440.00	\$12,520,040.00
Department 44 - Sanitation and waste water Division 4400 - Sewer Non Divisional			
Charges for services			
Service Fee	11,581,814.32	12,226,000.00	12,234,000.00
Income Adjustment	918.06	1,920.00	1,920.00
Charges for services Totals Miscellaneous	\$11,582,732.38	\$12,227,920.00	\$12,235,920.00
Miscellaneous	1,050.00	.00	.00
Miscellaneous	2,988.15	.00	2,250.00
Miscellaneous Totals	\$4,038.15	\$0.00	\$2,250.00
Division 4400 - Sewer Non Divisional Totals	\$11,586,770.53	\$12,227,920.00	\$12,238,170.00
Department 44 - Sanitation and waste water Totals	\$11,586,770.53	\$12,227,920.00	\$12,238,170.00
502 - Water and Sewer Revenue Totals	\$27,801,502.33	\$28,802,316.00	\$36,674,438.00

	2021 Actual	2022 Budget	2023 Budget
503 - Inspection Department 00 - Non-department			
Division 0000 - Non-Division			
Licenses and permits			
Electrical Permits	130,798.75	108,000.00	108,000.00
Plumbing Permits	129,971.25	120,000.00	111,000.00
Building Permits	387,910.08	360,000.00	394,000.00
Mechanical Permits	160,313.50	144,000.00	100,000.00
Sprinkler Permits	9,698.00	4,000.00	2,000.00
icenses and permits Totals	\$818,691.58	\$736,000.00	\$715,000.00
<i>Charges for services</i> Plan Review	76,928.03	72,000.00	66,000.00
Charges for services Totals	\$76,928.03	\$72,000.00	\$66,000.00
Interest income Interest on investments	551.14	.00	.00
Interest income Totals Miscellaneous	\$551.14	\$0.00	\$0.00
Miscellaneous	14,850.00	13,500.00	13,200.00
Miscellaneous Totals	\$14,850.00	\$13,500.00	\$13,200.00
Division 0000 - Non-Division Totals Department 00 - Non-department Totals	<u>\$911,020.75</u> \$911,020.75	\$821,500.00 \$821,500.00	\$794,200.00 \$794,200.00
Department 68 - Other Governments/Agencies	\$911,020.75	\$021,500.00	\$794,200.00
Division 6801 - Lowndes County			
Licenses and permits			
Electrical Permits	43,320.00	24,000.00	36,000.00
Plumbing Permits	14,176.50	6,000.00	6,750.00
Building Permits	600,910.54	360,000.00	492,000.00
Mechanical Permits	37,176.00	28,000.00	30,000.00
Sprinkler Permits	2,548.00	200.00	270.00
Licenses and permits Totals	\$698,131.04	\$418,200.00	\$565,020.00
Division 6801 - Lowndes County Totals	\$698,131.04	\$418,200.00	\$565,020.00
Division 6802 - Hahira			
Licenses and permits Electrical Permits	1,690.00	4,590.00	2,400.00
Plumbing Permits	1,875.00	2,950.00	270.00
Building Permits	32,346.00	46,500.00	26,400.00
Mechanical Permits	1,203.50	2,700.00	1,800.00
Licenses and permits Totals	\$37,114.50	\$56,740.00	\$30,870.00
Division 6802 - Hahira Totals	\$37,114.50	\$56,740.00	\$30,870.00

2023 Revenue Summary				
	2021 Actual	2022 Budget	2023 Budget	
Division 6803 - Lake Park				
Licenses and permits				
Electrical Permits	1,340.00	1,490.00	1,680.0	
Plumbing Permits	.00	950.00	1,080.0	
Funding remits	.00	950.00	1,000.0	
Building Permits	19,127.00	16,500.00	22,500.0	
Mechanical Permits	40.00	500.00	.С	
Licenses and permits Totals	\$20,507.00	\$19,440.00	\$25,260.0	
Division 6803 - Lake Park Totals	\$20,507.00	\$19,440.00	\$25,260.0	
Department 68 - Other Governments/Agencies Totals	\$755,752.54	\$494,380.00	\$621,150.0	
d 503 - Inspection Totals	\$1,666,773.29	\$1,315,880.00	\$1,415,350.0	
d 505 - Department of Labor Building	¢ 1/000// / 012 /	\$170107000100	¢ 17110700010	
Department 18 - Other general and administrative				
Division 1824 - Department of labor building				
Miscellaneous				
Rent	469,157.04	469,152.00	469,152.0	
Miscellaneous Totals	\$469,157.04	\$469,152.00	\$469,152.0	
Division 1824 - Department of labor building Totals	\$469,157.04	\$469,152.00	\$469,152.0	
Department 18 - Other general and administrative Totals	\$469,157.04	\$469,152.00	\$469,152.0	
d 505 - Department of Labor Building Totals	\$469,157.04	\$469,152.00	\$469,152.0	
d 512 - Storm Water				
Department 00 - Non-department Division 0000 - Non-Division				
Interest income				
Interest on investments	272.86	.00	.(
	272.00	.00	. (
Interest income Totals	\$272.86	\$0.00	\$0.0	
Division 0000 - Non-Division Totals	\$272.86	\$0.00	\$0.0	
Department 00 - Non-department Totals	\$272.86	\$0.00	\$0.0	
Department 42 - Street department	<i>4272100</i>	\$ 0100	φ σ ···	
Division 4250 - Operation & Maintenace				
Charges for services				
Service Fee	1,840,872.84	1,827,600.00	1,828,800.0	
Income Adjustment	438.90	876.00	876.0	
Charges for services Totals	\$1,841,311.74	\$1,828,476.00	\$1,829,676.0	
Division 4250 - Operation & Maintenace Totals	\$1,841,311.74	\$1,828,476.00	\$1,829,676.0	
Department 42 - Street department Totals	\$1,841,311.74	\$1,828,476.00	\$1,829,676.0	
d 512 - Storm Water Totals	\$1,841,584.60	\$1,828,476.00	\$1,829,676.0	

	2021 Actual	2022 Budget	2023 Budget
d 555 - Auditorium			
Department 52 - Parks and facilities			
Division 5211 - Mathis auditorium			
Miscellaneous	11 700 50	45,000,00	
Rent	11,792.50	45,000.00	30,500.00
Miscellaneous Totals	\$11,792.50	\$45,000.00	\$30,500.00
Division 5211 - Mathis auditorium Totals	\$11,792.50	\$45,000.00	\$30,500.00
Department 52 - Parks and facilities Totals	\$11,792.50	\$45,000.00	\$30,500.00
EFE Auditorium Totala	¢11 700 FO	¢ 4E 000 00	¢20 E00 0
 555 - Auditorium Totals 595 - Motor fuel 	\$11,792.50	\$45,000.00	\$30,500.00
Department 00 - Non-department			
Division 0000 - Non-Division			
Charges for services			
Fuel Sales	210,172.50	282,000.00	477,320.00
Charges for services Totals	\$210,172.50	\$282,000.00	\$477,320.00
Interest income			
Interest on investments	2.25	.00	.00
Interest income Totals	\$2.25	\$0.00	\$0.00
Division 0000 - Non-Division Totals	\$210,174.75	\$282,000.00	\$477,320.0
Department 00 - Non-department Totals	\$210,174.75	\$282,000.00	\$477,320.00
595 - Motor fuel Totals	\$210,174.75	\$282,000.00	\$477,320.00
d 601 - Motor pool			
Department 00 - Non-department Division 0000 - Non-Division			
Charges for services			
Fuel Sales	207,369.62	282,000.00	425,970.00
	207,307.02	202,000.00	420,770.00
Vehicle Services	4,904,165.87	5,441,785.00	5,150,181.00
Charges for services Totals	\$5,111,535.49	\$5,723,785.00	\$5,576,151.00
Miscellaneous		10,000,00	10,000,00
Insurance Claims	36,645.90	10,000.00	10,000.00
Sale of Property	43,105.22	25,000.00	25,000.00
Gain on Sale of Assets	(364.53)	.00	.00
Miscellaneous Totals	\$79,386.59	\$35,000.00	\$35,000.00
Division 0000 - Non-Division Totals	\$5,190,922.08	\$5,758,785.00	\$5,611,151.00
		\$5,758,785.00	\$5,611,151.00
Department 00 - Non-department Totals	\$5,190,922.08	\$5,750,705.00	\$0,011,101.00
Department 00 - Non-department Totals	\$2,1A0'ASS'08	\$3,730,703.00	\$0,011,101.0C

	2021 Actual	2022 Budget	2023 Budget
Fund 602 - Group Insurance			
Department 00 - Non-department			
Division 0000 - Non-Division			
Charges for services		F 11/ 000 00	4 015 400 00
Employee Insurance Premium	5,199,510.61	5,116,800.00	4,815,480.00
Retiree Insurance Premium	174,849.64	183,000.00	198,000.00
Cobra Insurance Premium	29,773.73	30,000.00	32,916.00
Charges for services Totals	\$5,404,133.98	\$5,329,800.00	\$5,046,396.00
Miscellaneous			
Miscellaneous	101,690.06	60,000.00	100,000.00
Miscellaneous Totals	\$101,690.06	\$60,000.00	\$100,000.00
Division 0000 - Non-Division Totals	\$5,505,824.04	\$5,389,800.00	\$5,146,396.00
Department 00 - Non-department Totals	\$5,505,824.04	\$5,389,800.00	\$5,146,396.00
Fund 602 - Group Insurance Totals	\$5,505,824.04	\$5,389,800.00	\$5,146,396.00
Fund 603 - Workmen's Compensation	Ţ = = = = + = +		
Department 00 - Non-department			
Division 0000 - Non-Division			
Charges for services			(
Employee Insurance Premium	853,565.80	750,090.00	689,000.00
Charges for services Totals	\$853,565.80	\$750,090.00	\$689,000.00
Division 0000 - Non-Division Totals	\$853,565.80	\$750,090.00	\$689,000.00
Department 00 - Non-department Totals	\$853,565.80	\$750,090.00	\$689,000.00
Fund 603 - Workmen's Compensation Totals	\$853,565.80	\$750,090.00	\$689,000.00
Fund 604 - IT Services			
Department 16 - Finance			
Division 1610 - Information technology			
Charges for services	1 010 100 04	1 00/ 145 00	1 7 / 7 00 / 00
Information Technology Charges	1,913,128.04	1,806,145.00	1,767,904.00
Charges for services Totals Interest income	\$1,913,128.04	\$1,806,145.00	\$1,767,904.00
Interest on Investments	1.29	.00	.00
Interest income Totals	\$1.29	\$0.00	\$0.00
Division 1610 - Information technology Totals	\$1,913,129.33	\$1,806,145.00	\$1,767,904.00
Department 16 - Finance Totals	\$1,913,129.33	\$1,806,145.00	\$1,767,904.00
Fund 604 - IT Services Totals	\$1,913,129.33	\$1,806,145.00	\$1,767,904.00

2021 Actual	2022 Budget	2023 Budget
963.03	.00	.00
\$963.03	\$0.00	\$0.00
7,400.00	7,000.00	7,000.00
\$7,400.00	\$7,000.00	\$7,000.00
26,232.68	26,952.00	26,556.00
\$26,232.68	\$26,952.00	\$26,556.00
\$34,595.71	\$33,952.00	\$33,556.00
\$34,595.71	\$33,952.00	\$33,556.00
\$34,595.71	\$33,952.00	\$33,556.00
\$118 485 705 76	\$119 132 318 00	\$133,684,852.00
	963.03 \$963.03 7,400.00 \$7,400.00 26,232.68 <u>\$26,232.68</u> <u>\$34,595.71</u> \$34,595.71	963.03 .00 \$963.03 \$0.00 7,400.00 7,000.00 \$7,400.00 \$7,000.00 \$7,400.00 \$7,000.00 \$26,232.68 \$26,952.00 \$26,232.68 \$26,952.00 \$34,595.71 \$33,952.00 \$34,595.71 \$33,952.00 \$34,595.71 \$33,952.00

Section E Department Budget Highlights

Budget Highlights

Department Overview

The following pages present a view of the budget expenditures by Fund, Department, and Division or Program.

Fiscal data is provided for each department, division or program for FY 2021-2023.

The count for full time and permanent part-time positions is provided for each department and division.

Department and division descriptions are provided that explain the basic service activities for which the unit is responsible.

Highlights, goals, and objectives are presented which may give highlights of 2022 and may also list departmental and divisional goals and objectives for 2023. Goals that relate to the citywide goals are notated with the corresponding number. These citywide goals can be found on page 30 of this document.

The significant accomplishments and changes section details any major changes that the division has undergone or any noteworthy item it has accomplished.

Comparisons of prior-year results of operations and current budget plans are facilitated by the page section, "Performance Measurement Criteria." Standards of measurement established by the operating unit are given for the fiscal-year period 2021. Projections for the year 2022 and 2023 are also given. When data is not available, it will be stated.



General Fund

The principal fund of the City which accounts for all financial transactions not accounted for in other funds. Principal revenue sources are property taxes, sales taxes, fines, intergovernmental revenues, etc. Expenditures are for General Government, Public Safety, Municipal Court, Public Works and Public Involvement. GENERAL FUND

General Government

Department Summary

The Administration department is within the General Government Function. It includes the Mayor and Council, Executive Office, Public Relations, Elections, and City Attorney.

Department Goals

- Continue to improve the quality of life for the residents of Valdosta
- Promote economic and community growth
- Continue with infrastructure expansion and capital improvement
- Enhance economic development downtown
- Operate the City in a fiscally responsible manner

Expenditure Summary

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$851,240	\$835,882	\$825,324
Contractual Services	224,804	260,478	251,000
Supplies	70,575	51,708	50,820
Travel, Training & Membership	157,227	246,537	253,115
Other Services & Charges	663,941	695,247	697,591
Total Expenditures	\$1,967,787	\$2,089,852	\$2,077,850

FY 23

City Attorney

Mayor & Council

Executive Office

Public Relations

Solicitor & Indigent Defense

10,25

98

Elections

Mayor & Council

Through legislative action and instruction to the City Manager, the Mayor and Council govern the City of Valdosta by enacting ordinances concerning municipal affairs, subject only to limitations and restrictions of the city charter and the state constitution.

Significant Accomplishments and/or Changes:

• None

Division Objectives:

- Implement programs to enhance the quality of life for City residents through economic development, infrastructure replacement and expansion of public facilities
- Work with Lowndes County Commissioners to fund joint projects for the betterment of our community

Positions FY 21 FY 22 FY 23 8 8 8

Categories of	FY 2021 FY 2	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$213,312	\$210,185	\$216,218
Contractual Services	145,138	151,073	147,695
Supplies	25,643	19,620	29,120
Travel, Training & Membership	120,472	208,987	206,790
Other Services & Charges	238,954	255,495	254,479
Total Expenditures	\$743,519	\$845,360	\$854,302

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Adopt code supplements	1	1	1
Review/amend city zoning	1	1	1
Study/address transportation	1	• 1	1
Study/address technology	· · · / 1 /	• • 1	1
	and a make		- 5

Executive

Through legislative action and instruction to the City Manager, the Mayor and Council govern the City of Valdosta by enacting ordinances concerning municipal affairs, subject only to limitations and restrictions of the city charter and the state constitution.

Significant Accomplishments and/or Changes:

None

Division Objectives:

- Organize material for agenda items
- Supervise and evaluate performance of department heads
- Oversee updating of the Code of Ordinances
- Provide administrative oversight for construction of SPLOST projects

 Positions
 FY 21
 FY 22
 FY 23

 4
 4
 4
 4

Categories of	FY 2021	FY 2022	FY 2023	
Expenditures	Actual	Budget	Budget	
Personal Services	\$461,400	\$430,935	\$437,172	
Contractual Services	58,406	60,168	69,115	
Supplies	7,505	9,500	10,700	
Travel, Training & Membership	11,314	8,980	17,100	
Other Services & Charges	38,751	30,523	39,986	
Total Expenditures	\$577,376	\$540,106	\$574,073	

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
% of documents processed within 3 days of receipt	99	100	99
Detailed reports issued with Agenda Packets	23	23	23
News releases issued	<i>6</i> 245	250	250
Bi-weekly staff meetings	26	23	23

Public Relations

The Public Information Division is responsible for providing accurate and timely information to the citizens and the news media using traditional communication tools – press releases, public service announcements, annual reports, photos, newsletters, brochures, information booths, guest speaking, special events, etc.

Significant Accomplishments and/or Changes:

- Wrote and produced XXXX press releases, weekly E-newsletters, City Beat newsletters, the 2020 Annual Report, 2020 Water Quality Report, and other items as requested
- Continued to grow the effectiveness and integrity of various social media platforms

Division Objectives:

- Continue to serve the city leadership, media, and citizens with public information services
- Further expand our social media contact with citizens, improving engagement and reach
- Maintain a positive image for the city government through good relationships with local and regional media sources and special interest groups

Positions	FY 21	FY 22	F¥ 23
rusitions	3	3	3

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$176,528	\$194,762	\$171,934
Contractual Services	21,260	19,237	34,190
Supplies	37,427	22,588	11,000
Travel, Training & Membership	25,441	28,570	29,225
Other Services & Charges	55,442	44,229	43,126
Total Expenditures	\$316,098	\$309,386	\$289,475

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Production of bi monthly newsletters	4	5	6
Press Releases/media advisories/PSA's	é 200	9 ,210	220
Weekly E-Newsletters	52	52	52
Social Media Posts	1500	1500	1600 ′ 🖕
Tours through City facilities	15	10	10

Election

The Elections Division exists to organize and implement plans to conduct municipal elections

Significant Accomplishments and/or Changes:

• None

Division Objectives:

• N/A

Budget Comparisons

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Contractual Services	\$0	\$30,000	\$0
Total Expenditures	\$0	\$30,000	\$0

City Attorney

City Attorney provides comprehensive legal services and opinions to assist the Mayor and Council, City Manager, and Department Heads in carrying out the activities of government. The City Attorney also reviews contracts, ordinances, and other legal documents for presentation and approval.

Significant Accomplishments and/or Changes:

• None

Division Objectives:

- Provide elected and appointed officials accurate, timely and well researched legal advice
- Reduce workers' comp claims by 10% through negotiating settlements
- Reduce current number of lawsuits

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget		2023 dget
Other Services & Charges	\$274,907	\$250,	000 \$	5250,000
Total Expenditures	\$274,907	\$250,	000 9	6250,000
Performance Measures		FY 2021	FY 2022	FY 2023
Activity		Actual	Projected	Projected
Reduction in Workers Claims		10%	26%	10%
o of contracts reviewed within 7 days		100%	100%	100%
nnual report on states of litigation		1	1	1
ordinances reviewed with 10 days		95%	95%	95%

Solicitor/Indigent Defense

Significant Accomplishments and/or Changes:

• None

Division Objectives:

• To act as prosecutor in Municipal Court cases which go to trial

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 20 Budg	
Other Services & Charges	\$55,887	\$115,000	\$11	0,000
Total Expenditures	\$55,887	\$115,000 \$110		0,000
Performance Measures		FY 2021	FY 2022	FY 2023
Activity		Actual	Projected	Projecteo
Reduction in Workers Claims		26%	10%	10%
of contracts reviewed within 7 days		100%	100%	100%
nual report on states of litigation		1	1	1
of ordinances reviewed within 10 days		95%	95%	95%

Human Resource Department

Human Resource

Department Summary

The Human Resources Department is incorporated in the General Government Function. The staff is responsible for Policy and Procedure Development, Safety Administration, Recruitment and Selection, Wellness Program, Training and Development, Classification and Compensation, Benefits, Retirement, Workers' Compensation, Unemployment Compensation, Attendance and Leave, Employee Development and Employee Relations.

Department Goals

- Focus on Wellness Programs
- Management / Supervisory Training
- Cultural and Diversity Awareness
- Employee Engagement Revamp ERC

Expenditure Summary

Funds Generated By Division	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget	
Garnishment Admin Fees	\$4,035	\$4,500	\$4,200	
Total Funds Generated	\$4,035	\$4,500	\$4,200	
Categories of Expenditures				
Personal Services	\$366,242	\$369,864	\$360,031	
Contractual Services	31,073	35,509	38,988	
Supplies	7,546	11,100	26,900	
Travel, Training & Membership	11,582	13,611	21,579	
Other Services & Charges	80,117	57,165	45,167	
Total Expenditures	\$496,560	\$487,249	\$492,665	

Human Resource

FY 23

Human Resource Director

Employee Incentives & Assistance

Risk Division

Administration

Human Resource

Administration

The Administration Division's duties include policy and procedure development analysis of job to salary standards, staffing, performance standards and evaluation development training, employee relations, risk and liability, grievances, records and report retention, personnel research, workers' compensation employee benefits and the retirement program. These functions are varied, but integral to the overall administrative success of the City of Valdosta.

Significant Accomplishments and/or Changes:

• None

Division Objectives:

- Implement programs to enhance the quality of life for City residents through economic development, infrastructure replacement and expansion of public facilities
- Work with Lowndes County Commissioners to fund joint projects for the betterment of our community

 Positions
 FY 21
 FY 22
 FY 23

 4
 4
 4
 4

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget \$351,031	
Personal Services	\$362,092	\$366,864		
Contractual Services	14,365	6,009	9,488	
Supplies	7,546	11,100	6,900	
Travel, Training & Membership	11,582	13,611	21,579	
Other Services & Charges	60,505	37,165	25,167	
Total Expenditures	\$456,090	\$434,749	\$414,165	

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Classification and Pay System Review	90%	90%	90%
Revise Human Resources Policies & Procedures Manual	90%	90%	90%
Rules and Regulations	90%	75%	90%

Human Resources

Employee Incentives & Assistances

The Employee Incentives & Assistance Division handles the employee of the month program to reward a selected employee each month for service above and beyond their daily work activities and provides in house training for all city employees. It also houses the ERC committee activities.

Significant Accomplishments and/or Changes:

- Revamp ERC committee to focus more on employee incentives
- Monthly employee newsletter

Division Objectives:

- Work with the Information Technology group to implement electronic recruitment and selection and Hiring tools
- Conduct Management/Supervisory training
- Develop an Internal Supervisory Training Program
- Work with Information Technology on Intranet Communication Tool for Human Resources and City-wide departmental data and information capabilities
- Implement "random" shout outs to highlight employees who make a difference for our citizens

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$4,150	\$3,000	\$9,000
Supplies	0	0	20,000
Total Expenditu	ires \$4,150	\$3,000	\$29,000

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Number of training sessions	10	`15	17
Electronic Recruitment System	90%	90%	90%

Human Resource

Risk Division

The Risk Division of Human Resources is tasked with administering programs aimed: (1) protecting the health and safety of employees, (2) providing guidance on safe, efficient work habits, (3) protecting the safety and assets of citizens and customers of governmental services, (4) reducing or eliminating hazards, (5) protecting the financial assets of the City, and (6) providing for the efficient utilization of insurance resources through sound risk financing.

Significant Accomplishments and/or Changes:

- Increased the PremiseHealth Clinic utilization
- Implemented an upgraded Health and Safety Program
- Successfully implemented transition of CareHere to PremiseHealth

Division Objectives:

- Expand the Health and Health & Safety program, including Risk Assessment activities; thereby, reducing the number of reported work-related injuries
- Implement quarterly safety meetings with representation from all departments
- Reduce Worker's Compensation expenditure
- Expand the Health and Wellness Plan

G

• Implement Monthly Safety Talks to focus on specific areas of risk.

Budget Comparisons & Performance Measures

Categories of	FY 2021	FY 2022	FY 20	23
Expenditures	Actual	Budget	Budg	get
Contractual Services	\$16,708	\$29,50	0 \$	29,500
Other Services & Charges	19,612	20,00	0	20,000
Total Expenditures	\$36,320	\$49,50	0 \$	<mark>49,500</mark>
Performance Measures		FY 2021	FY 2022	FY 202
Activity		Actual	Projected	Projecte
al Liability/Annual Percent Reduction		50%	50%	50%

Finance Department

Department Summary

21

The Finance Department is responsible for safeguarding the fiscal integrity of the City of Valdosta through the development and implementation of sound financial policies and practices. The Finance Department is comprised of Administration, Accounting, Budget, Customer Service, Accounts Receivable, Purchasing, Economic Development/VSEB and Information Technology divisions and is part of the General Government Function

Department Goals

- Improve external and internal audit procedures
- Provide timely and accurate financial reporting
- Continue to build a team of dedicated professionals to accomplish the mission of the Finance Department

Expenditure Summary

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$1,682,871	\$1,651,182	\$1,769,026
Contractual Services	183,069	202,129	208,139
Supplies	31,967	33,245	36,750
Travel, Training & Membership	6,647	23,003	26,175
Other Services & Charges	384,420	331,264	458,744
Total Expenditures	\$2,288,974	\$2,240,823	\$2,498,834

FY 23



Administration

The Finance Director plans, organizes, leads, and monitors the activities of the six other division: Accounting, Budget, Customer Service, Accounts Receivable, Purchasing, Meter Reading, and Water Warehouse.

Significant Accomplishments and/or Changes:

• None

Division Objectives:

- Prepare and improve a 5 year capital expenditure plan
- Develop a cash flow analysis in order to meet financial obligations as they become due
- Ensure maximum investment yield on idle cash

Positions FY 21 FY 22 FY 23 2 2 2 2

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$219,441	\$205,313	\$214,601
Contractual Services	1,169	1,184	1,242
Supplies	873	1,350	1,350
Travel, Training & Membership	3,378	5,235	6,200
Other Services & Charges	65,880	91,643	92,913
Total Expenditures	\$290,741	\$304,725	\$316,306

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
% of monthly financial statements reviewed	100%	100%	100%
% of available funds in interest bearing accounts	99%	99%	99%
% yield of secured investments	2.00%	2.00%	2.00%

Accounting

The Accounting Division coordinates preparation of the City's Comprehensive Annual Financial Report, issue interim financial reports, administers the disbursement of City funds in accordance with adopted fiscal policies, and internal control procedures, and administers the City's banking service contract.

Significant Accomplishments and/or Changes:

• The Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting (CAFR) award this year for a total of 33 years in a row

Division Objectives:

- Prepare the Comprehensive Annual Financial Report (CAFR) and receive the GFOA award
- Decrease our reliance on paper documents
- Streamline the monthly and yearly closing process

Positions	FY 21	FY 22	F¥ 23
I USILIUIIS	6	6	6

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$358,617	\$431,760	\$497,370
Contractual Services	5,554	6,170	6,690
Supplies	6,239	4,350	4,700
Travel, Training & Membership	1,128	8,630	8,005
Other Services & Charges	151,375	60,589	144,809
Total Expenditures	\$522,913	\$511,499	\$661,574

Performance Measures	FY 2021	FY 2	022	FY 2023
Activity	Actual	Proje	cted	Projected
Average number or working days to compile departmental reports	10		9	9
Consecutive years receiving GFOA''s CAFA award	33	1 1	34	35

Budgeting

The Budget Division assists City departments in making informed choices for the provision of services and capital assets and promotes interested parties' involvement in the decision process. Additionally, this division exists to provide for the fiscal soundness of the City of Valdosta by assisting in the preparation and administration of the City's annual operating budget by improving operational productivity and efficiency and by providing accurate and timely budget reports and analyses to be used by management in the policy making process.

Significant Accomplishments and/or Changes:

• Awarded the GFOA Distinguished Budget Presentation Award for the Fiscal Year 2021 Budget Document

Division Objectives:

- Monitor the expenditures of each department to ensure we stay within budget
- Adopt the budget by the last City Council meeting in May
- Meet 99% of the dates on the budget process calendar
- Continue to receive the Distinguished Budget Presentation award

Positions	FY 21	FY 22	FY 23
rusitions	2	2	2

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$192,426	\$180,943	\$189,241
Contractual Services	1,314	2,088	2,072
Supplies	4,871	3,900	3,100
Travel, Training & Membership	308	2,025	2,125
Other Services & Charges	14,959	15,128	16,187
Total Expenditures	\$213,878	\$204,084	\$212,725

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Date of budget adoption	May 23rd	May 20th	June 9th
% of dates met on the budget calendar	99%	99%	99%

Customer Service

The Customer Service Division is responsible for the collection of all water, sewer, sanitation, and storm water payments. Customer Service also serves as a central depository for the city. All new utility accounts are establishment and disconnected with customer service. The City of Valdosta's central mail services for all City departments are handled at customer service.

Significant Accomplishments and/or Changes:

- City of Valdosta website provides Utility Bill customers access to their account information and the ability to pay their utility bill online with a debit or credit card
- Customers can go "green" paperless billing can be sent to your email address
- Commercial account holders with multi meters have the option of summary billing. This allows the multiple meter customers the option of compiling all bills into one summary bill
- Phone service allows customers access to their account information 24 hrs. a day, Credit card payments can also be made on the phone

Division Objectives:

- Maintain over and short at a level of 0.1% of total revenue collection
- Maintain adequate documentation of all transactions
- Offer multiple payment methods for city utility customers

Positions	FY 21	FY 22	F¥ 23
(voicivito	11	11	11

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$678,597	\$623,542	\$648,613
Contractual Services	133,374	146,168	151,071
Supplies	18,342	18,795	21,700
Travel, Training & Membership	139	1,835	2,025
Other Services & Charges	127,303	136,495	180,785
Total Expenditures	\$957,755	\$926,835	\$1,004,194

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Percent of over/short to total revenue collected	0.01%	0.01%	0.01%
Number of customers utilizing automatic debit	1,819	2,000	2,000
Number of customers utilizing online payment services	68,700	70,000	70,000
Number of customers utilizing IVR (phone payments)	22,244	25,000	25,000

Account Receivable

The Accounts Receivable Division is responsible for the billing of all City services not paid on a cash basis except for utility billing. In addition, this division also administers the business occupation tax system, which include annual renewals of all city businesses and issues tax certificates to new businesses.

Significant Accomplishments and/or Changes:

- Progress continues toward online business license and online renewals
- Progress continues toward upgrading miscellaneous, roll-off, and retirement billing to provide email statements, web access along with online payments and auto debit

Division Objectives:

- Process billing services for all City Departments
- Renew business licenses in a timely manner
- Process new business license applications

Positions FY 21 FY 22 FY 23 1 1 1 1

Budget Comparisons & Performance Measures

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget	
Personal Services	\$60,915	\$51,584	\$53,994	
Contractual Services	39,794	42,865	42,602	
Supplies	809	2,850	3,150	
Travel, Training & Membership	523	2,198	2,290	
Other Services & Charges	10,145	11,598	6,463	
Total Expenditures	\$112,186	\$111,095	\$108,499	

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Date business license renewals mailed	Dec. 2nd	Dec. 4th	Dec. 1st
Average number days to process new applications	3	3	3

Purchasing

The Purchasing Division provides centralized procurement of all equipment, supplies and services necessary to operate the City, and supports all departments with information, specifications, and standards. Also, the Purchasing Division gives advice on procedures, policy, and law.

Significant Accomplishments and/or Changes:

- Maximize revenues for the disposal of surplus items by utilizing the GovDeals website
- Surpass one million dollars on surplus sales
- Maintain annual commodity and service contracts for staff to assure best pricing and service available

Division Objectives:

- Attend the National Institute of Governmental Purchasing Annual Forum and two Governmental Purchasing Association of Georgia conferences to stay abreast of new technologies and procedures while gaining the necessary contact hours to maintain CPPB and CPPO national certifications
- Provide excellent service for internal and external

Positions	F¥ 21	FY 22	F¥ 23
	2	2	2

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget	
Personal Services	\$172,875	\$158,040	\$165,207	
Contractual Services	1,864	3,654	4,462	
Supplies	833	2,000	2,750	
Travel, Training & Membership	1,171	3,080	5,530	
Other Services & Charges	14,758	15,811	17,587	
Total Expenditures	\$191,501	\$182,585	\$195,536	

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Department requests responded to in five days	97%	97%	97%
Bid requests for proposal issued within 30 days of receipt	98%	96%	96%
Percent of vendors applications processed within days of receipts	99%	98%	98%

Engineering Department

Department Summary

20

The Engineering Department is part of the General Government Function. This department includes the Administration, Signal Maintenance, Signs & Markings, Traffic Management Center and Street Repair Divisions.

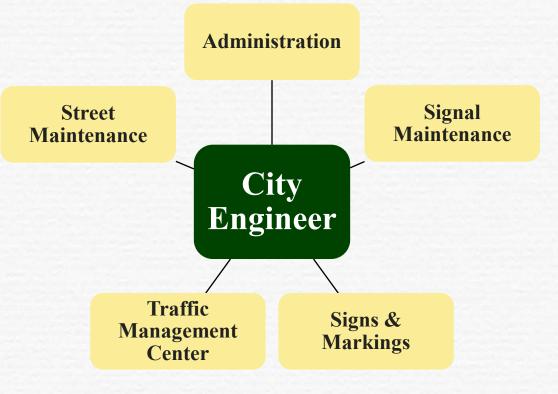
Department Goals

- Provide design, land acquisition and construction management for SPLOST projects.
- Bid out one (1) sidewalk improvement project which includes storm-drain, curb and gutter, one (1) stormwater project and two (2) intersection improvement project.
- Manage two (2) TSPLOST construction projects
- Complete 2023 LMIG Resurfacing for selected streets
- Ensure that all construction meets the Stormwater Management Ordinance
- Improve safety on arterial, collector, and local roads via signal, sign and marking maintenance
- Improve safety on arterial, collector and local roads by repairing broken sidewalk tripping hazards, broken curbs, and potholes.

Expenditure Summary

Funds Generated By Division	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Engineering Revenues	\$12,688	\$3,000	\$3,000
Total Funds Generated	\$12,688	\$3,000	\$3,000
Categories of Expenditures			
Personal Services	\$1,707,764	\$1,710,174	\$1,865,593
Contractual Services	1,584,241	1,474,922	1,971,964
Supplies	175,726	183,205	207,300
Travel, Training & Membership	6,758	17,159	12,816
Other Services & Charges	233,922	283,425	267,887
Total Expenditures	\$3,708,411	\$3,668,885	\$4,325,560

FY 23



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Administration

The Engineering Department's Administration Division is responsible for reviewing plans, preparing construction plans and specifications, obtaining bids, managing contracts, inspecting work on public rightsof-way and other related matters. This division works with each City department to complete capital improvement projects.

Significant Accomplishments and/or Changes:

- Bid and awarded six (6) sidewalk projects, Fry Street, Alden Avenue, Oak Street, Smith Street, Toombs Street, West Street, 2022 LMIG resurfacing project, Smith Street Park Improvements, and various City of Valdosta building improvement projects
- Reviewed and approved two (2) new subdivisions

Division Objectives:

- Review soil erosion, sedimentation control plans, utility permits development plans and subdivision plans within 10 days
- Provide inspection of new and private stormwater facilities for annual report
- Bid and award the 2023 LMIG resurfacing project
- Bid and award one (1) sidewalk construction project, one (1) stormwater project, and two (2) intersection improvement and two (2) GDOT T-SPLOST projects

Positions	FY 21	FY 22	F¥ 23
POSILIONS	9	9	9

Categories of	FY 2021	FY 2022	FY 2023	
Expenditures	Expenditures Actual		Budget	
Personal Services	\$631,547	\$680,131	\$799,701	
Contractual Services	8,878	11,016	11,662	
Supplies	6,331	8,635	9,160	
Travel, Training & Membership	2,525	8,061	6,288	
Other Services & Charges	79,730	98,563	88,273	
Total Expenditures	\$729,011	\$806,406	\$915,084	

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Development plans reviewed in 10 working days 😱 🚽 🕴	100%	100%	100%
Utility permits and erosion control plans reviewed in five days or less	100%	100%	100%
% of projects awarded within 10% of Engineer's estimate	85%	85%	85%

Signal Maintenance

The Signal Maintenance Division is responsible for the day-to-day maintenance signals throughout the City.

Significant Accomplishments and/or Changes:

- Completed 128 intersections for the Travel Safely App and Preemption for Emergency Vehicles
- Installed 128 isolators and arrestors in 128 signal cabinets for the Smart City Grant
- Upgraded 5 signal cabinets from 336 to 332 cabinets
- Installed the scramble walk at Baytree and Oak for VSU and made improvements at the mid-block crosswalks
- Won Top 50 Award from Smart Cities Community Connect

Division Objectives:

- Maintain the TIMMS Unit, Preemption units, and other hardware to help complete the Travel Safely App and Preemption units operating
- Upgrade five older intersections with new wire and components, change 336 cabinets to 332 cabinets and pedestrian crosswalk signals with countdown signals at Brookwood Drive, Jerry Jones Drive, Gornto Road and Sherwood Drive
- Install 128 EDI Conflict Monitors

Positions FY 21 FY 22 FY 23 3 3 3

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$219,212	\$191,632	\$195,268
Contractual Services	11,178	7,909	4,999
Supplies	110,871	51,685	58,935
Travel, Training & Membership	1,240	1,705	1,705
Other Services & Charges	17,387	24,465	23,739
Total Expenditures	\$359,888	\$277,396	\$284,646

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Percent of signal malfunctions repaired within 2 hrs. on weekdays	100% 🤌	100%	100%
Traffic cabinets with controllers replaced	6	5	5 - 6
	Kar Ar	4.	126 12

Sign and Markings

The Signs and Markings are responsible for the placement and repair or traffic control signs and pavement markings. Signal Maintenance Division is responsible for the day-to-day maintenance signals The Signal Maintenance Division is responsible for the day-to-day maintenance signals throughout the City.

Significant Accomplishments and/or Changes:

- Addressed SeeClickFix tickets, Sustainability Coordinator findings and departmental work orders
- Removed all graffiti from walls, and roadway in 3 business days
- Assisted other departments in painting and sign issues
- Upgraded 4 midblock crosswalks with thermo around VSU with new signage

Division Objectives:

- Continue to promote safe streets citywide by maintaining and upgrading traffic control signs, traffic control markings, and striping where warranted
- Complete the upgrading of signs to city and DOT standards where needed
- Upgrade 25% of signalized city and DOT intersection signs to meet new DOT standards
- Conduct traffic counts as necessary to select best suited traffic control measures

Positions	FY 21	FY 22	FY 23
Positions	3	3	3

Budget Comparisons & Performance Measures

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$175,652	\$158,566	\$166,873
Contractual Services	3,948	3,406	3,506
Supplies	36,117	56,471	69,370
Travel, Training & Membership	80	580	85
Other Services & Charges	8,143	5,633	6,388
Total Expenditures	\$223,940	\$224,656	\$246,222

FY 2021	FY 2022	FY 2023
Actual	Projected	Projected
350	200	500
2 miles	3 miles	3 miles
15 🦽	15	20
10	10	15 . (
	Actual 350 2 miles	ActualProjected3502002 miles3 miles1515

Traffic Management Center

The Traffic Management Center Division is responsible for communications with traffic signals throughout the City.

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Significant Accomplishments and/or Changes:

- Map and download data to all 128 signalized intersections for preemption and Travel Safely App
- Downloaded and burned data requested for open records request
- Maintained all video detection equipment at signalized intersections
- Competed the installation of 20 new traffic cameras bringing total to 109
- Maintained the school zone flashers

Division Objectives:

- Research new equipment to assist in the upgrade of the TMC
- Assist with the new Smart Cities Grant
- Upgrade and add thirty (3) new Glance Units for School Zone Flashers
- Install 20 more traffic monitoring cameras
- Continue to monitor and implement design changes throughout the city to help traffic flow better during normal travel and during the holiday seasons

Positions FY 21 FY 22 FY 23 4 4 4 4

FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
\$331,053	\$306,646	\$315,724
1,544,211	1,437,184	1,936,155
10,523	11,854	16,710
1,935	3,498	3,568
33,114	35,828	36,189
\$1,920,836	\$1,795,010	\$2,308,346
	Actual \$331,053 1,544,211 10,523 1,935 33,114	ActualBudget\$331,053\$306,6461,544,2111,437,18410,52311,8541,9353,49833,11435,828

Performance Measures		FY 2021	FY 2022	FY 2023
Activity		Actual	Projected	Projected
Maintain Traffic cameras	May. + I	100%	100%	100%
Retime traffic signals	and the second	128	128	128
Repair fiber optic cable breaks locations	1 Section (12)	0	4 5	10 /
	A STATE OF STATE OF STATE	Filling	The second	126

Street Maintenance

The Street Maintenance Division is responsible for repairing sidewalks, paved roads, paved driveways, and contracted shoulder maintenance.

Significant Accomplishments and/or Changes:

- Repair issues and complaints from SeeClickFix, Sustainability Coordinator findings list, departmental emails, and general findings list throughout the city
- Assist in moving millings to gun range and other areas of the city as requested
- Grind down trip hazards on sidewalks city wide
- Purchased new crowd control barricades and eliminated ropes for Christmas parade

Division Objectives:

- Repair 4,000 SF of base/root area
- Mill and repair 3500 SF of bad asphalt
- Repair 400 feet of defective sidewalk
- Repair 100% of potholes within 48 hours of report. Depends upon asphalt availability
- Repair 100% of utility road cuts within 48 hours after utility confirmation. Depends upon asphalt availability

Positions	FY 21	F¥ 22	F¥ 23
rositions	8	8	8

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$350,300	\$373,199	\$388,027
Contractual Services	16,026	15,407	15,642
Supplies	11,884	54,560	53,125
Travel, Training & Membership	978	3,315	1,170
Other Services & Charges	95,548	118,936	113,298
Total Expenditures	\$474,736	\$565,417	\$571,262

Performance Measures		FY 2021	FY 2022	FY 2023
Activity		Actual	Projected	Projected
% Pothole repairs in less than 48 hours	Linns I	60%	90%	90%
Linear feet of sidewalk repaired	and the second second	401	500	600
Linear feet of washouts repaired	in the second of	1,599	2,400	2,500
		The Ching	1000	127

Other General Administrative Department

Department Summary

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The Other General Administrative Department is part of the general government function and includes City Hall, City Hall Annex, Rental Property, and the Customer Service Building.

Department Goals

- Employ touchless access and devices throughout facilities
- Proactively engage facility needs and maintenance
- Implement energy savings measures in City Hall, City Hall Annex, Rental Property, and the Customer Service Building
- Utilize Unity Park across from City Hall for downtown and community purposes

Expenditure Summary

FY 2021	FY 2022	FY 2023
Actual	Budget	Budget
\$176,473	\$173,756	\$181,791
184,726	211,833	207,709
21,896	53,626	71,110
145	1,858	1,970
152,216	101,011	107,919
42,189	150,000	15,000
\$577,645	\$692,084	\$585,499
	Actual \$176,473 184,726 21,896 145 152,216 42,189	ActualBudget\$176,473\$173,756184,726211,83321,89653,6261451,858152,216101,01142,189150,000

FY 23

City Hall

City Hall Annex

Deputy City Manager of Operations/ Public Works Director

Customer Service Building

Rental

City Hall

This division maintains the historic City Hall building, which houses the offices of the Mayor and Council, Executive Offices, Human Resources and Finance.

Significant Accomplishments and/or Changes:

- Upgraded Human Resource Department area
- VIA Parking lot
- Upgraded landscape

Division Objectives:

- Maintain City Hall in a clean, safe, and accessible condition
- Set clear maintenance standards
- Minor repairs completed within 15 days
- Maintain historic character of the building

Positions FY 21 FY 22 FY 23 2 2 2 2

Budget Comparisons & Performance Measures

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$121,203	\$124,664	\$130,604
Contractual Services	64,145	74,490	80,564
Supplies	12,802	12,130	16,006
Travel, Training & Membership	145	1,858	1,970
Other Services & Charges	72,734	57,031	58,759
Capital	0	0	15,000
Total Expenditures	\$271,029	\$270,173	\$302,903

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
% audits showing building satisfactory or better	96%	98%	98%
% of audits showing "immediate action required"	60%	65%	65%
Minor repairs completed within 15 days	99%	99%	99%

City Hall Annex

This division maintains the daily operation of the City Hall Annex building. The annex is occupied by the Engineering, Inspections, Planning and Zoning, Neighborhood Development and Protection departments

Significant Accomplishments and/or Changes:

- Repaired and cleaned building gutter system
- Repaired HVAC unit
- Upgraded landscape

Division Objectives:

- Maximize space utilization
- Provide space for staff meetings, conferences, and public hearings
- Maintain City Hall Annex in a clean, safe, and accessible condition
- Set clear maintenance standards and have minor repairs done in 15 days

Positions FY 21 FY 22 FY 23 1 1 1 1

Budget Comparisons & Performance Measures

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget	and the second se
Personal Services	\$55,270	\$49,092	\$51	,187
Contractual Services	78,598	78,367	81	,012
Supplies	1,354	11,004	19	,413
Other Services & Charges	64,394	13,960	14	,800
Capital	42,189	0		0
Total Expenditures	\$241,805	\$152,423	\$166	,412
Performance Measures		FY 2021	FY 2022	FY 202.
Activity		Actual	Projected	Projecte

% of audits showing "immediate action required" Events hosted in the Multi-Purpose Room

% of facility audits showing building cleanliness as satisfactory or better

132

98%

30%

225

98%

30%

230

99%

35%

Customer Service Building

The Customer Service Building Division accounts for the costs associated with operating the Customer Service Building. The Customer Service Building houses Customer Service and the Licensing divisions of the Finance Department.

Significant Accomplishments and/or Changes:

- Installed clear desk barriers for staff and customers
- Upgraded landscape

Division Objectives:

- Provide a clean and friendly environment in which people can conduct business the City of Valdosta
- Work order completed within fifteen (15) days of notice
- Set clear maintenance standards, quarterly audits, and document results

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Contractual Services	\$19,826	\$21,271	\$23,879
Supplies	892	5,303	6,394
Other Services & Charges	7,661	8,760	9,300
Total Expenditures	\$28,379	\$35,334	\$39,573

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
% of facility audits showing building cleanliness as satisfactory or better	98%	98%	98%
% of audits showing "immediate action required"	55%	65%	45%

The Rental Property Division accounts for the costs associated with operating the various rental property

Significant Accomplishments and/or Changes:

- Georgia Department of Labor employee barriers installed
- Recoil parking lot potholes repaired

Division Objectives:

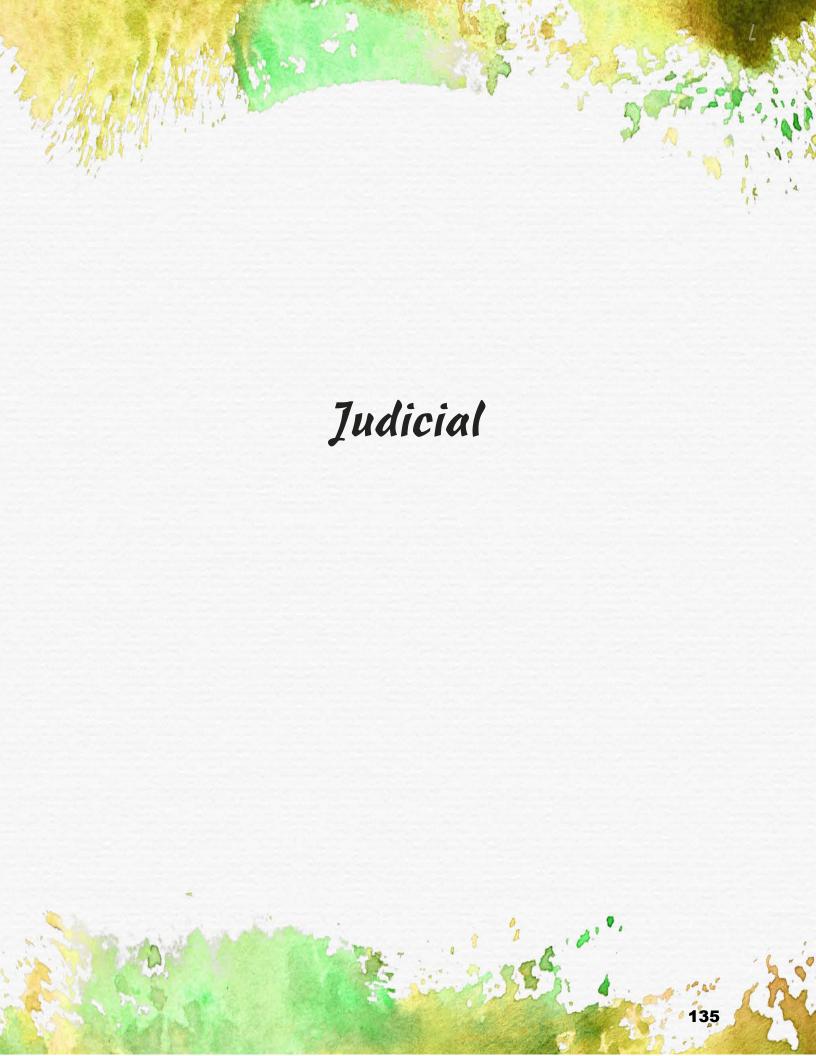
- Provide a clean and friendly environment in which people can conduct business within the City of Valdosta
- Work order completed within fifteen (15) days of notice
- Set clear maintenance standards, quarterly audits, and document results

Budget Comparisons & Performance Measures

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget		2023 dget
Contractual Services	\$22,157	\$37,70	5	\$22,254
Supplies	6,848	25,18	9	29,297
Other Services & Charges	7,427	21,26	0	25,060
Capital	0	150,000	0	0
Total Expenditures	\$36,432	\$234,154	4	\$76,611
Performance Measures		FY 2021	FY 2022	FY 202

Activity	Actual	Projected	Projected
% of facility audits showing building cleanliness as satisfactory or better	98%	98%	98%
% of audits showing "immediate action required"	30%	30%	30%

Rental



Municipal Court Department

Municipal Court

Department Summary

The Municipal Court is the judicial arm of municipal government, hearing cases and sentencing offenders for violations of state law (Official Code of Georgia) and city ordinance (Municipal Code for the City of Valdosta).

Department Goals

- Assure general compliance with State law and local ordinance and in so doing, interpret and apply the law consistently and impartially to protect the rights and liberties guaranteed by the Constitutions of the State of Georgia and the United States of America
- To provide efficient, ethical handling of all court cases with an emphasis on timeliness, quality customer service, and accessibility
- To strengthen the accurate and timely processing maintenance and protection of all public records of the Municipal Court
- To ensure that all policies and procedures established by the Judiciary, State Legislature, Mayor and City Council are implemented in a professional and dedicated manner and to ensure accessibility, fairness, and courtesy in the administration of justice
- To reduce inmate-housing expenses incurred by the City of Valdosta through viable and appropriate alternatives to incarceration when feasible and just
- To streamline the judicial process for the Citizens and Officers who must appear in Municipal Court while adhering to all legal and legislative procedural requirements

Expenditure Summary

Funds Generated By Division	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Court Fines & Forfeitures	\$818,278	\$950,000	\$780,000
Total Funds Generated	\$818,278	\$950,000	\$780,000
Categories of Expenditures			
Personal Services	\$357,467	\$384,852	\$375,130
Contractual Services	60,004	58,134	66,010
Supplies	16,982	21,500	14,000
Travel, Training & Membership	7,171	12,190	15,128
Other Services & Charges	204,225	342,250	343,129
Total Expenditures	\$645,849	\$818,926	\$813,397

Municipal Cour

FY 23

Municipal Court Judge

Administration

Municipal Court

Administration

The Municipal Court serves as the judicial arm of municipal government. The Court hears cases and sentences offenders for violations of state law (Official Code of Georgia) and city ordinance (Municipal Code for the City of Valdosta). These cases include violations of criminal statute, traffic regulations, local code violations, abatement of nuisances, business regulations, animal control, housing regulations and environmental issues. The Court utilizes a private probation company for supervision of offenders and collection of fines. The Court also hears cases involving violation of probation as required.

Significant Accomplishments and/or Changes:

- Continuation of the Municipal Court Release Upon Payment Program (RUPP)
- The Municipal Court transitioned to the Civics Academy Pretrial Program

Division Objectives:

New Probation cases

- Conversion of recordkeeping, accounting, and document processing procedures (mandated House Bill EX1) to a software-based system capable of integrating all court functions and responsibilities. Transfer of records and data processing functions from the Valdosta Police Department to the Municipal Court.
- Hiring and training of additional personnel to accommodate new duties and functions upon the transfer of recordkeeping, accounting, and document-processing responsibilities to the Court.

Positions Fy 21 Fy 22 Fy 23 5 5 5 5

Budget Comparisons & Performance Measures

Categories of Expenditures				
Personal Services	\$357,467	\$384,8	52 5	\$375,130
Contractual Services	60,004	58,1	34	66,010
Supplies	16,982	21,5	00	14,000
Travel, Training & Membership	7,171	12,1	90	15,128
Other Services & Charges	204,225	342,2	50	343,129
Total Expenditures	\$645,849	\$818,9	26 9	<mark>813,397</mark>
Performance Measures		FY 2021	FY 2022	FY 2023
Activity		Actual	Projected	Projecteo
iber of court sessions kets processed	1	129 5,638	150 8,000	170 9,000

139

, 500



Police Department

Department Summary

The Police Department is part of the Public Safety Function. This department includes the Administration Division, Patrol Bureau, Support Services Bureau, Investigative Bureau, Training Division, IT Division, and Crime Lab.

Department Goals

- Take a citizen approval rating of 95% or higher based on annual citizen surveys.
- Recruitment and Retention of officers to obtain a fully staffed department.
- Purchase equipment that will supplement current inventory and replace outdated equipment such as desktop workstations, ticket printers, in car computer, body-worn cameras and in car video and audio.
- Continue to replace the department's fleet by replacing all remaining unserviceable vehicle through the motor pool.
- Maintain all law enforcement accreditations including but limited to CALEA & ANAB

Expenditure Summary

Funds Generated By Division	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Seat Belt Fines	\$12,339	\$13,000	\$7,800
User Fees - Police Revenue	\$63,493	\$55,000	\$50,000
Other Agency Funded Officers	\$805,151	\$994,000	\$835,000
Total Funds Generated	\$880,983	\$1,062,000	\$892,800
Categories of Expenditures			
Personal Services	\$13,477,477	\$13,489,899	\$12,438,262
Contractual Services	1,036,671	1,274,044	1,338,772
Supplies	448,031	806,431	818,600
Travel, Training & Membership	81,551	208,315	265,740
Other Services & Charges	1,974,917	2,129,865	2,318,095
Capital Outlay	273,098	139,500	87,000
Total Expenditures	\$17,291,745	\$18,048,054	\$17,266,469

Police

FY 23



Administration

The mission of the Valdosta Police Department is to maintain social order within prescribed ethical and constitutional limits while providing professional law enforcement services to the citizens and visitors of Valdosta.

Significant Accomplishments and/or Changes:

- In 2021, the department maintained three voluntary accreditations: two for law enforcement and one for crime laboratory. The department was also re-accredited for the 8th consecutive time by CALEA.
- The police department continues to use Automatic License Plate Reader (ALPR) Systems, Guardian Tracking Employee Performance Monitoring System, and continuous to add cameras to the City-Wide Camera System
- In 2021, the crime laboratory received a Hemp Analyzer an is beginning training on purification testing of marijuana.

Division Objectives:

- Upgrade the departmental vehicle fleet by replacing 15% per year
- Increase personnel by 15% to reduce current openings
- Replace all in-car camera systems for the Patrol Division
- Maintain all accreditations and certifications, by maintaining law enforcement accreditation through CALEA and State Certification, and Crime Laboratory Accreditation through ASCLD

Positions	F¥ 21	FY 22	FY 23
I USILIUIIS	12	12	12

Budget Comparisons & Performance Measures

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget		2023 Iget	
Personal Services	\$985,993	\$891,4	162 §	5998,940	
Contractual Services	118,977	250,1	154	290,419	
Supplies	55,580	114,9	10 128,010		
Travel, Training & Membership	10,381	50,2	240	54,050	
Other Services & Charges	543,440	530,4	127	413,744	
Capital Outlay	81,796	75,5	500	14,000	
Total Expenditures	\$1,796,167	\$1,912,6	5 93 \$1	,899,163	
Performance Measures		FY 2021	FY 2022	FY 2023	
Activity		Actual	Projected	Proiecte	

% of vehicles replaced annually

<mark>% of citizen satisfaction from annual citizen surveys</mark>

3%

95%

15%

95%

This Bureau is responsible for the safety of all Valdosta citizens. The Patrol Bureau handles all calls for service? and is responsible for checking and protecting property while the owner is not present.

Patrol

Significant Accomplishments and/or Changes:

- The department has upgraded the body camera system, in which there is a longer battery life. The cameras are part of the officer's radios, which allows for less equipment worn by officers.
- In 2021, the department saw a 4.8% decrease in overall crime.
- The department saw a 23% decrease in the number of burglaries in 2021, as compared to 2020.
- In 2021 officers responded to a total of 70,499 calls for services

Division Objectives:

- Reduce burglaries in the City by 10%
- Reduce traffic accidents in the City by 10%
- Reduce robberies in the City by 10%
- Review all sign applications within 5 workdays

Positions	FY 21	FY 22	FY 23
(USICIUIIS	126	130	130

Funds Generated By Division	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Seat Belt Fines	\$12,339	\$13,000	\$7,800
Total Funds Generated	\$12,339	\$13,000	\$7,800
Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$7,806,176	\$8,021,949	\$7,158,587
Contractual Services	201,507	198,307	199,821
Supplies	84,176	21,500	34,500
Travel, Training & Membership	29,628	43,120	43,120
Other Services & Charges	966,529	1,002,315	1,059,638
Capital Outlay	0	28,000	(
Total Expenditures	\$9,088,016	\$9,315,191	\$8,495,666

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Reduce in burglaries	312	240	220
Reduction in robberies	64	4 2	-38
Reduction in traffic accidents	3,468	3,902	3,510
	and the second sec		145

Investigative

The Investigative Bureau is responsible for the investigation of all reported criminal activity within the City of Valdosta. The Bureau includes a Crimes Against Persons Unit, Crimes Against Property Unit, Juvenile Unit, Narcotics Unit, Domestic Violence Unit, Cold Case Squad, Criminalistics and Property Evidence Unit.

Significant Accomplishments and/or Changes:

- The Valdosta Police Department exceeded the national clearance rates for all major Part 1 Crimes (as defined by the FBI) to include Murder, Rape, Robbery, Aggravated Assault, Auto Theft and Burglary
- The Investigative Bureau created a Burglary Unit in 2014 and as a result, clearance rates for burglaries increased over the past several years. The department had a clearance rate of 14.6%, which is higher than the national average (13.9%)
- The Investigative Bureau Property and Burglary Unit recovered \$1,128,313.00 of property and the Narcotics Unit seized \$468,295.70 of contraband or property
- The Investigative Bureau arrested 354 offenders and filed 604 felony charges and 249 misdemeanor charges against offenders

Division Objectives:

- Schedule clearance rates in Part 1 Crimes as reported in the Uniformed Crime Report
- Increase drug operations and arrests and compare statistics with previous years
- Reduce incidents of domestic violence through proactive investigations
- Review and solve any cold cases that are more than one year old

Positions	FY 21	FY 22	F¥ 23
I USILIUIIS	30	30	30

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$2,057,209	\$2,091,324	\$1,956,576
Contractual Services	48,769	46,831	47,682
Supplies	27,774	59,800	57,350
Travel, Training & Membership	10,319	43,686	48,060
Other Services & Charges	193,756	209,993	340,234
Total Expenditures	\$2,337,827	\$2,451,634	\$2,449,902

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Investigative Bureau Performance:		8 .	
Cases Assigned	2,436	2,602	2,650
Total warrants obtained	884	▲ 853	875
Arrests	334	354	375
			146

Training

The Training Unit is responsible for ensuring all sworn and civilian police personnel receive initial and annual training requirements pursuant to Georgia Law, Peace Officer Standards and Training (POST) Council, International and State Law Enforcement Accreditation Standards, and American Society of Crime Laboratory Director's (ASCLD) Accreditation standards. The unit also maintains and ensures readiness of police department equipment

Significant Accomplishments and/or Changes:

• Delivered Training Unit ensured all sworn and civilian police personnel received all annual training requirements for FY 22, complying with state and accreditation requirements.

Division Objectives:

- Ensure all officers and civilians receive annual training & retraining in compliance with state law and accreditation standards
- Ensure all equipment is maintained in a readiness posture for initial and re-issue
- Ensure all equipment i.e., speed detection devices, breath testing devices, and other equipment are re-calibrated in compliance with state law and accreditation standards
- Ensure police personnel receive legislative updates to stay current on changing laws
- Ensure all training documents to include lesson plans, presentations, handouts, and testing documents are completed for all in-house courses taught

Positions FY 21 FY 22 FY 23 5 5 5 5

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$446,074	\$405,977	\$373,903
Contractual Services	10,406	9,499	7,901
Supplies	182,176	489,411	470,020
Travel, Training & Membership	8,622	28,314	42,850
Other Services & Charges	17,329	19,775	39,266
Capital Outlay	0	0	73,000
Total Expenditures	\$664,607	\$952,976	\$1,006,940

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Ensure all sworn and civilian police personnel received initial and	1	4	
annual retraining requirements	100%	100%	100%
Ensure all equipment under the control of the Quartermaster was		4	A.S.
maintained in a state of readiness	100%	100%	100%
	Design in	Constant of the second	147

Support Services

Support Services Bureau includes the Records Section, the Front Desk, Drug Abuse Resistance Education (D.A.R.E.) Officers, and Building Maintenance.

Significant Accomplishments and/or Changes:

- The department and bureau maintain a document upload system to allow the paperless transfer of case files, to include videos, to the prosecutor's office.
- Georgia Crime Information Center (GCIC) testing, and recertification continues to progress with the use of computers. Paper records are no longer in use for officers and civilian employees who are GCIC certified.

Division Objectives:

GCI Doci

- Move fine collection to the Municipal Court and implement Courtware, a new computerized court tracking system to ensure immediate and seamless transfer and access of fine and court data between the police department and municipal court
- Reduce workload of desk and records clerks by becoming more efficient using computers and the department and city court's paperless efforts
- Reduce GCIC error through monthly internal audits
- Respond and fill all ORR's within the guidelines of Georgia Law

Positions	FY 21	FY 22	FY 23
rusitions	19	19	19

Funds Generated By Division	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
User Fees - Police Revenue	\$63,493	\$55,000	\$50,000
Other Agency Funded Officers	805,151	994,000	835,000
Total Funds Generated	\$868,644	\$1,049,000	\$885,000
Categories of Expenditures			
Personal Services	\$1,273,225	\$1,152,726	\$1,114,203
Contractual Services	474,400	579,318	593,169
Supplies	49,246	55,975	59,220
Travel, Training & Membership	3,079	10,770	10,215
Other Services & Charges	155,180	280,816	332,811
Capital Outlay	126,022	0	0
Total Expenditures	\$2,081,152	\$2,079,605	\$2,109,618
and minister and a strength of the strength	1 1	·	
Performance Measures		FY 2021	FY 2022 FY 2023
Activity		Actual	Projected Projected
monthly discrepancies corrected internally nents processed by Records Section		3 207,736	5 2 174,083 18 5,9 00

Crime Laboratory

The Crime Laboratory is responsible for receiving, safeguarding, processing, and analyzing property/evidence received from law enforcement agencies and preparing documented results for possible criminal prosecution. The Lab will accomplish this mission by following the best practices for a professional crime laboratory

Significant Accomplishments and/or Changes:

- The crime laboratory is now teamed with multiple surrounding law enforcement agencies. All of which are contributing funding toward the operation of the laboratory
- The crime laboratory has improved its turnaround time for all services offered by the laboratory to include marijuana identification, crime scene investigations, latent print processing, drug chemistry, and firearms/ballistics comparison to 21 days or less
- In 2021, the crime laboratory received a Hemp Analyzer, and is currently training on testing purity levels in marijuana, based off of the new Georgia Hemp Laws.

Division Objectives:

- Building personnel depth in each area/service of the laboratory eliminates the need to take work outside of the laboratory for peer reviews and verifications of results, thus improved efficiency, and productivity
- Maintain a turn around on all evidence submissions returned to requesting agencies in 21 days or less Maintain ANSI National Accreditation Board (ANAB) Accreditation.

Positions	F¥ 21	FY 22	FY 23
rosicions	13	13	13

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$908,800	\$926,461	\$836,053
Contractual Services	182,612	189,935	199,780
Supplies	49,079	64,835	69,500
Fravel, Training & Membership	19,522	32,185	67,445
Other Services & Charges	98,683	86,539	132,402
Capital Outlay	65,280	36,000	0
Total Expenditures	\$1,323,976	\$1,335,955	\$1,305,180

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Total items processed	6,608	6,281	7,200
Conducting External Proficiency Tests	21	▲ 21	21
	Martin .	a the all	the f



Department Summary

The Public Safety Function includes the Fire Department. This department includes the Administration, Fire Training, Operations, Fire Prevention, Fire Maintenance, and Special Operations Divisions.

Department Goals

- Take proactive measures to ensure the department is operating safely and efficiently
- Ensure that all Insurance Service Organization (ISO) mandated requirements are met
- Continue to work towards achieving accreditation through the Commission on Fire Accreditation International (CFAI)

Expenditure Summary

Funds Generated By Division	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Fire Revenue	\$27,692	\$31,000	\$31,000
Airport Crash Rescue	328,773	338,637	354,028
Total Funds Generated	\$356,465	\$369,637	\$385,028
Categories of Expenditures			
Personal Services	\$7,976,303	\$7,606,283	\$8,027,202
Contractual Services	330,965	353,876	376,037
Supplies	334,544	527,224	569,215
Travel, Training & Membership	25,880	119,155	138,055
Other Services & Charges	1,069,201	1,198,187	1,244,469
Capital Outlay	94,904	0	21,347
Total Expenditures	\$9,831,797	\$9,804,725	\$10,376,325

Fire

FY 23



Fire Training

Fire Maintenance **Fire Prevention**

The Administration Division administers and implements the established policies of the Fire Department to all divisions.

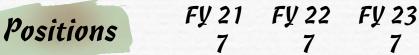
Administration

Significant Accomplishments and/or Changes:

- Partnered with Crunch Fitness to administer personnel annual physical agility test.
- Valdosta Fire Department became a safe haven for babies through Hope Box.
- Implemented Crew Sense for a personnel management system.
- Improved response times through pre-emption traffic devices and Automated Vehicle Locator.

Division Objectives:

- Continue the process of updating and creating policies and procedures through Lexipol
- Continue to establish community partnerships
- Continue to work on maintaining the department class 1 Insurance Service Organization (ISO) rating and develop an audit system for early detection on any deficiencies.
- Continue working towards being Accredited through CFAI (Commission on Fire Accreditation International)



Funds Generated By Division	FY 2021 Actual	FY 202 Budge		FY 2023 Budget
Fire Revenue	\$27,692	\$31	,000	\$31,000
Total Expenditures	\$27,692	\$31	,000	\$31,000
Categories of	FY 2021	FY 202	2 I	FY 2023
Expenditures	Actual	Budge	t	Budget
Personal Services	\$509,509	\$505	5,321	\$634,257
Contractual Services	13,742	17	,649	31,239
Supplies	6,992	31	,050	9,300
Travel, Training & Membership	6,486	31	,335	37,995
Other Services & Charges	84,395	80	,364	65,683
Total Expenditures	\$621,124	\$665	5,719	\$778,474
Deufermenen Magen		FX 2021	FY 2022	EV 2022
Performance Measures Activity		FY 2021 Actual	Projected	
Community Partnerships Programs Review, modify and/or created policies and guideling	ne tradition	10% 10%	20% 50%	50%

Operations

The Operations Division protects the lives and property of the citizens of Valdosta from the ravages of fire and other manmade disasters by maintaining highly trained fire fighters and rescue personnel.

Significant Accomplishments and/or Changes:

- Received a grant through the Firehouse Subs Foundation to put ballistic vests on apparatus.
- Partnered with SGMC to improve medical protocols.
- Maintained response times within 5 minutes for 90% of all structure fires.

Division Objectives:

- First fire engine arrives on all structure fires in 320 seconds or less after the initial dispatch
- The initial response units arrive on all structure fires in 560 seconds or less after the initial dispatch
- Reduce risk by placing more personnel on scene through a Standard of Cover Review

Positions	F¥ 21	FY 22	F¥ 23
(USICIUIIS	94	94	94

Funds Generated By Division	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Airport Crash Rescue	\$328,773	\$338,637	\$354,028
Total Expenditures	\$328,773	\$338,637	\$354,028
Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$6,854,759	\$6,338,761	\$6,610,184
Contractual Services	221,181	223,685	231,898
Supplies	168,430	325,270	364,585
Travel, Training & Membership	11,748	34,735	44,885
Other Services & Charges	891,351	973,200	921,276
Capital Outlay	42,000	0	21,347
Total Expenditures	\$8,189,469	\$7,895,651	\$8,194,175

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Hydrant inspections and flow testing	3,590	3,298	3,590
Pre-incident Surveys (Target Hazards)	214	1,144	500
First engine arrive 320 seconds after initial dispatch on all structure	4	0	
fires 90% if the time	90%	90%	90%
Initial response unit arrive 560 seconds after initial dispatch on all	Star In		10 2 5°
structure fires 90% of the time	97%	90%	90%
	Not the state	Carlos C. C.	154

Prevention

The Prevention Division enforces all applicable fire codes, investigates all suspicious fires for cause/origin, enforces fire lane violation, educates the public through Public Service Announcements and educational programs, and inspects trench / excavation for compliance. It also educates the public in fire prevention by offering the following programs: the Jr. Fire Marshals Program, Neighborhood Watch, puppet shows, and tours of the fire safety house.

Significant Accomplishments and/or Changes:

- The Prevention Bureau increased building inspections by 50%
- A new partnership with SGMC was formed to target Fall Prevention.
- Fire Prevention purchased protective equipment to reduce carcinogen exposure during investigations.

Division Objectives:

- Review building construction plans, conduct annual fire inspections and re-inspections
- Certify all current Inspectors as Fire and Life Safety Educators
- Maintain and expand our community risk reduction program for the Accreditation process

Positions FY 21 FY 22 FY 23 5 4 4

Categories of	FY 2021 Actual	FY 2022 Pudget	FY 2023 Pudgot
Expenditures	Actual	Budget	Budget
Personal Services	\$314,322	\$312,404	\$309,810
Contractual Services	9,221	8,153	7,809
Supplies	10,733	20,250	29,050
Travel, Training & Membership	2,138	8,420	10,510
Other Services & Charges	33,767	63,605	177,703
Capital Outlay	20,520	0	(
Total Expenditures	\$390,701	\$412,832	\$534,882

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projecte
Number of inspections conducted	2,285	1,963	3,640
Number of CO (Certificate of Occupancy) Inspections	46	54	62 /
Number of new building construction plans reviews	213	201	234
Number of fire educational programs	284	380	320
			155

Maintenance

The Fire Maintenance Division performs maintenance on all Fire Department vehicles and equipment. It also schedules preventive maintenance on vehicles and equipment, and it keeps records of all parts and labor used for repair and maintenance.

Significant Accomplishments and/or Changes:

- Completed pump capacity tests on all fire department pumpers and aerials.
- Reduced the cost of outside repairs by more than 50%.
- Completed testing on all fire department ground and aerial ladders.
- Both mechanics completed one of the Emergency Vehicle Technician courses.

Division Objectives:

- Schedule preventive maintenance on vehicles and equipment
- Conduct all pump capacity testing on the engine and aerial trucks
- Continue taking the Emergency Vehicle Technician courses to achieve 100% certification.

Positions	F¥ 21	FY 22	F¥ 23
I USICIUIIS	2	2	2

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$138,428	\$127,734	\$132,088
Contractual Services	51,330	77,921	78,366
Supplies	110,734	84,023	90,950
Travel, Training & Membership	716	4,500	4,500
Other Services & Charges	31,557	55,428	54,914
Total Expenditures	\$332,765	\$349,606	\$360,818

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Number of emergency vehicle repairs	498 🤌	200	300
Number of small engine repairs (request)	5	10	10 🖌 💪
Number of pump test conducted	12	/ 10	
Number of aerial and ground ladders tested	70 .	70	70
	The state	CALLS S	156

Training

The Fire Training Division is responsible for all training of Fire Department personnel. It keeps all records of training hours for the State and Insurance Services Organization (I.S.O.).

Significant Accomplishments and/or Changes:

- Delivered Officer Development classes sponsored by Georgia Fire Academy
- Held a recruit class for VFD Recruit class 7 and two members from Brooks County
- Held the first partnered class with SGMC on "Stop the Bleed".
- Hosted classes with Georgia Emergency Medical Services Association

Division Objectives:

- Meet the required ISO training hours
- Deliver State Academy sponsored classes regionally to provide more training opportunities.
- Fill vacant positions with qualified Training Officers.
- Partner with SGMC to enhance training for trauma patients.

Positions	F¥ 21	FY 22	F¥ 23
I USICIUIIS	3	3	3

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
		8	8
Personal Services	\$143,312	\$248,083	\$259,800
Contractual Services	34,560	24,625	24,820
Supplies	33,178	49,630	51,011
Travel, Training & Membership	4,792	19,640	19,640
Other Services & Charges	22,796	16,668	17,103
Capital Outlay	21,609	0	0
Total Expenditures	\$260,247	\$358,646	\$372,374

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Recruit Training Program Hours (per recruit)	380	380	380 / (
Train personnel to receive EMT certification	Sec. 9.	1 0	12
Company Officer Training classes (per officer)	12	12	12
Total Training Hours (per Firefighter)	230	250	157250
		1 Bernin	· Freehold

Special Operations

The Special Operations Division coordinates the Hazardous Materials (HazMat) Program/WMD Program, the technical rescue program, arson investigations, promotional testing and entry-level testing programs for the department.

Significant Accomplishments and/or Changes:

- Filled equipment needs through grant funding
- Expanded capabilities through utilization of grant funds. (Enhanced Decon System and Medlite transport unit).
- Hosted a Haz Mat Technician class through Georgia Fire Academy.

Division Objectives:

- Gather and organize information needed for training programs.
- Procure equipment and develop training programs for members.
- Develop a plan to maintain the required amount of members from all departments.
- Maintain the GSAR truck and a level of readiness, conduct regional training and continue to build relationships with Fire Departments in GEMA Area 2.

Positions	FY 21	FY 22	F¥ 23
1 USILIVIIS	1	1	1

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$15,973	\$73,980	\$81,063
Contractual Services	931	1,843	1,905
Supplies	4,477	17,001	24,319
Travel, Training & Membership		20,525	20,525
Other Services & Charges	5,335	8,922	7,790
Capital Outlay	10,775	0	0
Total Expenditures	\$37,491	\$122,271	\$135,602

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Haz-Mat Site Surveys	15	10	12 🍃
Haz-Mat team training hours (locally)	800	750	800
GSAR team training hours (locally)	260	250	400
		A State	158

Other Protective Services

26

Community Protection

Department Summary

The Community Protection Division operates as part of Other Protective Services function

Department Goals

- Provide informative brochures to the public and update website as needed
- Complete continuing education with both state certifying organization and in-house to maintain staff certifications and community engagement
- Maintain and improve involvement with our community through clean-ups and routine observations of each zone and promote the use of Valdosta Click n Fix to increase response time and issue resolution
- Continue adjustment and planning with the developer on the customized Hyperweb software to complete the Code Enforcement Automation process

Expenditure Summary

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$400,136	\$306,998	\$354,215
Contractual Services	57,963	82,648	110,392
Supplies	20,712	2,100	29,900
Travel, Training & Membership	2,644	6,581	7,260
Other Services & Charges	63,395	71,311	64,491
Total Expenditures	\$544,850	\$469,638	\$566,258

Community Protection

FY 23

Neighborhood Development Manager

> Community Protection

Community Protection

Community Protection

Enforces City codes and ordinances, investigates complaints concerning violations of City ordinances, conducts searches of deed records to located property owners, files liens, places legal ads, testifies in municipal court proceedings, checks businesses within the city limits for proper occupation tax certificates and conducts landscape plan review as well as on-site inspections. This division has five (5) full-time Marshals.

Significant Accomplishments and/or Changes:

- Processed 100% of delinquent occupational tax certificates in a timely manner
- Marshals initiated more than 3,000 new cases with manually
- Demolished five (5) units

Division Objectives:

- Successfully abate 97% of noted code violations
- Prevail in 100% of court cases
- Process all initial notifications within three days of initial identification of code violation
- Demolish ten substandard buildings and repair ten (10) substandard houses

Positions	FY 21	FY 22	F¥ 23
I USICIUIIS	6	5	6

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$400,136	\$306,998	\$354,215
Contractual Services	57,963	82,648	110,392
Supplies	20,712	2,100	29,900
Travel, Training & Membership	2,644	6,581	7,260
Other Services & Charges	63,395	71,311	64,491
Total Expenditures	\$544,850	\$469,638	\$566,258

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
% of violation abatements	1 95% 🤞	97%	97%
% of court cases won	100%	100%	100%
% of notice processed within three days	100%	100%	100%



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Public Works Department

Public Works

Department Summary

The Public Works Department operates as a part of the public works function, which includes Right of Way Maintenance, Community Sustainability Coordinator, Cemetery and Arborist.

Department Goals

- Facilitate communication within the Department by conducting weekly staff meetings with the Public Works Management Team
- Encourage employee professional development by preparing a training plan for each division and ensuring that each employee receives a timely annual job performance appraisal
- Monitor department staffing levels by maintaining a vacancy rate of less than 5 percent
- Develop a cross training plan
- Revise Standard Operations Procedures
- Improve the appearance of vacant lots throughout the City
- Improve the appearance of the City's rights-of-ways
- Provide and maintain a 66-acre municipal cemetery to park standards
- Provide and monitor mosquito surveillance program

Expenditure Summary

Funds Generated	FY 2021	FY 2022	FY 2023
By Division	Actual	Budget	Budget
Lot Clearing Fees	\$1,538	\$20,000	\$14,000
State Highway Maintenance	80,442	99,000	96,540
Total Funds Generated	\$81,980	\$119,000	\$110,540
Categories of			
Expenditures			
Personal Services	\$2,253,781	\$2,060,484	\$2,112,911
Contractual Services	121,975	185,862	181,147
Supplies	50,110	64,738	67,863
Travel, Training & Membership	926	6,105	8,985
Other Services & Charges	446,304	588,647	484,402
Capital Outlay	43,109	39,000	0
Total Expenditures	\$2,916,205	\$2,944,836	\$2,855,308

Public Works

FY 23

Deputy City Manager of Operations/ Public Works Director

Right of Way

/

Cemetery

/



Arborist

Public Works Right of Way

This division is responsible for the maintenance and upkeep of City rights-of-way, curbs, gutters, sidewalks, grass cutting, litter pick-up, street sweeping, and mosquito spraying.

Significant Accomplishments and/or Changes:

- Superintendent completed module 5 of Public Works Officials Executive Management Certification Program Conference
- Prepared Stage and Tent for Unity Park Groundbreaking and City EXPO/Council Meeting
- Staff attended a Public Safety Series Webinar: Critical Event Management for Severe Weather Incidents

Division Objectives:

- Provide environmental and quality of life benefits by operating an effective/efficient street sweeping service
- Provide annual vegetation management through herbicide application on City owned lots and Right-of-Ways
- Maintain or exceed established intervals for route completion
- Reduce average response time for citizen generated service requests to 1 day

Positions	FY 21	FY 22	FY 23
POSICIONS	28	29	29

Funds Generated By Division	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Lot Clearing Fees	\$1,538	\$20,000	\$14,000
State Highway Maintenance	80,442	99,000	96,540
Total Funds Generated	\$81,980	\$119,000	\$110,540
Categories of Expenditures			
Personal Services	\$1,534,875	\$1,469,200	\$1,466,852
Contractual Services	79,463	120,097	126,919
Supplies	27,655	39,093	38,442
Travel, Training & Membership	345	2,690	4,230
Other Services & Charges	334,317	366,409	324,849
Capital Outlay	0	9,000	(
Total Expenditures	\$1,976,655	\$2,006,489	\$1,961,292

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Average street sweeping miles per year on estimate state routes	486 🦽	1,500	1,550
Linear miles swept	486	1,500	1,550
Average response time for citizen generated svc requests	1 day	🖌 1 day	1 day
Maintain or exceed set intervals for route completion	60 days	45 days	45 days
	abit the bar	ALC R - P	167

Public Work

Cemetery

This division is responsible for maintaining the cemetery with perpetual care maintenance. Sunset Hill Cemetery provides limited funeral services and lot sales.

Significant Accomplishments and/or Changes:

- Continued updating signage and cemetery database
- Replaced 1600' fencing on Oak Street.
- Utilized community service to clean stones for the purpose of maintaining the beauty of the Cemetery
- Successful Veterans Day and Memorial Day community headstone cleaning.
- Began needed monument repairs.

Division Objectives:

- Assist the public and funeral homes with the location of graves and points of interest
- Continue to maintain the high standard of beautification in the cemetery
- Provide high level of customer service and compassion

Positions FY 21 FY 22 FY 23 12 12 12 12

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$537,987	\$428,309	\$475,857
Contractual Services	26,388	49,025	36,329
Supplies	16,602	15,770	18,061
Travel, Training & Membership	50	1,560	2,250
Other Services & Charges	92,959	161,926	104,998
Capital Outlay	43,109	30,000	0
Total Expenditures	\$717,095	\$686,590	\$637,495

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
% of funerals per year on time and accurately placed	/ 100% 🦼	100%	100%
% of citizen concerns answered with 5 days	100%	100%	100%
Acres mowed monthly	250	250	250
Number of burials / interments	153	4 148	145
	and the stand	ATC A	168

Public Works

Arborist

The purpose of this division is to manage, maintain and protect Valdosta's urban forest

Significant Accomplishments and/or Changes:

- Recognized as the Tree City USA Community for 34th consecutive year
- Gave away 100 tree seedlings
- Celebrated both Georgia & National Arbor Day
- Assisted in 5 educational events

Division Objectives:

- Planting, pruning, removal and maintenance of all City trees
- Education programs with the Valdosta Tree Commission, schools, and other opportunities

Positions	FY 21	FY 22	F¥ 23
rositions	3	3	3

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$180,919	\$162,975	\$170,202
Contractual Services	16,124	16,740	17,899
Supplies	5,853	9,875	11,360
Travel, Training & Membership	531	1,855	2,505
Other Services & Charges	19,028	60,312	54,555
Total Expenditures	\$222,455	\$251,757	\$256,521

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Number of trees planted	39	30	30
Number of trees pruned	3,163	2,500	2,600
Number of educatiion programs	5	4	4
Number of participants	365	• • 300	300

Urban Development Department

Department Summary

The Planning & Zoning Division strives to ensure quality growth and land development consistent with the Greater Lowndes 2030 Comprehensive Plan. This goal is achieved through the effective implementation of the Land Development Regulation (LDR) and efficient processing of land use cases; business license requests; sign permit applications; and building plan reviews. The Planning & Zoning staff strives to provide the community with continual education and awareness regarding the City's Land Development Regulations, Comprehensive Plan, as well as general land planning and development principles.

Department Goals

- Provide efficient and effective customer service by processing all applications in a timely manner and ensuring processes are as streamlined as possible
- •Maintain and improve communication with the community through personal interaction, an up-todate website, quarterly email blasts of the Planners Post newsletter, and other informational materials
- •Continue to provide opportunities for specific discussion and education with all members the community
- •Periodically update the Land Development Regulations (LDR) to reflect a pro-business environment, promote orderly growth and development, and improve the quality of life for our citizens
- Provided expertise and diligence in fulfilling special planning projects, which serve the City's mission and purpose
- Specifically, continue planning review and implementation of TE Grant Projects and GDOT Gateway Grant application for beautification of Valdosta's.

Expenditure Summary

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$301,055	\$309,455	\$441,558
Contractual Services	19,305	8,198	\$10,152
Supplies	2,340	2,920	\$4,801
Travel, Training & Membership	612	3,978	\$14,236
Other Services & Charges	40,806	41,573	\$40,391
Capital Outlay	11,500		\$25,000
Total Expenditures	\$375,618	\$366,124	\$536,138

FY 23

City Manager

Planning

Zoning

172

The Planning Division strives to ensure quality growth and land development policy decisions consistent, with the adopted Greater Lowndes Comprehensive Plan. This goal is achieved through the efficient processing of land uses cases for public hearings, with professional recommendations being given to the decisionmakers. Planning staff works with other City departments and coordinates efforts amount all of them to implement projects that promote a common objective of a prosperous community. Planning and Zoning was split into two divisions in FY 23.

Planning

Significant Accomplishments and/or Changes:

- Completed Phase 1 of the resurvey of the City's local Historic District to satisfy the Stat's requirements for Certified Local Government (CLG) status for historic preservation
- Assisted the Metropolitan Planning Organization (MPO) with updates to their long-range Transportation Master Plan
- Partnered with other local governments of Lowndes County and the Southern Georgia Regional Commission to prepare and adopt major updates to the Greater Lowndes Comprehensive Plan

Division Objectives:

• Complete Phase 2 of the resurvey of the City's local Historic District to meet CLG requirement

Positions	FY 21	FY 22	F¥ 23
rusicions	0	0	3

Categories of	FY 2021	FY 2022	FY 2023	
Expenditures	Actual	Budget	Budget	
Personal Services	\$0	\$0	\$231,106	
Contractual Services	0	0	4,778	
Supplies	0	0	3,936	
Travel, Training & Membership	0	0	10,951	
Other Services & Charges	0	0	22,183	
Capital Outlay	0	0	25,000	
Total Expenditures	\$0	\$0	\$297,954	

	Performance Measures	FY 2021	FY 2022	FY 2023
	Activity	Actual	Projected	Projected
Per	r <mark>centage of land use applications processed within a 6 week cycle</mark>	🥭 🎻 n/a	n/a	100% 🖌
R	and the second of the second of the second of		4	19,26 11

The Zoning Division strives to ensure quality growth and development consistent with the land use components of the City's Land Development Regulations (LDR). This goal is achieved through the processing of zoning approvals for land development requests, business license and administrative permit requests, sign permit applications, and other development reviews. The Zoning staff strives to provide the local development community with quality information and sound advice regarding all such zoning-related reviews and processes. Planning and Zoning was split into two divisions in FY 23.

Significant Accomplishments and/or Changes:

- Continued updating and revising the Land Development Regulations (LDR) to promote sound economic development and smart growth policy
- Partnered with the Valdosta Police Department to proactively enforce the alcohol ordinance

Division Objectives:

- Process all business license (occupation tax) applications within 3 workdays
- Review all building development plans within 3 workdays
- Review all sign applications with 5 workdays

Positions FY 21 FY 22 FY 23 0 0 3

Budget Comparisons & Performance Measures

Categories of	FY 2021	FY 2022	FY 2023	
Expenditures	Actual	Budget	Budget	
Personal Services	\$0	\$0	\$210,452	
Contractual Services	0	0	5,374	
Supplies	0	0	865	
Travel, Training & Membership	0	0	3,285	
Other Services & Charges	0	0	18,208	
Total Expenditures	\$0	\$0	\$238,184	

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Percentage of development plan reviewed within 5 days	98	9 , 99	99
Percentage of Business Licenses reviewed with 72 hours	98	99	99
	male		16

Zoning

Community Development Department

175

Department Summary

The Community Development Department includes Administration, Grants, Neighborhood Development, Main Street and Great Promise.

Department Goals

- Continue to represent the City's interest and position on committees and advisory boards
- Successfully administer all entitlement programs funded by the U.S. Department of Housing and Urban Development (HUD)
- Continues to seek out financial and programmatic resources to support neighborhood and community efforts
- Continue to support the Valdosta / Lowndes Land Bank Authority
- Continue to administer and coordinate programming and membership to the Valdosta Small Emerging Business (VSEB) program
- Continue to guide and direct the local effort regarding affordable community development and sustainability through the Chamber of Commerce, Metropolitan Planning Organization, Georgia Initiative for Community Housing, and the Land Bank Authority

Expenditure Summary

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$242,477	\$259,167	\$268,263
Contractual Services	2,737	3,615	2,627
Supplies	62,550	247,000	368,100
Travel & Training & Membership	2,241	3,300	3,240
Other Services & Charges	56,560	117,174	133,737
Total Expenditures	\$366,565	\$630,256	\$775,967

FY 23

Neighborhood Development Manager

Administration

Neighborhood Development

177



Administration

FY 23

The division coordinates all administrative activities of the Neighborhood Development and Community Protection division and develops all departmental policies and procedures. The division is responsible for development and coordination of the Valdosta Lowndes County Land Bank Authority, Georgia Initiative for Community Housing (GICH) and Valdosta Small Emerging Business (VSEB) programs.

Significant Accomplishments and/or Changes:

- Completed (4) VSEB and community educational training opportunities
- Assisted in the City's implementation of incremental community economic development
- Increased public knowledge by creating several brochures and public information sessions to inform the citizens of the different services and resources available through the City
- Assist in maintaining compliance with municipal laws, ordinances, and City-wide campaigns

Division Objectives:

- Assist Valdosta/Lowndes County Land Bank Authority with the return of blighted and/or abandoned properties
- Promote membership in new Valdosta Small Emerging Business program
- Provide small business training and information required for small business participation
- Conduct up to four (3) community education opportunities for certified VSEBs on small businessrelated topics

Positions	FY 21	F¥ 22
rusiciuns	1	1

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$109,580	\$108,828	\$96,697
Contractual Services	1,297	2,636	1,506
Supplies	3,100	1,500	2,100
Travel & Training & Membership	2,241	3,000	2,940
Other Services & Charges	16,000	2,700	18,582
Total Expenditures	\$132,218	\$118,664	\$121,825

	Contraction of the second seco	0			
6	Performance Measures	FY 2021	FY 2022	FY 2023	
1	Activity	Actual	Projected	Projected	
	Assist in Policy Research on various projects	0	2 . 2	19,25 2 1	2

Neighborhood Development

FY 23

Neighborhood Development improves the community through coordinating, administering, and providing citizens of low-moderate income of the City of Valdosta with the benefits of both public and private programs designed to address decent and suitable living conditions and economic/community development.

Significant Accomplishments and/or Changes:

- Coordinated community resources to complete the Homeless Count for Lowndes County
- Completed eight (8) owner-occupied rehabilitations/reconstructions in Designated Revitalization Area (DRA)
- Continue to promote and establish community partnerships to provide services to low-moderate income citizens of the City of Valdosta that address the promotion of economic/community development

Division Objectives:

- Complete repair and/or reconstruction of owner-occupied homes utilizing Community Development Block Grant (CDBG)
- Continue to promote and establish community partnerships to provide services to low-moderate income citizens of the City of Valdosta that address the promotion of economic/community development

Positions	FY 21	FY 22	
rusitions	1	1	

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$24,259	\$70,173	\$73,299
Contractual Services	1,209	778	879
Travel & Training & Membership	0	300	300
Other Services & Charges	16,507	26,642	15,470
Total Expenditures	\$41,975	\$97,893	\$89,948

K	Performance Measures	FY 2021	FY 2022	FY 2023
	Activity	Actual	Projected	Projected
1	Housing Rehabilitation/Reconstruction	8	6	6 ′
-		A Constant of the second	4	19,26 1
			diffe is	170

Main Street

180

The Main Street division manages the process of enhancing downtown's position as the governmental, cultural, and economic center of the Greater Lowndes County area by involving businesses, property owners, government, churches, and the entire community.

Significant Accomplishments and/or Changes:

- The CVDA district saw a gain of 11 new businesses/expansion and 44 net new jobs
- Valdosta Main Street continues GEMs (Georgia's Exceptional Main Streets) Designation and received National Main Street accreditation for the 26th consecutive year
- Downtown was host to 846 events
- Implemented Façade Grant Program

Division Objectives:

- Continue to receive National Main Street Accreditation
- Net gain of (6) new businesses and (20) new jobs
- Complete Amphitheatre Project and begin hosting events
- Continue with placemaking efforts by continuing to add public art and other amenities downtown

Positions	FY 21	FY 22	FY 23
PUSICIONS	2	2	2

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$108,638	\$80,166	\$98,267
Contractual Services	231	201	242
Supplies	59,450	245,500	366,000
Other Services & Charges	24,053	81,381	99,685
Total Expenditures	\$192,372	\$407,248	\$564,194

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Attendance at events -	79,200	100,000	100,000
Net gain of new businesses	11	6	6
Facilitate tax credit applications	a 10, 📥	2	2
Facilitate loan packages	2	2	2
Events per year		900	900
	Land Carl	and the	19,26 15

Community Developmen

Great Promise Internship

Great Promise Partnership is a program designed to assist at-risk high school youth with job training and mentorship. The students selected to participate in the program are required to stay in school, which will lead to graduation, while earning an income and job training. This program will give the students job training and mentorship, which will prepare them for further education or workforce training after graduation. Attendance and successful completion of course work is a requirement of the program.

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Other Services & Charges	0	6,451	0
Total Expenditures	\$0	\$6,451	\$0

Special Revenue Funds

Special Revenue Funds account for the proceeds from specific revenue sources (other than trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

Federal Covid Relief

Federal COVID Relie

FY 23

The Federal COVID Relief Fund is used to account for proceeds of the American Rescue Plan Act of 2021.

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Capital Outlay	\$3,214,584	\$0	\$1,147,346
Other Services and Charges	\$0	\$0	\$500,000
Total Expenditures	\$3,214,584	\$0	\$1,647,346

Confiscated Funds

Confiscated Fund is used to account for confiscated funds taken in by the City of Valdosta's Police Department.

Confiscated Funds Fy 23

The Confiscated Fund is used to account for confiscated funds collected by the City of Valdosta's Police Department. Funds are then used to purchase equipment as needed.

Department Goals:

• Purchase the needed operating supplies and equipment for the Valdosta Police Department

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Other Services & Charges	\$0	\$290	\$0
Total Expenditures	\$0	\$290	\$0

CDBG CHIP 02M and 07M Grant Funds

GA DCA Chip Grant is used to account for grant funds received from the Georgia Department of Community Affairs. The Chip program provides funding for a portion of construction costs for thirteen new homes for eligible low and moderate income persons.

Chip 02M-X-092-2-269

Urban Redevelopment & Housing Summary

A department to account for expenditures related to funds received in accordance with Title I, Section 119, of the Housing and Community Development Act of 1974. The federal grant was designated for the use of financing second mortgages for qualified homebuyers.

Department Goals:

• To account for the loan servicing fees from South Georgia Regional Development Center

	Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Grant		\$2,400	\$0	\$0
	Total Expenditures	\$2,400	\$0	\$0

Chip 07M-X-092-2-296

Urban Redevelopment & Housing Summary

The Urban Redevelopment and Housing Department in the CDBG CHIP 07M Grant Fund is used to account for grant funds received from the GA Department of Community Affairs. The CHIP program provides grant funding for a portion of construction costs for new homes for eligible low- and moderate-income persons as well as homeowner rehabilitation projects.

Department Goals:

• Construct quality homes for low to moderate income families

	Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Grant		\$7,000	\$0	\$0
	Total Expenditures	\$7,000	\$0	\$0

Chip 07M-X-092-2-297

Urban Redevelopment & Housing Summary

The Urban Redevelopment and Housing Department in the CDBG CHIP 07M Grant Fund is used to account for grant funds received from the GA Department of Community Affairs. The CHIP program provides grant funding for a portion of construction costs for new homes for eligible low- and moderate-income persons as well as homeowner rehabilitation projects.

Department Goals:

• Construct quality homes for low to moderate income families

	Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Grant		\$9,000	\$0	\$0
	Total Expenditures	\$9,000	\$0	\$0

Chip 2016-116

Urban Redevelopment & Housing Summary

A department to account for grant funds received from the Georgia Department of Community Affairs. The CHIP program provides funding for a portion of construction costs for new homes for eligible low- and moderate-income persons as well as funding form home-owner rehabilitation.

	Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Grant		\$97,464	\$0	\$0
	Total Expenditures	\$97,464	\$0	\$0

Federal HUD Grant Fund

The Federal HUD Grant Fund accounts for grant funds from the U.S. Department of Housing and Urban Development. A variety of community development projects are funded by this grant.

Federal HUD Gra

The Federal HUD Grant is used to account for entitlement grant funds received from the US Department of Housing and Urban Development. These funds are used to complete a variety of community development projects meeting federal guidelines.

Significant Accomplishments and/or Changes:

- Offered year-round community development focused assistance to citizen through the Community Development Block Grant (CDGB) Program
- Began the strategic neighborhood by neighborhood approach to implement the Neighborhood Revitalization and Consolidated Plan efforts in the Designated Revitalization Areas (DRA) of the City of Valdosta

Division Objectives:

- Coordinate and administer homeowner rehabilitation and reconstruction
- Complete community activities with DRA which address the national objectives of the entitlement grant
- Research economic development programs for possible implementation in the DRA to address the neighborhood needs in this area (e.g., business incubators or small business seed loans)

Positions	F¥ 21	FY 22	F¥ 23
POSICIONS	1	1	1

Budget Comparisons & Performance Measures

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$116,464	\$54,169	\$42,653
Contractual Services	1,310	612	564
Supplies	121	0	0
Travel & Training	397	2,500	3,000
Other Services & Charges	939,644	636,396	653,783
Total Expenditures	\$1,057,936	\$693,677	\$700,000
Performance Measures		FY 2021 FY 2	022 FY 2023

1	I criormance wreasures	I I 2021		1 1 2023
	Activity	Actual	Projected	Projected
	Housing Rehabilitation/Reconstruction	· · · · · · · · · · · · · · · · · · ·	6	10
			4	

FY 23

Transit Fund

The Transit Fund accounts for the City of Valdosta's On-Demand Transit Service.

Fy 23

The Transit Fund accounts for the operations of the City of Valdosta's On-Demand Transit Service, Valdosta on Demand.

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Contractual Services	\$196,904	\$1,021,300	\$1,651,791
Total Expenditures	\$196,904	\$1,021,300	\$1,651,791

Accommodations Tax Fund

The Accommodations Tax Fund accounts for the hotel/motel tax levied in Lowndes County to support the operation of the Rainwater Conference Center the Howell Center for the Arts and the Valdosta/Lowndes Tourism Authority.

Accommodations

This tax is levied on hotel/motel lodgings in Lowndes County. It is used to support the operations of the Rainwater Conference Center, the Annette Howell Turner Center for the Arts and to fund the operations of the Lowndes/Valdosta Tourism Authority

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Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget		
Tax Commissions	\$89,702	\$70,000	\$130,000		
Tourism Authority	1,257,045	1,176,000	1,509,286		
Conference Center	200,000	258,971	200,000		
Airport Authority	411,530	436,009	457,809		
Arts Commission	190,000	190,000	190,000		
Public Art	25,000	25,000	25,000		
Historical Society	25,000	25,000	25,000		
Other Services & Charges	675,000	901,389	1,367,332		
Total Expenditures	\$2,873,277	\$3,082,369	\$3,904,427		

Budget Comparisons

26

F¥ 23

Enterprise Funds

Enterprise Funds are funds in which the services provided are financed and operated similarly to those of a private business. Revenues generated from services provided by these funds meet the expenses incurred.

Sanitation Fund

The Sanitation Fund is setup to finance and account for the cost of providing both residential and commercial trash and garbage pickup to citizens and businesses of the City. Fund also provides and maintains a sanitary landfill for disposal of trash and garbage.

Department Summary

Sanitati

Sanitation is a department within the Public Works Function. It includes Management, Residential Garbage, Commercial Collection, Residential Trash, Roll-Off Collection, Recycling Collection and Recycle Distribution.

Department Goals

- Facilitate communication within the Department by conducting weekly staff meetings with the Public Works Management Team
- Encourage employee professional development
- Prepare a training plan for each division
- Develop a Cross-Training Plan
- Create a Professional Development Plan
- Ensure that every employee receives a timely, annual job performance appraisal
- Monitor staffing levels by maintaining a vacancy rate of less than 5 percent
- Improve Standard Operation Procedures and efficiency for the Department
- Increase recycling sorting level to make it a commodity and implement 1 more recycling drop site
- Reduce the waste stream and increase recycling
- Increase Commercial Collection customer base

Expenditure Summary

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$2,794,739	\$2,679,791	\$2,578,971
Contractual Services	1,601,317	1,619,078	1,786,730
Supplies	107,290	193,202	212,359
Travel, Training & Membership	5,761	8,203	10,520
Other Services & Charges	1,883,719	2,039,926	1,945,198
Capital Outlay	52,529	65,000	6,000
Capital Outlay Distributed	-52,529	-65,000	-6,000
Total Expenditures	\$6,392,826	\$6,540,200	\$6,533,778



FY 23



Management

The Management Division of the Sanitation Department provides administrative assistance to the entire department, while focusing on customer relations and services provided daily. It also serves as the operating center for reporting, data entry, and record keeping for the overall department.

Significant Accomplishments and/or Changes:

- Public Works Director submitted two articles that were published by the American Public Works Association (APWA) Reporter
- Nominated two employees for the APWA Manager of the Year Award. Both Employees won in their respected category. Public Works Management and Solid Waste Manager of the Year
- Celebrated National Public Works Week (Stronger Together) May 16th 22nd
- Partnered with Neighborhood Development on Hot Spot Cleanups

Division Objectives:

- Upgrade the IT system and other databases to maintain essential reporting information monthly
- Become more customer friendly for services provided and reduce the response time for service requests
- Enhance the division's capability to deliver quality service by providing timely and appropriate training for its employees
- Educate the customers in all service areas utilizing door hangers, media, etc.

Positions	FY 21	FY 22	F¥ 23
rositions	5	5	5

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$371,517	\$397,680	\$328,546
Contractual Services	71,931	69,858	72,239
Supplies	9,197	13,855	16,274
Travel, Training & Membership	4,676	7,003	8,320
Other Services & Charges	566,944	463,843	510,704
Capital Outlay	10,533	15,000	6,000
Capital Outlay Distributed	-10,533	-15,000	-6,000
Total Expenditures	\$1,024,265	\$952,239	\$936,083
A seale and		· · · ·	
Performance Measures		FY 2021	FY 2022 F
Activity		Actual	Projected Pr
verage response time on service requests	E dinelo	8 hrs	8 hours

Residential Garbage

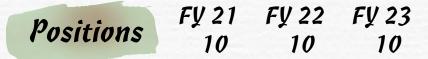
This division is responsible for daily collection of residential garbage and additional small items placed on the curbside.

Significant Accomplishments and/or Changes:

- Public outreach with Channel 17 on proper pre-collection of bulk items and garbage rollouts
- Implemented roll out maintenance procedures, increased life of containers and efficiency
- Superintendent received award for APWA Georgia Chapter Manager of the Year in Solid Waste

Division Objectives:

- Concentrate on collecting extra bags/junks around roll out to prevent enforcement issues
- Complete residential address audit
- Reduce the number of complaints
- Encourage household waste reduction



Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$562,958	\$517,202	\$546,279
Contractual Services	715,395	472,669	576,231
Supplies	59,660	84,986	102,910
Travel, Training & Membership	100	420	420
Other Services & Charges	373,982	573,755	527,366
Total Expenditures	\$1,712,095	\$1,649,032	\$1,753,206

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
% of cans collected vs. house count	98%	99%	98%
Customer Serviced	17,500	18,200	18,200
Garbage Tonnage	23,395	18,000	24,500
# of complaints per route per week	······································	1	1
# of backdoor/handicapped services	186	170	190 🕐 🕻
			and a la

Commercial Collection

This division collects and disposes of commercial business solid waste on a predetermined schedule and route.

Significant Accomplishments and/or Changes:

- Established cardboard volume pick up service at Evergreen at 5 Points and Citi Trends
- Provided 4 yd dumpster for 5th grade art project at W. G. Nunn Elementary School
- Created refurbishing container process

Division Objectives:

- Purchase routing software for better efficiency
- Implement volume pricing for customers
- Reduce overtime costs
- Increase customer base cardboard recycling
- Increase customer base by 5%
- Maintain a dumpster inventory of 4 containers

Positions FY 21 FY 22 FY 23 6 6 6 6

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$389,279	\$343,422	\$341,726
Contractual Services	539,513	373,825	439,812
Supplies	7,068	41,013	45,133
Other Services & Charges	355,012	357,741	313,294
Total Expenditures	\$1,290,872	\$1,116,001	\$1,139,965

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
% of overtime reduced	5%	10%	5%
# of customer serviced	1,172	1,250	1,260
New customers per month	é, 1	, , 3	3
Garbage tonnage	26,573	16,000	27,250
# of dumpsters in inventory	8	12	12 🖌
	Z	4	10 26 11

Residential Trash

This division collects and disposes of commercial business solid waste on a predetermined schedule and route.

Significant Accomplishments and/or Changes:

- Supervisor completed module 5 of Public Works Officials Executive Management Certification Program Conference
- Supervisor received an award for APWA Georgia Chapter Supervisor of the Year in Disaster Management.
- Several employees attended CDL Class B Pre-trip inspection test prep course

Division Objectives:

- Set operational procedures from crews, trucks, and routing methods
- Re-organize routes for maximum productivity
- Implement a cross training program for claw truck and rear end loader
- Concentrate on cleaning up the debris on the street after collection
- Concentrate on removing all liter from collected material
- Add and update equipment/vehicle fleet

Positions FY 21 FY 22 FY 23 25 25 25 25

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$1,321,806	\$1,195,172	\$1,235,452
Contractual Services	94,642	151,334	153,042
Supplies	12,463	14,554	15,904
Travel & Training & Membership	985	780	1,780
Other Services & Charges	432,539	478,053	431,307
Total Expenditures	\$1,862,435	\$1,839,893	\$1,837,485

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Number of complaints per route per week	é 2	2	2
Trailer loads of trash collected monthly	97 🥔	65	85
% of accurate (route completion) service collection day	95%	95%	95%
	Sector Sector	4	10.15 17

Roll-Off Collection

This division collects and disposes of solid waste or yard waste material on a predetermined schedule. Customers rent a roll-off container which is used to deposit the waste and are charged a rental and disposal fee.

Significant Accomplishments and/or Changes:

- Exclusive service provider for sludge disposal at Withlacoochee & Mud Creek Treatment Plants
- Supplied Roll Off containers for the "Love Where You Live" Community cleanups
- Crossed trained operators for expanded delivery service hours

Division Objectives:

- Make roll-off containers available for all residential and commercial construction disposals
- Address new sector of collection and increase the awareness of this service among possible customers
- Develop a roll-off container ID system and maintenance plan

Positions FY 21 FY 22 FY 23 1 1 1 1

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$75,477	\$66,611	\$53,266
Contractual Services	77,394	379,920	378,950
Supplies	12,931	9,604	13,266
Other Services & Charges	82,454	78,487	77,327
Total Expenditures	\$248,256	\$534,622	\$522,809

Performance Measures		FY 2021	FY 2022	FY 2023
Activity		Actual	Projected	Projected
Number of pulls per day		10	8	8
Customer serviced per month		6 26	0 65	65
Increase customer base	Art Same 1	5%	5%	5%
		P		

Recyclables Collection

This division is responsible for the daily collection of residential recycling material commodities. The division also aids in meeting waste reduction efforts.

Significant Accomplishments and/or Changes:

- Shifted from curbside collection and opened 3 recycle collection drop sites with 24/7 access
- Hosted every first and third Wednesday E- Recycle drop off service
- Hosted (2) Saturday E-Recycling events with community volunteers and students from VSU

Division Objectives:

- Identify items that are not recyclable and areas where participation is low
- Implement 1 additional drop site for increased waste reduction
- Provide extra value-added services to our customers such as cardboard and glass collection
- Increase customer satisfaction and reduce the number of complaints
- Service all drop sites daily

Positions FY 21 FY 22 FY 23 6 6 0

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$12,003	\$110,016	\$20,125
Contractual Services	1,813	8,108	3,006
Supplies	2,618	13,933	5,909
Other Services & Charges	68,081	82,313	77,434
Total Expenditures	\$84,515	\$214,370	\$106,474

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Number of complaints per route per week	1 1	1	1
Reduce the contaminated recycling material	5%	5%	5%
Tons of recycling material collected	1,033	1,300	1,450
	- 1 - N - St	4	19.26 11

Recyclables Distribution

80

208

This division maintains accepted recyclable materials, which are processed and baled in preparation for distribution and sale. Maintains accurate records and paperwork for recycle collection.

Significant Accomplishments and/or Changes:

- Operations Superintendent attended the Georgia Glass Recycling Forum
- Open Bible Christian School toured the recycling center and received recycling education materials
- Incorporated community service workers in sorting process

Division Objectives:

%

- Ensure that materials brought into the Recycling Center are separated and free from debris
- Reduce contamination levels in material

Number of bales generated monthly per OCC

- Increase sorting level to enhance commodity marketing
- Increase the number of households participating in recycling through education
- Increase recycling education at special events

Positions FY 21 FY 22 FY 23 1 1 1 1

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2 Budg	
Personal Services	\$61,699	\$49,68	88 5	\$53,577
Contractual Services	100,629	163,30	64 1	163,450
Supplies	3,353	15,2	57	12,963
Other Services & Charges	4,707	5,73	34	7,766
Capital Outlay	41,996	50,00	00	0
Capital Outlay Distributed	-41,996	-50,00	00	0
Total Expenditures	\$170,388	\$234,04	3 \$2	37,756
Performance Measures		FY 2021	FY 2022	FY 2023
Activity eligible household recycling	- 1	Actual	Projected 80%	Projecte 80%

Water & Sewer Revenue Fund

The Water and Sewer Revenue Fund is set up to finance and account for the cost of providing both water and sewer services to the residents and businesses of the City. All activities necessary to provide such services are included in the fund, including financing and related debt services.

Department Summary

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Water & Sewer is a department within the Public Works Function. It includes Administration, Water Plant, Central Maintenance, Central Lines, Warehouse, Meter Reading, Environmental Services, Mud Creek Water Pollution Control Plant and Withlacoochee Water Pollution Control Plant.

Department Goals

- Continue progress with CMOM program and GA EPD Consent Order Sewer Rehab Milestones.
- Fully deploy AMI system Testing and QC Activities in Progress until Successful Deployment.
- Improve inspection protocols for Water and Sewer facilities
- Continue to Develop/Modify Standardized SOP's.
- City Water and Sewer Code of Ordinance, Standards and Specification Updates.
- Large Lift Stations Critical Modifications and Corrective Action for Proper Operations in Progress.
- Water and Sewer Expansion Projects to Serve City Growth Areas : Inner Perimeter NE Corridor and Water Plant No 2.
- Water and Sewer Plant Upgrades and Maintenance Projects
- Maximize SCADA System and Notifications integrating GIS Live Map

Expenditure Summary

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$5,783,724	\$5,780,905	\$5,958,964
Contractual Services	2,385,710	2,746,398	2,774,967
Supplies	1,375,424	1,576,600	1432465
Travel, Training & Membership	41,210	79,474	80,024
Other Services & Charges	11,067,730	11,392,059	12,051,871
Capital	7,473,715	5,795,500	7,230,000
Capital Outlay Distributed	(7,473,715)	(5,795,500)	(7,230,000)
Debt Service	974,150	1,311,635	1,311,635
Total Expenditures	\$21,627,948	\$22,887,071	\$23,609,926

FY 23

Director of Utilities

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Administration

Central Maintenance

Mud Creek

Withlacoochee

Water Plant

Warehouse

Central Lines

Environmental Services

Finance Director

Meter Reading

Administration

This division plans and directs the operations of all water and sewer divisions and provides administrative, clerical, and dispatching services. This division also provides orderly growth of the water and sewer system and drainage system of the City.

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Significant Accomplishments and/or Changes:

- Modifications to Rates, Fees, Costs of Services, and Improved Water/Sewer Permitting Process.
- Implemented a water conservation program, an in-house orientation process, a drone inspection • program, and a water distribution flow model
- Implement and Modify Customer Service Satisfaction Programs. •

Division Objectives:

- Manage the operations, spending and growth of all divisions in the department •
- Record, dispatch and provide closure for all incoming requests for service to customer satisfaction.
- Educate public on importance of water conservation and preservation
- Manage and inspect new and replacement infrastructure and record "As-Built" information
- Implement new technology to assist in and wastewater system modeling.

Nacitiana	FY 21	FY 22	FY 23
Positions	12	12	12

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$817,559	\$817,614	\$754,424
Contractual Services	181,129	344,159	345,027
Supplies	22,526	47,700) 47,700
Travel, Training & Membership	19,639	18,800) 18,800
Other Services & Charges	8,957,100	8,762,035	5 9,520,838
Capital Outlay	0	100,000	455,000
Capital Outlay Distributed	0	-100,000	-455,000
Total Expenditures	\$9,997,953	\$9,990,308	<mark>3 \$10,686,789</mark>
Performance Measures		FY 2021	FY 2022 FY 2023
Activity		Actual	Projected Projected
nter cost per CCF (under 5.0 CCF) nter cost per CCF (over 5 CCF)		ali	1.47 2.03
wer cost per CCF (under 5.0 CCF) wer cost per CCF (over 5 CCF)	a the for	E. S.	2.94 3.24

The Water Plant Division's purpose is to operate and maintain all water supply, water treatment, and water transmission facilities of the City. To provide an adequate supply of safe, potable water to meet domestic, commercial, and industrial uses of its customers according to all applicable standards

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Significant Accomplishments and/or Changes:

- The bypass was installed, and train 1 water leak was repaired.
- The raw water wells 2 and 5 electrical panels replaced
- The water softener was replaced for the hypochlorite system.
- The phosphate line was repaired.

Division Objectives:

- Provide continuous operation of the water plant, wells, and water pumping equipment.
- Perform regular inspection, preventative maintenance, and replacement of all division equipment and perform emergency maintenance as required and maintain proper maintenance records.
- Measure the volume of water produced and performs routine and special chemical and bacteriological analysis of the raw and finished water.

Positions	FY 21	FY 22	FY 23
rusitions	10	10	10

Budget Comparisons & Performance Measures

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$744,121	\$648,178	\$655,602
Contractual Services	390,846	502,379	503,606
Supplies	466,546	422,910	432,910
Travel, Training & Membership	2,814	6,704	6,704
Other Services & Charges	478,131	500,534	502,073
Capital Outlay	40,120	984,000	2,940,000
Capital Outlay Distributed	-40,120	-984,000	-2,940,000
Total Expenditures	\$2,082,458	\$2,080,705	\$2,100,895

FY 2021	FY 2022	FY 2023
Actual	Projected	Projected
10.56	10.56	11.08
9.32 🦽	9.32	9.78
12.56	12.56	13.18
5.3	5.3	5.56
	Actual 10.56 9.32 12.56	ActualProjected10.5610.569.329.3212.5612.56

Water Plant

Central Lines

The Central Lines Division maintains the water mains needed to deliver treated water to the customers of the City and the meters and meter services whose purpose is to measure service to the customer. This division also maintains the sewer lines to collect wastewater from the customers of the City and to deliver the water to the plants for disposal.

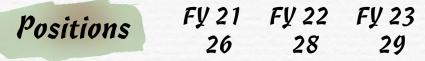
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Significant Accomplishments and/or Changes:

- Phase 7 of Manhole Rehabilitation was completed
- MacArthur St water main upsizing project has been completed

Division Objectives:

- Perform preventative and emergency maintenance on all water mains, valves, and fire hydrants
- Provide existing or new citizens, businesses, and industries within the city's sewer system a wellmaintained service utilizing a regular maintenance program or replacement if necessary
- Provide the distribution and collection staff with training in work zone safety, confined space entry or other additional training programs to increase proficiency and safety
- Identify and repair possible entry points of Inflow & Infiltration within the sewer system



Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$1,174,754	\$1,453,546	\$1,468,741
Contractual Services	311,605	325,056	326,279
Supplies	224,657	380,505	211,405
Travel, Training & Membership	5,345	17,650	17,650
Other Services & Charges	621,764	897,321	764,084
Capital Outlay	549,131	1,502,000	1,175,000
Capital Outlay Distributed	-549,131	-1,502,000	-1,175,000
Total Expenditures	\$2,338,125	\$3,074,078	\$2,788,159

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Number of PM's	2,881	3,350	3,100
Number of CM's performed	344	300	350
Work order back logs		75	70
Number of emergency work orders	3	3	3

The purpose of the Warehouse Division is to maintain an adequate stock of supplies and materials needed to carry on the functions of the department and maintain proper records to account for the cost of materials used for each purpose and to replenish stock levels in order that materials will be available. The division maintains proper housing to provide secure storage of valuable inventories in an atmosphere that will protect the materials from the elements.

ter & Sev

Water Warehouse

Significant Accomplishments and/or Changes:

- Working together with all departments to make sure safety is first in the City by providing and procuring safety equipment.
- The Warehouse continued working with the purchasing department to sell surplus items to dispose of outdated equipment and supplies and to earn additional income.

Division Objectives:

- Maintain an adequate stock of common materials as well as specialty items that are required to maintain the water mains, hydrants, and services and other infrastructure of the water system
- House the material and maintain a system to locate and disburse all items as needed and account for the cost of materials used
- Take advantage of the savings inherent with bulk purchasing of needed items
- Automate purchasing, receiving, and issuing of all stock items
- Implement CMMS maintenance program

 Fy 21
 Fy 22
 Fy 23

 Positions
 1
 1
 1

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$89,247	\$52,387	\$58,609
Contractual Services	55,393	54,756	60,273
Supplies	23,930	24,900	32,500
Travel, Training & Membership	0	1,000	1,000
Other Services & Charges	45,715	48,699	32,822
Total Expenditures	\$214,285	\$181,742	\$185,204

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Number of requests per year	4,222	5,000	5,000
% of items stocked within 7 days of receipt	98%	98%	98%
		12 C 2 C 1	215

Meter Reading

The Meter Reading Division maintains account records for the meter services of all customers of the Water and Sewer System and reads all meters monthly. Meter Reading also checks the readings and transmits each customer's monthly consumption into the data processing system for billing. The division turns the water on for all new customers and off for departing customers.

Significant Accomplishments and/or Changes:

• Service technicians continue to ensure that citizens receive same day water services even as daily work orders continue to increase in number as City growth increases

ater & Sewer

Division Objectives:

- Monitor and maintain the new AMI infrastructure
- Provide Valdosta's customers with the latest information relating to their water accounts
- Provide ongoing assistance to Customer Service in the City's efforts to provide same day water services to the citizens of Valdosta

Positions	FY 21	FY 22	FY 23
	11	11	11

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$499,887	\$476,687	\$572,452
Contractual Services	395,406	334,110	328,262
Supplies	33,790	42,100	31,550
Travel, Training & Membership	0	250	250
Other Services & Charges	70,035	84,621	83,668
Capital Outlay	5,981,292	1,000,000	0
Capital Outlay Distributed	-5,981,292	-1,000,000	0
Total Expenditures	\$999,118	\$937,768	\$1,016,182

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Number of water customers billed monthly	18,593	21,500	19,000
% of rechecked reading before billing	4^%	\$ 5%	10%
% of customer requesting rereads	10.7%	6%	15%
			16

Central Maintenance

217

The Central Maintenance Division is responsible for maintaining in top working condition all mechanical and electrical systems at the water plant and both wastewater treatment plants as well as 34 lift stations.

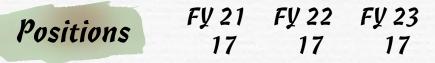
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Significant Accomplishments and/or Changes:

- Mud Creek generator contract completed.
- The new Dukes Bay lift station with automatic backup pump in progress.
- Two 100-gallon trailer mounted portable diesel fuel tanks purchased and placed into service.
- 3 portable automatic Godwin 4" bypass dri-prime pumps purchased.
- Upgraded Hyde Park, Rodgers St, and Ponderosa lift stations with new pumps and odor control units

Division Objectives:

- To ensure all lift station, treatment plant and associated mechanical and electrical equipment as well as controls systems are fully functional and well maintained for optimal long-term operations
- Performing preventive and predictive maintenance on schedule to maximize reliability and meet all regulatory requirements and expectations



Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$925,096	\$966,230	\$991,504
Contractual Services	144,767	133,165	159,467
Supplies	168,002	173,585	187,000
Travel, Training & Membership	6,054	7,500	7,500
Other Services & Charges	604,908	551,415	599,871
Capital Outlay	937,154	1,684,000	733,000
Capital Outlay Distributed	-937,154	-1,684,000	-733,000
Total Expenditures	\$1,848,827	\$1,831,895	\$1,945,342

Performance Measures	FY 202	1 FY 2022	FY 2023
Activity	Actual	l Projected	Projected
Number of PM's		9 ,3,350	3,100
Number of CM's performed	344	<i>3</i> 00	350
Work order back logs	60	75	70 - 💪
Number of emergency work orders	3	3	12 3 2
		The Cart	

Mud Creek Plant

The Mud Creek Plant Division operates and maintains the Mud Creek Water Pollution Control Plant (WPCP) facilities and the associated Mud Creek Sewer Outfall and Knights Creek Sewer Outfall. It also delivers all wastewater collected in the basin to the plant and properly treats the water, removes, and properly disposes of all pollutants before discharge of the water to the environment.

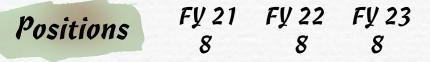
ater & Sewer

Significant Accomplishments and/or Changes:

- No violations of NPES Permit
- Replace ten plug valves on west train aeration basin and clarifiers
- Replace eleven gates on east train aeration basin
- Build Vac-con dumping pad for wastewater line repairs in progress.

Division Objectives:

- Operate treatment plant to meet effluent limits of NPDES Permit
- Provide continuous operation of the plant and system required to meet permit
- Measure the volume of wastewater treated, perform routine and special analysis of the influent and effluent, maintain records, and provide reports of plant operations



Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$513,873	\$459,006	\$462,919
Contractual Services	399,527	427,436	426,149
Supplies	96,721	110,000	119,500
Travel, Training & Membership	3,562	9,550	9,550
Other Services & Charges	60,288	235,639	216,682
Capital Outlay	-33,982	407,000	1,395,000
Capital Outlay Distributed	33,982	-407,000	-1,395,000
Total Expenditures	\$1,073,971	\$1,241,631	\$1,234,800

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Average volume of wastewater treated daily (MGD)	3.3	3.3	3.3
Average daily influent BOD MG/1	/ 300 /	300	300
Average BOD removal as % of influent	99%	99%	99%
Average daily influent TSS Mg/1	250	250	250
Average TSS removal as % of influent	99%	99%	99%

Withlacoochee Sewer Plant

This division's purpose is to operate and maintain the Withlacoochee Water Pollution Control (WWPC) facilities and the associated Withlacoochee Outfall to deliver all wastewater collected in the basin to the plant and properly treat the water, remove, and properly dispose of all pollutants before discharging of the water to the environment.

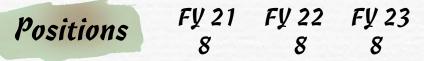
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Significant Accomplishments and/or Changes:

- Installed New Hydro-Dyne Great White Center flow 3 mm Bar screens to enhance the removal of debris during primary treatment of Sanitary sewer influent
- Installing two new Grit collectors to remove inorganics
- Replaced 40' of 36" ductile iron Influent pipe due to corrosion and leaking
- Ordered a New SBR Decanter to replace the now obsolete design of original Decanter in SBR #1

Division Objectives:

- Maintain compliance with our state issued operating/discharge permit
- Provide highly efficient operation of the treatment plant and all associated equipment and pump stations
- Maintain proper training and certification of all divisional personnel
- Maintain operational records and maintenance programs to ensure effective operation of plant



FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
\$539,592	\$476,926	\$497,586
500,339	568,642	568,887
260,948	243,150	238,150
2,137	13,200	13,200
94,590	157,592	134,348
0	105,000	520,000
0	-105,000	-520,000
\$1,397,606	\$1,459,510	\$1,452,171
	Actual \$539,592 500,339 260,948 2,137 94,590 0 0	ActualBudget\$539,592\$476,926500,339568,642260,948243,1502,13713,20094,590157,5920105,0000-105,000

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Average volume of wastewater treated daily (MGD)	4.6	4.8	5.0
Average daily influent BOD MG/1	1 209 🯄	220	230
Average BOD removal as % of influent	96.2%	98%	98%

Environment Services

220

The Environment Services division's purpose is planning, directing, and coordinating various activities within the Water & Sewer Department. This includes the river monitoring program, conducting all creek crossing inspection, and physical inspections of the industrial facilities to determine their compliance with sewer use ordinances and wastewater discharge permit requirements.

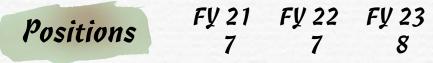
ater & Sewer

Significant Accomplishments and/or Changes:

- Maintaining 90% compliance for the year for backflow and F.O.G.
- New lab building will be completed
- Issued all new permits to every permitted industry

Division Objectives:

- Maintain a high percentage of compliance in the cross-connection program
- Maintain a high percentage of compliance for the F.O.G. program
- Continue public education on F.O.G, Cleanout caps and Backflow devices



Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$479,595	\$430,331	\$497,127
Contractual Services	6,698	56,695	57,017
Supplies	78,304	131,750	131,750
Travel, Training & Membership	1,659	4,820	5,370
Other Services & Charges	135,199	154,203	197,485
Capital Outlay	0	13,500	12,000
Capital Outlay Distributed	0	-13,500	-12,000
Total Expenditures	\$701,455	\$777,799	\$888,749

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Complete F.O.G. Inspections	153	300	300
Complete backflow inspections	1,158	950	1,000
Permit industry inspections	12 12	13	12
EPD watershed sited sampled	N . m @ 12	11	12 🖌
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Debt Service Summary

The Debt Service section accounts for the costs of borrowed funds to operate the Water and Sewer enterprise. This section accounts for the interest and fiscal charges made on the Water and Sewer Revenue Bond Series 1991, and two Georgia Environmental Facility Authority loans. The money was used to construct the Mud Creek Pollution Control Plant, the Withlacoochee Water Pollution Control Plant, the Guess Road Water Plant, and water tanks and distribution lines.

ater & Sewer

Budget	Compa	risons
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Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Debt Service	\$974,150	\$1,311,635	\$1,311,635
Total Expenditures	\$974,150	\$1,311,635	\$1,311,635

Inspection Fund

The Inspection fund is set up to finance and account for the cost of providing inspection of residential and commercial construction within Lowndes County.

Inspection

Department Summary

The Inspection Department has one division, Administration.

Department Goals

- Have meetings with the Homes Builders Association (HBA) to keep contractors informed on any current code changes
- Get all employees the required CEU's for their certifications
- Educate, maintain, and improve communication with our community through pamphlets, brochures, newsletters, in-house seminars
- Continue to seek out and use the latest technology and codes available
- Conduct First step meetings as necessary to provide as much information to the customer as possible

Expenditure Summary

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$669,961	\$660,205	\$687,141
Contractual Services	74,783	84,917	83,285
Supplies	4,465	52,665	10,450
Travel, Training & Membership	1,774	7,585	5,950
Other Services & Charges	255,595	467,994	424,308
Total Expenditures	\$1,006,578	\$1,273,366	\$1,211,134

Inspection

FY 23



Administration

spect

Administration

The Administration Division is responsible for ensuring compliance of all ordinances for building, plumbing, electrical, mechanical and gas codes in addition to the Historic District Ordinance. This also included Permitting, Plan Review and Investigation.

Significant Accomplishments and/or Changes:

- Train personnel on the new ICC Codes changes •
- The Department added a building inspector to perform more inspections in a timely manner •
- Performed over 12,795 inspections and issued over 8,338 permits •

Division Objectives:

- To have plans approved and ready for permitting within 10 working days of submittal date
- To complete all scheduled inspections within 24 hours of the time the request is submitted •
- To better educate the permit holders on the permit process and listening to any concern they have with our department
- To have the Sages permitting and inspections program up and running •

Positions

FY 21 FY 22 FY 23 10 10 10

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Personal Services	\$669,961	\$660,205	\$687,141
Contractual Services	74,783	84,917	83,285
Supplies	4,465	52,665	10,450
Travel, Training & Membership	1,774	7,585	5,950
Other Services & Charges	255,595	467,994	424,308
Total Expenditures	\$1,006,578	\$1,273,366	\$1,211,134
Performance Measures		FY 2021	FY 2022 F

	Activity					Actual	Projected	Projec
-	Inspections completed in 24 hours	there was	S	1	1	100%	100%	100
	Plans reviewed 10 days or less		r	-		95%	100%	1005
1				NLA.	 (1) (2) (2) (3) (4) (4)	and the second s		

Department of Labor Fund

This fund is set up to account for the revenues and costs associated with the operation of the building leased to the Georgia Department of Labor.

Department of Labo

Department of Labor Fund

The fund is set up to account for the revenues and costs associated with the operation of the building leased to the Georgia Department of Labor.

Department of Labor Building

This division maintains the Department of Labor building. The building was built by the City for the Central Valdosta Development Authority

Expenditure Summary

	Funds Generated By Division	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Rent		\$469,157	\$469,152	\$469,152
	Total Funds Generated	\$469,157	\$469,152	\$469,152
	Categories of Expenditures			
Contrac	etual Services	\$160,361	\$162,139	\$164,403
Supplie	s	67	5,305	5,464
Other S	ervices & Charges	622,276	812,947	777,470
	Total Expenditures	\$782,704	\$980,391	\$947,337

Storm Water Fund

The Storm Water Fund is set up to finance and account for the cost of providing storm water and drainage maintenance services to the residents and businesses of the City. All activities necessary to provide such services are included in the fund.

Department Summary

Stormwater is part of the public works function and falls under the City Engineer.

Stormwa

Department Goals

- Maintain compliance with Georgia EPD Phase II requirements as stated in the City's approved Notice of intent (NOI)
- Perform daily maintenance of City drainage systems to ensure proper flow of stormwater
- Document and digitally map complaints / works orders in reference to the stormwater system

Expenditure Summary

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$882,295	\$860,926	\$895,977
Contractual Services	353,866	618,087	619,976
Supplies	59,247	69,500	72,000
Travel, Training & Membership	1,373	2,496	3,000
Other Services & Charges	435,949	660,868	671,558
Total Expenditures	\$1,732,730	\$2,211,877	\$2,262,511

Stormwater.

FY 23

City Engineer

Operation & Maintenance

46

Stormwater

Operation & Maintenance

The purpose of the division is to maintain the existing City stormwater system, while ensuring full compliance with the Georgia Environmental Protection Division (EPD) Phase II permit requirements. Activities include planning and directing daily tasks, administering the stormwater utility, routine maintenance of stormwater infrastructure, education / outreach, and preparing all necessary documents for the annual report and permit renewal with the EPD.

Significant Accomplishments and/or Changes:

- Stormwater Annual Report was approved by EPD for 2020
- Completed and submitted the 2021 Annual stormwater Report to Georgia EPD
- Gave away 62 rain barrels
- Hired a new Stormwater Supervisor
- Manager became the Southwest GA APWA Branch President

Division Objectives:

- Maintain compliance with Georgia EPD Phase II requirements
- Perform daily maintenance of City drainage system to ensure proper flow of stormwater
- Document and digitally map complaints/work orders in reference to the stormwater system

Positions	F¥ 21	FY 22	FY 23
1 USILIUIIS	17	17	17

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Personal Services	\$882,295	\$860,926	\$895,977
Contractual Services	353,866	618,087	619,976
Supplies	59,247	69,500	72,000
Travel, Training & Membership	1,373	2,496	3,000
Other Services & Charges	435,949	660,868	671,558
Total Expenditures	\$1,732,730	\$2,211,877	\$2,262,511

Performance Measures	FY 2021	FY 2022	FY 2023
Activity	Actual	Projected	Projected
Feet of storm sewer pipe cleaned and maintained	<i>i</i> 51,453	\$ 50,000	50,000
'Feet of canals maintained (contracted & In-House)	658,794	600,000	600,000
Number of articles published	12	10	10 🖌 🆕
Public presentations / media coverage	35	30	1 30 2
	and Constanting	The Carl	6 1

Auditorium Fund

The Auditorium Fund accounts for the revenue and costs associated with operating the Mathis City Auditorium.

Auditorium

Mathis Auditorium

This division maintains the Mathis Auditorium that houses a multipurpose room of five thousand (5,000) square feet and a twelve hundred (1,200) seat auditorium.

Significant Accomplishments and/or Changes:

- Utilized facility as a voting precinct
- Replaced the HVAC unit in the basement of the auditorium
- Continued indigent use for the Arts and increased departmental usage

Division Objectives:

- Exceed or meet customer expectations
- Promote Mathis Auditorium as a co-sponsor of events
- Increase the number of paid rentals
- Maintain facility in a clean, safe, and accessible condition

Positions	FY 21	FY 22	F¥ 23
I USILIUIIS	4	4	4

Funds Generated By Division	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Auditorium Rental	\$11,793	\$45,000	\$30,500
Total Funds Generated	\$11,793	\$45,000	\$30,500
Categories of Expenditures			
Personal Services	\$178,068	\$171,017	\$201,869
Contractual Services	84,828	94,546	97,377
Supplies	9,515	22,061	38,399
Travel, Training & Membership	3,006	3,545	3,855
Other Services & Charges	50,324	41,739	56,184
Capital Outlay	0	0	1,021,000
Capital Outlay Distributed	0	0	-1,021,000
Total Expenditures	\$325,741	\$332,908	\$397,684

FY 2021	FY 2022	FY 2023
Actual	Projected	Projected
42	110	110
30 4	85	85
12	32	10
\$18,653	\$70,000	s10,000
\$1,200	\$20,000	\$1,500
2 hrs.	1 hr.	\$1,500 233 hr.
	Actual 42 30 12 \$18,653 \$1,200	Actual Projected 42 110 30 85 12 32 \$18,653 \$70,000 \$1,200 \$20,000

Motor Fuel Fund

Sales of gasoline and diesel fuel to other non-profit and governmental entities are accounted for in the Motor Fuel Fund. Proceeds from this fund are used to defray costs of operating the city fueling center.

Motor Fuel

Gasoline & Diesel Resale

The Motor Fuel Fund is used to account for the proceeds of sales of motor fuel to other governmental and nonprofit entities. The funds are used to defray the cost of operating the city fueling center.

Significant Accomplishments and/or Changes:

• Replaced 10 fuel dispensers with new gasoline and diesel dispensers

Division Objectives:

- Continue to provide fueling services for the City of Valdosta
- To enhance revenues of the City while providing other governmental entities fuel at a lesser cost than they could obtain otherwise, benefiting taxpayers as a whole

Budget Comparisons & Performance Measures

	lenerated ivision	FY 2021 Actual	FY 2022 Budget	FY 20 Budg	
Fuel Sales		\$210,175	\$282,00	0 \$4	77,320
Т	otal Funds Generated	\$210,175	\$282,00	0 \$4	77,320
Catego	ories of				
Expen	ditures				
Supplies		\$207,370	\$274,00	0 \$4	68,390
Other Services & Cha	arges	0	55,32	9	50,000
	Total Expenditures	\$207,370	\$329,32	9 \$5	18,390
Performance Measu	res		FY 2021	FY 2022	FY 202
Activity			Actual	Projected	Projecto
allon sold to ourside a	gencies		111,984	129,124	130,00

590,667

of gallon sold total

0

595,000

590,330

Internal Service Funds

Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost reimbursement basis.

Motor Pool Fund

The Motor Pool Fund accounts for the cost of operating a maintenance facility for the City Government's automotive equipment. The fund purchases automotive equipment and rents the equipment to the user departments for the cost of depreciation, maintenance, fuel, and overhead. The fund is set up to break even, therefore at the end of the year, an adjustment is done to either increase or decrease the charges made to departments throughout the year.

Department Summary

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The Public Works Function includes the Motor Pool Department. This department has one division, the Garage Division, which provides maintenance and repair to the entire City's vehicle fleet and small engine equipment.

Department Goals

- Facilitate communication within the Department by conducting weekly staff meeting with the Public Works Management Team
- Encourage employee professional development by preparing a training plan for each division and ensuring that each employee receives a timely annul job performance appraisal
- Monitor departmental staffing levels by maintaining a vacancy rate of less than 5 percent
- Maximize the city's fleet availability
- Maximize technicians' billing hours
- Proactively maintain the fleet to reduce unscheduled maintenance

Expenditure Summary

Funds Generated By Division	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Vehicle Rental	\$5,190,922	\$5,758,785	\$5,611,151
Total Funds Generated	\$5,190,922	\$5,758,785	\$5,611,151
Categories of	FY 2021	FY 2022 Budget	FY 2023 Budget
Expenditures	Actual	Budget	Budget
Personal Services	\$916,379	\$839,131	\$872,044
Contractual Services	272,527	289,917	310,916
Supplies	1,878,851	2,117,210	2,132,400
Travel, Training & Membership	1,861	3,350	4,000
Other Services & Charges	2,233,191	2,509,177	2,291,791
Capital Outlay	2,728,674	1,381,000	3,643,612
Capital Outlay Distribution	-2,728,674	-1,381,000	-3,643,612
Total Expenditures	\$5,302,809	\$5,758,785	\$5,611,151

Motor Pool

F¥ 23

Deputy City Manager of Operations/ Public Works Director

Garage

The Garage Division provides scheduled and unscheduled preventive maintenance and repairs for ten city departments. It also maintains an increasing fleet inventory of over 900 pieces of equipment and vehicles. This includes small engine repairs and welding assignments.

Garage

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Significant Accomplishments and/or Changes:

- Continues in shop training program for vehicle mechanics
- Replaced 10 fuel dispensers with new gasoline and diesel dispensers
- Purchased much needed specialty tools to increase productivity

Division Objectives:

- Support the City's fleet and maintain appropriate fuel inventory to meet City's demands
- Maintain current regulation requirements with EPD for underground fuel storage tanks
- Reduce sub-let labor cost and complete 100% warehouse inventory to ensure accuracy

Positions	FY 21	FY 22	FY 23
POSICIONS	15	15	15

Funds Generated By Division	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Vehicle Rental	\$5,190,922	\$5,758,785	\$5,611,151
Total Funds Generated	\$5,190,922	\$5,758,785	\$5,611,151
Categories of			
Expenditures			
Personal Services	\$916,379	\$839,131	\$872,044
Contractual Services	272,527	289,917	310,916
Supplies	1,878,851	2,117,210	2,132,400
Fravel, Training & Membership	1,861	3,350	4,000
Other Services & Charges	2,233,191	2,509,177	2,291,791
Capital Outlay	2,728,674	1,381,000	3,643,612
Capital Outlay Distribution	-2,728,674	-1,381,000	-3,643,612
Total Expenditures	\$5,302,809	\$5,758,785	\$5,611,151
erformance Measures		FY 2021	FY 2022 FY

Performance Measures	FY 2021	FY 2022	FY 2023	
Activity	Actual	Projected	Projected	
Percent of services completed on time	98%	98%	98%	
Cost per month for small engine repairs/maintenance	/ \$3,300 🏄	\$3,300	\$4,000	
Total fuel gallons dispensed	590,667	630,000	595,000 /	6
Work orders completed	7,004	▲ 7,100	7,200	2
Percent of fleet operational on daily basis	98%	98%	98%	2
	DISCHARGE COMPANY		240	

Group Insurance Fund

The Group Insurance Fund accounts for transactions related to the provision of health care benefits for permanent employees of the City. The fund generates revenue by charging each department a set premium per employee and incurs expenses when health care claims are filed and paid.

Group Insurance

Group Insurance Fund

The Group Insurance Fund accounts for transactions related to the provision of health care benefits for permanent employees of the City. The fund generates revenue by charging each department a set premium per employee and incurs expenses when health care claims are filed and paid.

Summary

The Group Insurance division accounts for medical payments, administrative payments to third party administrator, premium for the stop loss coverage insurance policy, and bank service fees for the Group Insurance Fund

Expenditure Summary

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Contractual Services	\$1,830,530	\$1,812,044	\$1,727,919
Supplies	14,851	16,000	16,000
Other Services & Charges	6,338,205	6,038,750	6,913,850
Total Expenditures	\$8,183,586	\$7,866,794	\$8,657,769

Worker's Compensation Fund

The Worker's Compensation Fund accounts for transactions associated with worker's compensation claims for employees of the City. The fund generates revenue by charging each department a premium per employee, based on the job type, and incurs expenses which worker's compensation claims are filed and paid.

Vorker's Compensation

Worker's Compensation Fund

The Worker's Compensation Fund accounts for transactions associated with worker's compensation claims for employees of the City. The fund generates revenue by charging each department a premium per employee, based on the job type, and incurs expenses which worker's compensation claims are filed and

Summary

The Worker's Compensation division accounts for the medical, indemnity, and administrative payments made to or on behalf of City employees who have been injured on the job.

Expenditure Summary

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Executive Office	\$804	\$988	\$76
Public Relations	297	305	27
Human Resources	607	614	58
Finance Administration	364	338	34
Accounting	585	686	80
Budget	317	295	30
Customer Service	1,082	954	98
Accounts Receivable/License	95	76	7
Purchasing	282	254	26
Engineering Administration	1,039	1,244	1,27
Signal Maintenance	4,983	4,087	4,10
Signs and Markings	3,948	3,406	3,50
Traffic Mgt. Center	7,760	6,985	7,10
Street Repair	8,165	8,647	8,65
City Hall	876	1,155	84
City Hall Annex	953	817	84
Municipal Court	577	616	60
Police Administration	15,713	14,411	16,20
Patrol Bureau	197,626	194,227	195,39
Investigation Bureau	48,229	46,831	47,14
Training Bureau	10,406	9,499	7,90
Support Services	16,205	14,751	14,25
Crime Lab	23,508	23,089	23,294

Expenditure Summary

Categories of	FY 2021	FY 2022	FY 2023	
Expenditures	Actual	Budget	Budget	
Fire Administration	4,222	6,373	7,06	
Fire Operations	116,337	100,780	101,57	
Fire Prevention	5,469	5,261	5,08	
Fire Maintenance	2,364	2,061	2,09	
Fire Training	2,445	3,559	3,67	
pecial Operations	323	1,231	1,34	
Community Protection	7,228	5,452	5,21	
Public Works - Right of Way Maintenance	70,328	61,993	61,68	
Cemetery	19,214	14,363	15,40	
rborist	7,866	6,915	7,12	
lanning and Zoning	490	496		
lanning	0	0	4	
oning	0	0	3	
ommunity Development Administration	196	181	1	
eighborhood Development	123	111	1	
Iain Street	231	201	2	
anitation Management	616	641	6	
esidential Garbage	34,203	30,469	31,2	
ommercial Collection	23,371	19,825	19,8	
esidential Trash	78,497	66,959	68,0	
oll-off Collection	4,604	3,920	2,9	
ecyclables Collection	1,441	6,208	1,1	
ecyclables Distribution	3,685	2,864	2,9	
Vater/ Sewer Administration	5,851	6,833	6,5	
Vater Plant	15,253	12,644	12,6	
entral Lines	23,005	25,204	26,7	
Vater / Sewer Warehouse	862	989	9	
Vater/ Sewer Meter Reading	7,848	8,044	8,2	
entral Maintenance	15,175	15,117	15,2	
Iud Creek Sewer Plant	6,443	5,521	5,6	
Vithlacoochee Sewer Plant	6,964	5,832	6,0	
nvironmental Services	5,902	5,177	6,2	
spection Administration	7,075	7,133	7,2	
tormwater Operation and Maintenance	14,484	13,668	14,0	
Lathis Auditorium	3,084	2,853	3,4	
Iotor Pool Maintenance - Garage	13,857	11,807	12,0	
UD Entitlement Grant	92	84	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Total Expenditures	\$853,569	\$795,044	\$799,0	
	14			

10,26

Information Technology Fund

The Information Technology Fund is used to account for the cost of providing information technology to the city. User departments are charged for IT services based on hours of service provided and costs incurred on their behalf.

Department Summary

TServices

IT Services accounts for the cost of providing information technology to the city. User departments are charged for IT services based on hours of service provided and costs incurred on their behalf. Information Technology is part of the Finance Department.

Department Goals

- Evaluate all software used by the City to minimize cost and maximize productivity
- Introduce various hardware and software components to extend the City's network and resources to the mobile workforce
- Provide technology support to all departments within the City

Expenditure Summary

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Contractual Services	1,882,062	1,720,324	1,725,904
Supplies	14,570	64,351	42,000
Other Services & Charges	16,496	21,470	0
Total Expenditures	\$1,913,128	\$1,806,145	\$1,767,904

IT Services

FY 23

City Manager

IT Services

IT Services

Information Technology

Information Technology is responsible for managing the day-to-day operation of the technology /communications functions and for providing services to support and enhance the operation of city departments. It is further responsible for management, planning, needs assessments, inventory control, long range planning, budgeting, software and hardware recommendations, network operation, system security and overall operation of all technology and communications related functions and services. This division also acts as monitor and liaison between outside technology and communications service providers and the City.

Significant Accomplishments and/or Changes:

• None

Division Objectives:

- Consolidate desktop deployments to better utilize environment
- Economic Impact reduce data processing and communications expenditures
- Use new technology improvements to reduce the total paper used by the City to at least 3%

Budget Comparisons

Categories of	FY 2021	FY 2022	FY 2023
Expenditures	Actual	Budget	Budget
Contractual Services	1,882,062	1,720,324	1,725,904
Supplies	14,570	64,351	42,000
Other Services & Charges	16,496	21,470	0
Total Expenditures	\$1,913,128	\$1,806,145	\$1,767,904

Permanent Funds

Permanent Funds are used to account for assets held by the city in a trustee capacity or as an agent for private individuals, organizations or other governmental agencies. These funds include non-expendable trust and agency funds.

Cemetery Trust Fund

A non-expendable trust fund to provide perpetual care for the Sunset Hill Cemetery. For reporting purposes, there are two distinct sections of the cemetery, designated New Section and Old Section. The primary difference between the two sections is that the sale price of lots in the New Section includes perpetual care, whereas in the Old Section, perpetual care is sold separately. Interest income earned on investments is transferred to the General Fund to aid in maintaining the cemetery.

Sunset Hill

Sunset Hill Fund

A non-expendable trust fund to provide perpetual care for the Sunset Hill Cemetery. For reporting purposes, there are two distinct sections of the cemetery, designated New Section and Old Section. The primary difference between the two sections is that the sale price of the lots in the New Section includes perpetual care, whereas in the Old Section, perpetual care is sold separately. Interest income earned on investments is transferred to the General Fund to aid in maintaining the cemetery.

Significant Accomplishments and/or Changes:

• None

Division Objectives:

• N/A

Budget Comparisons

Categories of Expenditures	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Other Services & Charges	\$358	\$8,104	\$0
Total Expenditures	\$358	\$8,104	\$0

Section F Capital Improvement Program

This section outlines the capital projects (those which exceed \$5000 in cost) to be undertaken by the City.

Capital Plan Overvi

The Capital Improvement Program has been created to give users of this document an understanding of the capital plan for the City in the next five years. In order to be considered as part of the capital plan, an item or project must cost at least \$5,000 and have a useful life of greater than one year. The capital plan is divided into three separate areas in order to aid the users of this document. The areas are as follows: Capital Plan Summary, Capital Plan Detail, and Capital Plan Impact on Operating Budget.

Capital Plan Summary – Groups the capital projects into six separate sections and provides a summary by department or type of project for each section. It also shows the method of funding for the projects. This is designed to provide a brief overview of the type of projects the City is planning for the next five years and the funding. Additionally, under each section a summary is given to provide explanations for some of the projects, which are budgeted in that area.

Capital Plan Detail – This also groups the capital projects into six sections like the summary. The detail lists each project, which has been budgeted, along with the amount of funding in each year, and the source of that funding. Within each of the six sections, the projects are first sorted by which fund the item is being purchased in, then by which department or division will be using the capital item. Therefore, each fund has a total of the capital items budgeted in that section, and each department has a total of capital items budgeted within each fund. At the end of each section, a Total by Source of Funds list has been created to give a summary of the funding for that section. At the end of the entire list of capital projects, a Source of Funds list has been included which gives the total funding sources for the City's capital plan. Lastly, there is a summary of capital projects by department.

Capital Plan Impact on Operating Budget – In order to provide the users of this document with a better understanding of the long-term impacts of capital purchases, this section has been included. Projects are sorted by the fund, department, and division on which they will impact the operating budget, regardless of which fund they were purchased or constructed in. For each item that is expected to impact the operating budget, an estimate has been made to determine what the amount will be. If an item is not expected to have an impact, then it is not included in this section. All amounts are the finance department staff's best estimates based upon the information available at the time this budget was published.

FY 2023 Five Year Capital Plan Summary City of Valdosta, GA

Machinery and Equipment

Department		Approved Funding 2022-23	l	Estimated Funding 2023-24	stimated Funding 2024-25	E	Estimated Funding 2025-26	Estimated Funding 2026-27	Total 5 - Year Funding
Engineering		\$ 22,500) \$	-	\$ -	\$	-	\$ -	\$ 22,500
Police		545,700)	300,000	-		-	-	845,700
Fire		148,347	7	-	-		-	-	148,347
Water & Sewer		3,378,000)	1,990,000	1,850,000		1,850,000	1,850,000	10,918,000
Information Technology	_	96,500)	-	-		-	-	96,500
	Sub-Total	\$ 4,191,047	\$	2,290,000	\$ 1,850,000	\$	1,850,000	\$ 1,850,000	\$ 12,031,047
Funding Source									
Current Revenue (CR)		\$ 78,347	/ \$	-	\$ -	\$	-	\$ -	\$ 78,347
User Fees (UR)		1,717,000)	1,990,000	1,850,000		1,850,000	1,850,000	9,257,000
ARPA Grant		259,000)	-	-		-	-	259,000
Special Purpose Local Options Sales Tax VIII (ST VIII)	_	2,136,700)	300,000	-		-	-	2,436,700

The approved capital funds for FY 23 will be used to upgrade and replace machinery and equipment within the departments listed above. The Police Department will purchase a new server to host the report management system, vigilant ALPR data base, night vision goggles and reconrobotics throwbot. Also, the watchguard in-car video system will be replaced and additional cameras will be purchased for the Traffic Management Center. The Fire Department approved capital fund will purchase a gear extractor, gear dryer, thermal imaging camera and SCBA air packs. Public Works capital funds will be used to replace flooring. The Water and Sewer Fund will upgrade and replace equipment at Mud Creek, Withlacoochee and the Water Plant. The Administration Division will purchase a GIS trimble survey equipment package. The Water Plant Division will do electrical improvements on Wells 2 and 5, replace scrubber packing media, hypochlorite tank and service pumps. The Central Lines Division will replace water mains and insertion valves. Central Maintenance will do lift station replacement repairs, and purchase tools and equipment needed for maintenance repairs. The Mud Creek Plant will repair the west train clarifier, purchase shelters for the two sludge belt presses, replace the headworks bar screen and valves. The Withlacoochee Plant will purchase needed equipment for upgrades and maintenance.

2.290.000

1,850,000 \$

1,850,000

1,850,000 \$

12,031,047

4,191,047

Sub-Total

Water and Sewer Utility Systems Relocation, Expansion, and Repairs

Projects		Approved Funding 2022-23	F	stimated Funding 2023-24	stimated Funding 2024-25	E	Estimated Funding 2025-26	Estimated Funding 2026-27	Total 5 - Year Funding
Water Department	_	\$ 9,377,500	\$	6,777,500	\$ 6,250,000	\$	2,960,000	\$ 2,850,000	\$ 28,215,000
	Sub-Total	\$ 9,377,500	\$	6,777,500	\$ 6,250,000	\$	2,960,000	\$ 2,850,000	\$ 28,215,000
Funding Source									
User Fee (UF)		\$ 1,990,000	\$	1,140,000	\$ 1,150,000	\$	1,160,000	\$ 1,050,000	\$ 6,490,000
Special Purpose Local Option Sales Tax VII (ST VII)		1,500,000		-	-		-	-	1,500,000
Special Purpose Local Option Sales Tax VIII (ST VIII)		5,887,500		5,637,500	5,100,000		1,800,000	1,800,000	20,225,000
	Sub-Total	\$ 9,377,500	\$	6,777,500	\$ 6,250,000	\$	2,960,000	\$ 2,850,000	\$ 28,215,000

The Water Central Lines Division approved capital funds will be used to install sewer services, manholes, expand the water transmission and distribution systems. Also, the two inch water main will be replaced. Several projects were approved to support improvement of the City's sewer system.

FY 2023 Five Year Capital Plan Summary City of Valdosta, GA

Water and Sewer Treatment Plant Repair and Expansion

Plants		Approved Funding 2022-23	Estimated Funding 2023-24	Estimated Funding 2024-25	Estimated Funding 2025-26	Estimated Funding 2026-27	Total 5 - Year Funding
Water Department	_	\$ 1,170,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 400,000	\$ 4,270,000
	Sub-Total	\$ 1,170,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 400,000	\$ 4,270,000
Funding Source							
User Fee (UF)		\$ 670,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 2,270,000
Special Purpose Local Option Sales Tax VIII (ST VIII)	_	500,000	500,000	500,000	500,000	-	2,000,000
	Sub-Total	\$ 1,170,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 400,000	\$ 4,270,000

The Water Treatment Plant approved capital funds will be used for maintenance and rehabilitation of water wells.

Streets, Intersections and Traffic Improvements

Projects	Approved Funding 2022-23	Estimated Funding 2023-24	Estimated Funding 2024-25	Estimated Funding 2025-26	Estimated Funding 2026-27	Total 5 - Year Funding
Intersection Improvements §	5 4,001,848	-	-	-	-	\$ 4,001,848
Road Improvement	5,850,134	-	-	-	-	5,850,134
Street Improvement Maintenance	70,000	-	-	-	-	70,000
Resurfacing (LMIG 2020)	780,000	-	-	-	-	780,000
Sidewalk Improvement	1,950,000	-	-	-	-	1,950,000
Piping of Ditches	143,000	-	-	-	-	143,000
Drainage Improvement	450,000	-	-	-	-	450,000
Traffic Improvement	159,343	-	-	-	-	159,343
Sub-Total Sub-Total	\$ 13,404,325	-	-		-	\$ 13,404,325
Funding Source						
Transportation Special Purpose Local Option Sales Tax (T-SPLOST)	9,558,182	-	-	-	-	\$ 9,558,182
Special Purpose Local Option Sales Tax VIII (ST VIII)	3,846,143	-	-	-	-	3,846,143

The Engineering Department will do traffic improvement throughout the City. Intersection improvements were approved for Inner Perimeter Road at Country Club, Gordon at Lamar turn lane, Baytree Road at Gornto Road and S. Patterson Street at Griffin Avenue. Facilities and Parks approved funds will be used for street resurfacing in the cemetery. Old Clyattville Road widening project was approved. Also, funds were approved for the Local Maintenance Improvement Grant (LMIG) 2023 resurfacing projects. Sidewalk, drainage and traffic improvements were approved. Funds were approved for piping of ditches and emergency culvert replacement.

13,404,325

Sub-Total \$

13,404,325

FY 2023 Five Year Capital Plan Summary City of Valdosta, GA

		Approved	Estimated	Estimated	Estimated	Estimated		Total
Department		Funding	Funding	Funding	Funding	Funding	5	- Year
		2022-23	2023-24	2024-25	2025-26	2026-27	F	unding
Engineering	\$	81,000	-	-	-	-	\$	81,000
Other General Administration		670,000	-	-	-	-		670,000
Judicial		25,000	-	-	-	-		25,000
Police		280,000	-	-	-	-		280,000
Fire		127,346	-	-	-	-		127,346
Parks		463,333	-	-	-	-		463,333
Sanitation Fund		6,000	-	-	-	-		6,000
Water and Sewer Fund		2,948,000	-	-	-	-		2,948,000
Auditorium Fund		1,021,000	-	-	-	-		1,021,000
Motor Pool Fund		18,500	-	-	-	-		18,500
	Sub-Total	5,640,179	-	-	-	-	\$	5,640,179
Funding Source								
Current Revenue (CR)	\$	6 45,000	-	-	-	-	\$	45,000
User Fees (UF)		1,963,500	-	-	-	-		1,963,500
Special Purpose Local Option Sales Tax VIII (ST VIII)		808,333	-	-	-	-		808,333
ARPA Grant		888,346	-	-	-	-		888,340
GA ARPA Grant		1,935,000	-	-	-	-		1,935,000
	Sub-Total	5,640,179	-	-	-	-	\$	5,640,179

Facilities, Parks and Misc. Improvement

Other General Administrative approved capital funds will be use to do upgrades and improvements in various location throughout the City. The storage building will be replace at the Engineering Traffic Management Center. The Municipal Court will replace flooring. The Police and Fire Department will do upgrades and expansions. Parks will be doing improvements and upgrades on the electrical systems. Sanitation, Mathis Auditorium and Motor Pool approved capital funds will be used for renovations. Water and Sewer will do upgrades, improvements and a new water plant.

Purchase of Vehicles

Department		Approved Funding 2022-23	Estimated Funding 2023-24	Estimated Funding 2024-25	Estimated Funding 2025-26	Estimated Funding 2026-27	Total 5 - Year Funding
Engineering		140,000	-	-	-	-	140,000
Police		600,000	-	-	-	-	600,000
Fire		2,243,362	-	-	-	-	2,243,362
Public Works		252,750	-	-	-	-	252,750
Sanitation		390,000	-	-	-	-	390,000
Water & Sewer		270,000	-	-	-	-	270,000
Stormwater		79,000	-	-	-	-	79,000
Motor Pool Fund		40,000	-	-	-	-	40,000
	Sub-Total \$	4,015,112	-	-	-	-	\$ 4,015,112

Funding Source							
User Fees (UF)		3,625,112	-	-	-	-	\$ 3,625,112
Special Local Option Purpose Sales Tax VIII (SPLOST VIII)	\$	390,000	-	-	-	-	\$ 390,000
	Sub-Total \$	4,015,112	-	-	-	-	\$ 4,015,112

The City of Valdosta Motor Pool Fund is used to purchase all vehicles. The new vehicles are leased to the departments for the cost of maintenance, repairs, overhead, and depreciation. Currently, the City has a five year rotation schedule on all cars and seven year rotation on trucks in order to avoid the increased maintenance cost and down time associated with older vehicles. The majority of the vehicles approved are replacements necessary to comply with the rotation schedule to minimal the impact on the operating budget.



		APPROVED CAPITAL	SOURCE				VED CAPITAL FOR CAPITAL PROGRA	м	
		FOR FY 2023	OF		1st Year 022/2023	2nd Year 2023/2024	3rd Year 2024/2025	4th Year	5th Year 2026/2027
	Mac	hinery a				2023/2024	2024/2025	2025/2028	2026/202
	Iviac	innery ai		luib	mem				
NERAL FUND POLICE DEPARTMENT									
Administration Division									
Server	<u></u> S	14,000	CR	\$	14,000	-	-	-	
	Total Administration Division <u>\$</u>	14,000		\$	14,000	-	-	-	
Training Bureau Division									
(5) Night Vision Googles	s	25,000	CR	\$	25,000	-	-	-	
Reconrobotics Throwbot 2	Total Training Bureau Division \$	18,000 43,000	CR	\$	18,000 43,000				
				ŝ					
	Total Police Department	57,000		2	57,000	-	-	-	
FIRE DEPARTMENT									
Operations Division									
Gear Extractor Gear Dryer	S	7,822 5,025	CR CR	\$	7,822 5,025	-	-	-	
Thermal Imaging Camera	_	8,500	CR		8,500		-		
	Total Operations Division			\$	21,347	-	-	-	
	Total Fire Department	21,347		\$	21,347	-	-	-	
	TOTAL GENERAL FUND	78,347		\$	78,347	-	-	-	
ATER AND SEWER FUND									
WATER DEPARTMENT									
Administration Division									
GIS Trimble Survey Equipment Package	Total Administration Division \$	37,000 37,000	UF	s	37,000 37,000	-	-	-	
		01,000		9	07,000				
Water Plant Division									
Hypochlorite Tank - Replacement Scrubber Packing Media - Replacement	\$	125,000 70,000	UF	\$	125,000 70,000	-	-	-	
Service Pumps - Replacement		140,000	UF		140,000	140,000	-	-	
	Total Water Plant Division §	335,000		\$	335,000	140,000	-	-	
Central Lines Division									
Insertion Valves	<u><u>s</u></u>	125,000	UF	\$	125,000	50,000 50,000	50,000	50,000 50,000	50. 50.
	Total Central Line Division <u>\$</u>	125,000		\$	125,000	50,000	50,000	50,000	50
Central Maintenance Division									
Equipment Replacement (Mud Creek)	\$	75,000	UF	\$	75,000 \$	100,000 \$	100,000 \$	100,000 \$	100
Equipment Replacement (Water Plant) Equipment Replacement (Withlacoochee)		75,000 75,000	UF		75,000 75,000	100,000 100,000	100,000 100,000	100,000 100,000	100 100
Spare Pump for Mack Drive Lift Station		22,000	UF		22,000	1,500,000	1,500,000	1,500,000	1,500
2 Remer Master Lift Station Check Valves		44,000	UF		44,000	-	-	-	
2 Automatic Diesel Fuel Polishers		55,000	UF		55,000	-	-	-	
2 Master Lift Station Check Valves	Total Central Maintenance Division \$	67,000 413,000	UF	\$	67,000 413,000 \$	1,800,000 \$	1,800,000 \$	1,800,000 \$	1,800,
	Total Water Department			s	910,000 \$	1,990,000 \$	1,850,000 \$	1,850,000 \$	1,850,0
	· · · · · · · · · · · · · · · · · · ·					-,		-,	-,,
SEWER DEPARTMENT Mud Creek Division									
Headworks Barscreen #2	s	75,000	UF	s	75,000		-	-	
Valves - Replacement	T-+-IN-IC IN.	200,000	UF		200,000	-	-	-	
	Total Mud Creek Division <u>\$</u>	275,000		\$	275,000	-	-	-	
Withlacoochee Division Belt Filter Press	s	480.000	UF	s	480.000				
Belt Filter Press Hypochlorite - Chemical Storage Tank	\$	480,000 40,000	UF	3	480,000 40,000	-	-	-	
Hypothione chemical biology fails	Total Withlacoochee Division §	520,000		\$	520,000	-	-	-	
Environmental Services Division									
2 Portable Samplers	<u><u>s</u></u>	12,000	UF	s	12,000	-	-	-	
	Total Environmental Service Division			\$	12,000	-	-	-	
	Total Sewer Department §	807,000			807,000	-	-	-	
	TOTAL WATER & SEWER FUND \$	1,717,000		s	1,717,000 \$	1,990,000 \$	1,850,000 \$	1,850,000 \$	1,850,0

		APPROVED CAPITAL	SOURCE				OVED CAPITAL FO		
		FOR FY 2023	OF FUNDING		1st Year 2022/2023	2nd Year 2023/2024	3rd Year 2024/2025	4th Year 2025/2026	5th Yea 2026/203
ST VIII FUNDS									
POLICE DEPARTMENT									
Support Services Division									
WatchGuard in-car video system	S	300,000	ST VIII	\$	300,000	\$ 300,000	-	-	
TMC Camera System Expansion	Total Support Services Division \$	48,700 348,700	ST VIII	\$	48,700 348,700	\$ 300,000		-	
								-	
	Total Police Department	348,700		\$	348,700	\$ 300,000	-	-	
FIRE DEPARTMENT									
Administration Division SCBA Air Packs		127.000	ST VIII	s	127.000				
SCBA AIT Packs	Total Administration Division \$	127,000	ST VIII	5	127,000	-	-	-	
	Total Fire Department			\$	127,000		-	-	
	Total The Department	127,000		Ψ	127,000				
Water & Sewer Fund									
Administration Switchgear	s	1,135,000	CT 1/11	\$	1,135,000				
Switchgear 4 Gornto Lift Station Variable Frequency Dri		500,000	ST VIII ST VIII	3	500,000	-	-	-	
Ground Penetrating Radar Equipment	vus	26,000	ST VIII		26,000	-		-	
- I I	Total Administration Division \$	1,661,000		\$	1,661,000	-	-	-	
	Total Water & Sewer Fund \$	1,661,000		\$	1,661,000	-	-	-	
TO	TAL SPLOST VIII FUND (ST VIII)	2,136,700		\$	2,136,700	\$ 300,000	-	-	
Grant ENGINEERING DEPARTMENT									
Traffic Management Center Division									
Video Room Monitor Screens	5	22,500	ARPA Grant	\$	22,500	-	-		
Т	otal Traffic Management Center Division <u>\$</u>	22,500		\$	22,500	-	-	-	
	Total Engineering Department	22,500		\$	22,500	-	-	-	
POLICE DEPARTMENT Administration									
Vigilant ALPA Database	\$	20,000	ARPA Grant	\$	20,000	-	-	-	
-	Total Administration Division \$	20,000		\$	20,000	-	-	-	
Support Bureau Division									
HVAC Replacement and Systems Control	s	120,000	ARPA Grant	\$	120,000	-	-	-	
х <i>У</i>	Total Support Bureau Division \$	120,000		\$	120,000	-			
	Total Police Department	140,000		\$	140,000	-	-	-	
INFORMATION TECHNOLOGY SERVIC	TES								
INFORMATION TECHNOLOGY SERVIC Information Technology Division	2.3								
Escribe Software for Agenda and Minutes	S	12,000	ARPA Grant	\$	12,000	-	-	-	
Upgrade MCCI Master Fiche Software to A	anti	24,500	ARPA Grant		24,500	-	-	-	
Environmental Services Software	Total Information Tesharlam Dist:	60,000	ARPA Grant	s	60,000	-	-	-	
	Total Information Technology Division \$	96,500			96,500	-	-	-	
	Total Information Technology Services	96,500		\$	96,500	-	-	-	

		APPROVED CAPITAL	SOURCE						APITAL FO			
		FOR	OF		1st Year	2nd Y	'ear	3rd	l Year	4th Year		5th Year
		FY 2023	FUNDING		2022/2023	2023/:			4/2025	2025/2020	•	2026/2027
TOTAL BY SOURCE		FUNDS:	MAC	н	INEKY AP	ND EQ	UIPN	IENI	L			
Current Revenue (CR)	\$	78,347		\$	78,347			\$	-	9	- !	
User Fees (UF) ARPA GRANT		1,717,000 259,000			1,717,000 259,000	1	,990,000 -		1,850,000	1,850,	-	1,850,0
Special Local Option Purpose Sales Taxes VIII (ST VIII)		2,136,700			2,136,700		300,000		-		-	
τοται	L <u>\$</u>	4,191,047		\$	4,191,047	\$ 2,	290,000	\$	1,850,000	\$ 1,850,	000	\$ 1,850,0
WATER & SEWER UTILITY S	YST	TEMS RE	LOCA	TI	ONS, EXP	PANSI	ONS	AND	REPA	IRS		
TER AND SEWER FUND WATER DEPARTMENT												
Central Lines Division Sewer Additions -(new services)	s	50,000	UF	\$	50,000	s	50,000	ç	50,000	\$ 50	,000 \$	50
Sewer System Expansions	3	500,000	UF	φ	500,000	3	500,000	.p	500,000		,000	500
2 inch Water Main - Replacement		500,000	UF		500,000		500,000		500,000		000	500
Total Central Lines Divisio	n_\$	1,050,000		\$	1,050,000	\$ 1	,050,000	\$	1,050,000	\$ 1,050,	000 5	5 1,050
Central Maintenance												
Gornto and Remer Pump Overhauls Knights Mill Lift Station Rehab	S	70,000 250,000	UF	\$	70,000 250,000	s	90,000	\$	100,000	\$ 110	-000	
Total Central Maintenance Divisio	n \$	320,000		\$	320,000	\$	90,000	\$	100,000	\$ 110,	000	
Total Water Departmen	t \$	1,990,000		\$	1,990,000	\$ 1	,140,000	\$	1,150,000	\$ 1,160,	000	\$ 1,050
SEWER DEPARTMENT												
Mud Creek												
West Train Clarifier Repair	\$	120,000	UF	\$	120,000		-		-		-	
East Train Sluice Gates Total Mud Creek Divisio		500,000 620,000	UF	\$	500,000 620,000				-		-	
							-		-		-	
Total Sewer Departmen	t_ <u>\$</u>	620,000		\$	620,000		-				-	
TOTAL WATER AND SEWER FUNI	D S	1,990,000		\$	1,990,000	\$ 1,	140,000	\$	1,150,000	\$ 1,160,	000	\$ 1,050,
OST VII FUND												
WATER DEPARTMENT												
Administration												
GDOT Utilities Adjustment Total Administratio	n S	1,500,000 1,500,000	ST VII	\$ \$	1,500,000 1,500,000		-				-	
Total Water Department		1,500,000		\$	1,500,000				-		-	
Special Purpose Local Option Sales Tax VII (ST VII		1,500,000		s s	1,500,000		-		-			
OST VIII FUND	,	,,			,,							
WATER DEPARTMENT Administration												
Manhole Rehab	\$	350,000	ST VIII	\$	350,000		300,000	\$	300,000		- 5	
Lift Station Replacement / Construction EPD Sewer Collection		1,500,000 2,650,000	ST VIII ST VIII		1,500,000 2,650,000		1,500,000 3,000,000		1,500,000 3,000,000	1,500		1,500
EPD Sewer Collection Remer Influent Chamber Rehab		2,650,000	ST VIII ST VIII		2,650,000		3,000,000		3,000,000		-	
Water System Expansion		700,000	ST VIII		700,000		300,000		300,000	300	000	300
Emergency Repairs		537,500	ST VIII	s	537,500	\$ 5	537,500	s	-	\$ 1.800	- 000	1 900
Total Administratio Total Water Department		5,887,500			e 30 0 1 3e 0 0		,,	*	5,100,000	• -,•••		,
•		5,887,500		\$				\$	5,100,000	\$ 1,800,		-,,
Special Purpose Local Option Sales Taxes VIII (ST VIII		5,887,500	TEP	<u>s</u>	5,887,500		637,500		<u>5,100,000</u>	\$ 1,800,	000 :	<u>\$ 1,800,0</u>
TOTAL BY SOURCE OF	ru	TIDS: WA	11LK	œ i	SE WEK U		1131	SIL	1413			
User Fees (UF)	\$	1,990,000		\$	1,990,000	\$ 1	,140,000	\$	1,150,000	\$ 1,160,	000	§ 1,050,
Special Purpose Local Option Sales Tax VII (ST VII)		1,500,000			1,500,000	-	-		-	1.000	-	1.000
Special Purpose Local Option Sales Tax VIII (ST VIII) TOTAL		5,887,500 9,377,500		\$	5,887,500 9,377,500		,637,500 ,777,500	s	5,100,000 6,250,000	1,800, \$ 2,960,		1,800, 5 2,850,
		7,077,000		Ψ	740 7 740 800	<u> </u>	(777,000	Ψ	0,200,000	<u> </u>	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2,000,
WATER & SEWER TH	REA	TMENT	PLAN	T F	REPAIR A	ND E	XPAN	ISIO	N			
	REA	TMENT	PLAN	T F	REPAIR A	ND E	XPAN	ISIO	N			
WATER & SEWER TH TER AND SEWER FUND Water Plant Division Water Plant Bypass	REA s	270,000	PLAN uf	T F	270,000		XPAN 400,000		N 400,000		,000 \$	5 400

Water Plant Division									
Water Plant Bypass		\$ 270,000	UF	\$ 270,000	S	400,000	\$ 400,000	\$ 400,000	\$ 400,000
Water Wells #1 & #5 Electrical Rehab		400,000	UF	400,000		-	-		
	Total Water Plant Division	\$ 670,000		\$ 670,000	\$	400,000	\$ 400,000	\$ 400,000	\$ 400,000
								-	
	TOTAL WATER AND SEWER FUND	\$ 670,000		\$ 670,000	\$	400,000	\$ 400,000	\$ 400,000	\$ 400,000
								-	

		APPROVED CAPITAL	SOURCE					VED CAPITAL FO		м	
		FOR FY 2023	OF FUNDING	 1st Year 2022/2023		2nd Year 2023/2024		3rd Year 2024/2025		4th Year 2025/2026	5th Year 2026/2027
LOST VIII FUND											
WATER & SEWER											
Administration Division											
WTP Water Well Rehab		500,000	ST VIII	\$ 500,000	-	500,000	-	500,000	-	500,000	
	Total Administration Division	500,000		\$ 500,000	\$	500,000	\$	500,000	\$	500,000	
	Total Water & Sewer Administration	500,000		\$ 500,000	\$	500,000	\$	500,000	\$	500,000	
	TOTAL SPLOST VIII FUND (ST VIII)	5 500,000		\$ 500,000	\$	500,000	\$	500,000	\$	500,000	

User Fees (UF)		\$ 670,000	\$ 670,000	\$ 400,000 \$	400,00) \$	400,000	\$ 400,000
Special Purpose Local Option Sales Tax VIII (ST VIII)	_	500,000	500,000	500,000	500,00)	500,000	-
	TOTAL	\$ 1,170,000	\$ 1,170,000	\$ 900,000 \$	900,00) S	900,000	\$ 400,000

		APPROVED				OVED CAPITAL FO		
		CAPITAL FOR	SOURCE	1st Year	2nd Year	AR CAPITAL PROG 3rd Year	4th Year	5th Yea
		FY 2023		2022/2023	2023/2024	2024/2025	2025/2026	2026/202
	STREETS, INTERSE	CHONS A	AND I KA	AFFIC IMP	ROVEMEN			
PLOST FUND								
ENGINEERING DEPARTMENT Administration Division								
Intersection Improvement	s	3,708,048		3,708,048	-	-	-	
Road Improvement	T () () () () () ()	5,850,134 9,558,182	T-SPLOST \$	5,850,134	-	-		
	Total Administration Division			9,558,182	-	-		
	Total Engineering Department	9,558,182	\$	9,558,182	-	-		
	TOTAL T-SPLOST FUND	9,558,182	\$	9,558,182	-	-	-	
OST VIII FUND								
ENGINEERING DEPARTMENT								
Administration Division Intersection Improvements	s	293,800	ST VIII \$	293,800			-	
Street Maintenance Improvement	Ş	70,000	ST VIII 5	70,000	-	-	-	
Resurfacing (LMIG 2023 Grant)		650,000	ST VIII	650,000	-	-	-	
Sidewalk Improvement Piping of Ditches		1,950,000 143,000	ST VIII ST VIII	1,950,000 143,000	-	-	-	
Drainage Improvement		450,000	ST VIII	450,000	-	-	-	
Traffic Improvement	—	159,343	ST VIII	159,343				
	Total Administration Division	3,716,143	\$	3,716,143	-	-	-	-
	Total Engineering Department	3,716,143	\$	3,716,143	-	-		
	TOTAL SPLOST VIII FUND (ST VIII)	3,716,143	\$	3,716,143	-	-	-	-
Parks and Facilities								
Cemetery Street Resurfacing	ŝ	130,000	ST VIII \$	130,000			-	
Street Resultating	Total Cemetery Division \$		51 VIII \$		-	-	-	
	Total Parks and Facilities Department	130,000	\$	130,000	-	-	-	
	TOTAL SPLOST VIII FUND (ST VIII)		s					
	TOTAL SPLOST VIII FOND (ST VIII)	3,846,143	ġ	3,040,143				
TOTAL	BY SOURCE OF FUNDS: ST	REETS, IN	TERSEC	TIONS AND	TRAFFIC I	MPROVEM	ENT	
	oose Local Option Sales Tax (T-SPLOST) \$		\$	9,558,182	-	-	-	
Special Purpose Local Option	n Sales Tax VIII (ST VIII) TOTAL	3,846,143 13,404,325	s	3,846,143 13,404,325	-	-		
	FACILITIES, PA	RKS AND	MISC	IMPDOVE	MENTS			
			mise.	INFROVE				
NERAL FUND			mise.	INIPKUVE				
OTHER GENERAL ADMINISTRA	ATION DEPARTMENT		, wiise.	INIFKOVE				
	ATION DEPARTMENT	15,000	cr \$	15,000	-	-		
OTHER GENERAL ADMINISTRA City Hall Holiday Decorations	Total City Hall	15,000 15,000	\$	15,000 15,000				
OTHER GENERAL ADMINISTRA City Hall Holiday Decorations		15,000 15,000	cr \$	15,000 15,000				
OTHER GENERAL ADMINISTRA City Hall Holiday Decorations Total POLICE DEPARTMENT	Total City Hall	15,000 15,000	\$	15,000 15,000			 	
City Hall Holiday Decorations Total	Total City Hall <u>s</u> I Other General Administration Department <u>s</u> <u>s</u>	15,000 15,000 5 15,000 30,000	CR S	15,000 15,000 15,000 30,000			 	
OTHER GENERAL ADMINISTRA City Hall Holiday Decorations Total POLICE DEPARTMENT Training Bureau Division	Total City Hall	15,000 15,000 5 15,000 30,000	CR <u>\$</u> <u>\$</u> <u>\$</u>	15,000 15,000 15,000 30,000		-		
OTHER GENERAL ADMINISTRA City Hall Holiday Decorations Total POLICE DEPARTMENT Training Bureau Division	Total City Hall <u>s</u> I Other General Administration Department <u>s</u> <u>s</u>	15,000 15,000 5 15,000 30,000 30,000	CR S	15,000 15,000 15,000 30,000 30,000	-			
OTHER GENERAL ADMINISTRA City Hall Holiday Decorations Total POLICE DEPARTMENT Training Bureau Division	Total City Hall <u>S</u> I Other General Administration Department <u>S</u> Total Training Bureau Division <u>S</u>	15,000 15,000 30,000 30,000 30,000	CR S S CR S	15,000 15,000 15,000 30,000 30,000 30,000	-			
OTHER GENERAL ADMINISTRA City Hall Holiday Decorations Total POLICE DEPARTMENT Training Bureau Division Firing Range Shelter	Total City Hall <u>S</u> I Other General Administration Department <u>S</u> Total Training Bureau Division <u>S</u> Total Police Department <u>S</u>	15,000 15,000 30,000 30,000 30,000	CR S S CR S S S S	15,000 15,000 15,000 30,000 30,000 30,000			-	
OTHER GENERAL ADMINISTRA City Hall Holiday Decorations Total POLICE DEPARTMENT Training Bureau Division Firing Range Shelter	Total City Hall <u>S</u> I Other General Administration Department <u>S</u> Total Training Bureau Division <u>S</u> Total Police Department <u>S</u>	15,000 15,000 30,000 30,000 30,000	CR S S CR S S S S	15,000 15,000 15,000 30,000 30,000 30,000			-	
OTHER GENERAL ADMINISTRA City Hall Holiday Decorations Total POLICE DEPARTMENT Training Bureau Division Firing Range Shelter	Total City Hall <u>S</u> I Other General Administration Department <u>S</u> I Other General Administration Department <u>S</u> Total Training Bureau Division <u>S</u> Total Police Department <u>S</u> TOTAL GENERAL FUND <u>S</u>	15,000 15,000 15,000 30,000 30,000 30,000 45,000 6,000	CR S S CR S S S S S UF S	15,000 15,000 15,000 30,000 30,000 45,000 6,000		-	-	
OTHER GENERAL ADMINISTRA City Hall Holiday Decorations Total POLICE DEPARTMENT Training Bureau Division Firring Range Shelter	Total City Hall 1 Other General Administration Department Total Training Bureau Division Total Police Department TOTAL GENERAL FUND TOTAL GENERAL FUND Total Management Division	15,000 15,000 30,000 30,000 30,000 30,000 30,000 6,000 6,000	CR S S CR S S S UF S S	15,000 15,000 30,000 30,000 30,000 45,000 6,000			-	
OTHER GENERAL ADMINISTRA City Hall Holiday Decorations Total POLICE DEPARTMENT Training Bureau Division Firing Range Shelter	Total City Hall <u>S</u> I Other General Administration Department <u>S</u> I Other General Administration Department <u>S</u> Total Training Bureau Division <u>S</u> Total Police Department <u>S</u> TOTAL GENERAL FUND <u>S</u>	15,000 15,000 30,000 30,000 30,000 30,000 30,000 6,000 6,000	CR S S CR S S S S S S S UF S	15,000 15,000 15,000 30,000 30,000 45,000 6,000 6,000		-	-	
OTHER GENERAL ADMINISTRA City Hall Holiday Decorations Total POLICE DEPARTMENT Training Bureau Division Firing Range Shelter NITATION FUND Management Division Floor Renovation	Total City Hall 1 Other General Administration Department Total Training Bureau Division Total Police Department TOTAL GENERAL FUND TOTAL GENERAL FUND Total Management Division	15,000 15,000 30,000 30,000 30,000 30,000 30,000 6,000 6,000	CR S S CR S S S UF S S	15,000 15,000 30,000 30,000 30,000 45,000 6,000		-	-	
OTHER GENERAL ADMINISTRA City Hall Holiday Decorations Total POLICE DEPARTMENT Training Bureau Division Firing Range Shelter NITATION FUND Management Division Floor Renovation TER AND SEWER FUND Water Department Administration Division	Total City Hall <u>S</u> I Other General Administration Department <u>S</u> Total Training Bureau Division <u>S</u> Total Police Department <u>S</u> TOTAL GENERAL FUND <u>S</u> Total Management Division <u>S</u> TOTAL SANITATION FUND <u>S</u>	15,000 15,000 30,000 30,000 30,000 45,000 6,000 6,000	CR S S CR S S S UF S S	15,000 15,000 30,000 30,000 30,000 45,000 6,000 6,000		-	-	
OTHER GENERAL ADMINISTRA City Hall Holiday Decorations Total POLICE DEPARTMENT Training Bureau Division Firing Range Shelter NITATION FUND Management Division Floor Renovation	Total City Hall <u>S</u> I Other General Administration Department <u>S</u> Total Training Bureau Division <u>S</u> Total Police Department <u>S</u> TOTAL GENERAL FUND <u>S</u> Total Management Division <u>S</u> TOTAL SANITATION FUND <u>S</u>	15,000 15,000 30,000 30,000 30,000 30,000 30,000 6,000 6,000	CR S S CR S S S S UF S S S S S S S S S S S S S S S S S S S	15,000 15,000 30,000 30,000 45,000 6,000 6,000 6,000		-	-	

		APPROVED CAPITAL	SOURCE				OVED CAPITAL FO AR CAPITAL PROG		
		FOR FY 2023	OF		1st Year 2022/2023	2nd Year 2023/2024	3rd Year 2024/2025	4th Year 2025/2026	5th Year 2026/202
Sewer Department		FT 2023	FUNDING		2022/2023	2023/2024	2024/2023	2023/2028	2028/202
Mud Creek Division									
Vac Truck Dump Pad	Total Mud Creek Division \$	500,000 500,000	UF	\$ \$	500,000 500,000				
	Total Sewer Department			\$	500,000			-	
	1 of al Sewer Department	500,000		3	500,000	-		-	
	TOTAL WATER AND SEWER FUND	918,000		\$	918,000	-	-	-	
AUDITORIUM FUND									
Mathis Auditorium Renovation - roof replacement	s	1,021,000	UF	s	1,021,000	-	-	-	
Tento fution Toor replacements	Total Mathis Auditorium \$		0	ŝ	1,021,000	-	-	-	
	TOTAL AUDITORIUM FUND \$	1,021,000		\$	1,021,000				
	TOTAL ACDITORION TOND	1,021,000		U.	1,021,000				
FOR POOL FUNDS									
EQUIPMENT MAINTENANCE DIVIS Garage	ION								
Renovation Restroom		18,500	UF	\$	18,500	-	-	-	
	Total Garage Division	18,500		\$	18,500	-	-		
	Total Equipment Maintenance Division §	18,500		\$	18,500	-	-	-	
	MOTOR POOL FUNDS	18,500		\$	18,500	-	-	-	
OST VIII									
POLICE DEPARTMENT									
Administration									
Off Site Narcotics Facility	Total Administration \$	250,000 250,000	ST VIII	\$ \$	250,000 250,000	-	-	-	
	Total Police Department			\$	250,000		-		
	Total Fonce Department	230,000		3	230,000	-	-	-	
WATER AND SEWER									
Rental - Warehouse Central Warehouse Renovation Project F	thaca ?	95,000	ST VIII	ç	95,000			-	
Central Wateriouse Renovation Project P	Total Rental - Warehouse \$		31 VIII	\$	95,000	-	-	-	
	Total Water and Sewer \$	95,000		\$	95,000	-	-	-	
Administration									
Parks									
Existing Parks	S	333,333	ST VIII	\$	333,333	-	-	-	
Electrical Installation DT (City Hall, Annex, &	k Customer Service Building Parking Lot) Total Director	130,000 463,333	ST VIII	\$	130,000 463,333				
						-		-	
	Total Administration Department <u>\$</u>	463,333		\$	463,333	-	-	-	
	TOTAL SPLOST VIII FUND (ST VIII) <u></u>	808,333		\$	808,333	-	-	-	
A Grant									
Engineering Department									
Traffic Management Center Divisi Video Room Improvement	on S	15,000	ARPA Grant	\$	15,000	-	-	-	
Storage Room	_	66,000	ARPA Grant		66,000	-	-	-	
	Total Traffic Management Center Division \$			\$	81,000	-	-	-	
	Total Engineering Department	81,000		\$	81,000	-		-	
Other General Administrative									
City Hall Division									
Renovation Projects 2nd and 3rd Floor	Total City Hall Division \$	500,000 500,000	ARPA Grant	\$ \$	500,000 500,000	-	-	-	
	total City Hall Division 3	500,000		4	530,000		_		
City Hall Annex Division									
HVAC Mini Units Control	Total City Hall Annex Division \$	100,000 100,000	ARPA Grant	\$ \$	100,000 100,000				
		100,000		~					
Rental Division	-	25.0		6	25 000				
Woman's Building Renovation Project Carehere Exterior Renovation	\$	35,000 20,000	ARPA Grant ARPA Grant	\$	35,000 20,000	-	-	-	
	Total Rental Division \$		•it	\$	55,000	-	-	-	
Total	Other General Administrative Department	655,000		\$	655,000	-			
									-

M	Iunicipal Court Administration								
Fl	ooring - replacement		\$ 25,000	ARPA Grant	\$ 25,000	-			
		Total Municipal Court Administration	\$ 25,000		\$ 25,000	-	-	-	-
		-							
		Total Judicial Department	\$ 25,000		\$ 25,000	-	-	-	-

		APPROVED CAPITAL	SOURCE	APPROVED CAPITAL FOR FIVE YEAR CAPITAL PROGRAM								
		FOR FY 2023	OF FUNDING	1st Year 2022/2023	2nd Year 2023/2024	3rd Year 2024/2025	4th Year 2025/2026	5th Year 2026/2027				
Fire Department Operations Division												
Roof Replacement Station 2	S	27,250	ARPA Grant	\$ 27,250	-	-	-	-				
Roof Replacement Station 6		22,800	ARPA Grant	22,800	-		-	-				
Bay Door Replacement Station 1		34,665	ARPA Grant	34,665	-		-	-				
Bay Door Replacement Station 2		23,620	ARPA Grant	23,620	-	-	-	-				
Bay Door Replacement Station 6	_	19,011	ARPA Grant	19,011	-	-	-	-				
	Operations Division _ §	127,346		\$ 127,346	-	-	-	-				
	Total Fire Department	5 127,346		\$ 127,346	-							
	TOTAL ARPA GRANT	888,346		\$ 888,346	-	-	-					
GA ARPA Grant Water and Sewer Fund												
Water Plant												
Water Treatment Plant II Land & Design	s	1.935.000	GA ARPA Grant	\$ 1,935,000	-	-	-	-				
	Total Water Plant Division \$	1		\$ 1,935,000	-							

	\$ 1,935,000	GA ARPA Grant \$	1,935,000	-	-	-	-
Total Water Plant Division	\$ 1,935,000	\$	1,935,000	-	-	-	-
Water and Sewer Fund	\$ 1,935,000	\$	1,935,000	-	-	-	-
TOTAL GA ARPA GRANT	\$ 1,935,000	\$	1,935,000	-	-		-

TOTAL BY SOURCE OF FUNDS: FACILITIES, PARKS AND MISC. IMPROVEMENTS

Current Revenue (CR)	s	45,000	\$ 45,000	-	-	-	
User Fees (UF)		1,963,500	1,963,500	-	-	-	-
Special Purpose Local Option Sales Tax VIII (ST VIII)		808,333	808,333	-	-	-	-
ARPA Grant		888,346	1,147,346	-	-	-	-
GA ARPA Grant		1,935,000	1,935,000	-	-	-	-
	TOTAL \$	5,640,179	\$ 5,899,179	-	-	-	-

PURCHASE OF VEHICLES

MOTOR POOL FUND ENGINEERING DEPARTMENT

Signal Maintenance								
Bucket Truck F450	Replace 17-48	\$ 90,000	UF	\$ 90,000		-	-	-
	Total Signal Maintenance	\$ 90,000		\$ 90,000	-	-	-	-
Street Maintenance Center								
Truck F350 Crew Cab	Replace 1747	50,000	UF	50,000	-	-	-	-
	Total Street Maintenance Division	\$ 50,000		\$ 50,000	-	-	-	-
	Total Engineering Department	\$ 140,000		\$ 140,000	-	-	-	-
POLICE DEPARTMENT								
Patrol Bureau Division								
Sedan	Replace-0304	\$ 40,000	UF	\$ 40,000	-	-	-	-
Sedan	Replace-0320	40,000	UF	40,000	-	-	-	-
Sedan	Replace-0321	40,000	UF	40,000	-	-	-	-
Sedan	Replace-0324	40,000	UF	40,000	-	-	-	-
Sedan	Replace-0326	40,000	UF	40,000	-	-	-	-
Sedan	Replace-0328	40,000	UF	40,000	-	-	-	-
Sedan	Replace-0331	40,000	UF	40,000	-	-	-	-
Sedan	Replace-0338	40,000	UF	40,000	-	-	-	-
Sedan	Replace-0345	40,000	UF	40,000	-	-	-	-
Sedan	Replace-0349	 40,000	UF	40,000	-	-	-	-
	Total Patrol Bureau Division	\$ 400,000		\$ 400,000	-	-	-	-

				SOURCE				OVED CAPITAL FO		
			FOR FY 2023	OF		1st Year 2022/2023	2nd Year 2023/2024	3rd Year 2024/2025	4th Year 2025/2026	5th Y 2026/2
Investigative Bureau Division										
Sedan	Replace-0352	\$	40,000	UF	\$	40,000	-	-	-	
Sedan	Replace-0315		40,000	UF		40,000	-	-	-	
Sedan	Replace-0274		40,000	UF		40,000	-	-	-	
	Total Investigative Bureau Division	\$	120,000		\$	120,000	-	-	-	
Training Bureau Division										
SUV	Replace-1621	s	40,000	UF	s	40,000		-	-	
	Total Training Bureau Division	\$	40,000		\$	40,000	-	-	-	
Support Services Bureau Division										
Truck Regular Cab	Replace-1401	\$	40,000	UF	\$	40,000	-	-	-	
	Total Support Services Bureau Division	\$	40,000		\$	40,000	-	-	-	
	Total Police Department	\$	600,000		\$	600,000	-	-		
FIRE DEPARTMENT										
Operations Division Fire Engine	Replace-3027	s	734.454	UF	s	734.454	_			
Fire Engine	Replace-3027 Replace-3024		734,454	UF	ھ	734,454	-	-	-	
Fire Engine	New		734,454	UF		734,454	-	-	-	
	Total Operations Division	\$	2,203,362		\$	2,203,362	-	-	-	
	-									
Prevention Division										
Truck Super Crew Cab	Replace-1609	\$	40,000	UF	\$	40,000	-	-		
	Total Prevention Division	\$	40,000		\$	40,000	-	-	-	
	Total Fire Department	\$	2,243,362		\$	2,243,362	-	-		
PUBLIC WORKS DEPARTMENT Right of Way Maintenance Division										
Bushhog Batwing Tri Deck Mower	New	s	24,000	UF	s	24,000				
Exmark 60" Zero Turn Mower	Replace-68-04	3	14,500	UF	φ	14,500	-	-	-	
F350 Crew Cab	Replace-15-53		55,000	UF		55,000	-	-	-	
	Total Right of Way Maintenance Division	\$	93,500		\$	93,500	-	-	-	
Cemetery Division										
Exmark Mower 60' Zero Turn (mulch kit)	Replace-68-56	s	14,750	UF	\$	14,750	-	-	-	
Backhoe	Replace-44-01	-	125,000	UF		125,000	-	-		
Kubota Utility Vehicle	New		19,500	UF		19,500	-	-	-	
	Total Cemetery Division	\$	159,250		\$	159,250	-	-	-	
	Total Public Works Department	s	252,750		s	252,750		-	-	
	···· ··· ··· ···									
WATER & SEWER FUND										
Meter Reading Division										
Light Truck	Replace-1576	\$	40,000	UF	s	40,000	-	-	-	
	Total Meter Reading Division	\$	40,000		5	40,000		-	-	
Mud Creek Division										
Bobcat Skid Steer Loader	Replace-4011	\$	115,000	UF	\$	115,000	-	-	-	
Dump Truck	Replace-2029		115,000			115,000	-	-	-	
	Total Mud Creek Division	\$	230,000		\$	230,000	-	-	-	
	Total Water & Sewer Fund	\$	270,000		s	270,000	-	_	_	
	Total mater & benefit Fund		270,000		Ŷ	270,000				
STORMWATER FUND										
Operations and Maintenance Division										
Backhoe	Replace-4423	\$	79,000	UF	\$	79,000	-	-	-	
Tots	al Operational and Maintenance Division	\$	79,000		\$	79,000		-		
	Total Stormwater Fund	\$	79,000		\$	79,000	-			
MOTOR POOL FUND										
MOTOR POOL FUND Garage Division			40,000	UF	\$	40,000	-	-	-	
	Replace-15-17	\$	40,000							
Garage Division	Replace-15-17 Total Garage Division	\$ \$	40,000		\$	40,000	-	-		
Garage Division	Total Garage Division	\$ \$	40,000						•	
Garage Division F150 W/8 foot bed		\$ \$ \$			s s	40,000	· ·	-		
Garage Division F150 W/8 foot bed SPLOST VIII	Total Garage Division	\$ \$ \$	40,000				-	-	<u> </u>	
Garage Division F150 W/8 foot bed	Total Garage Division	\$ \$ \$	40,000	ST VIII			-	<u> </u>	<u> </u>	

		APPROVED CAPITAL	SOURCE	ROVED CAPITAL FO				
		FOR FY 2023	OF FUNDING	1st Year 2022/2023	2nd Year 2023/2024	3rd Year 2024/2025	4th Year 2025/2026	5th Year 2026/2027
Roll Off Collections Division								
Commercial Roll Off Truck	Replace-19-01	240,00	ST VIII	240,000	-	-		
	Total Roll Off Collections Division	\$ 240,000		\$ 240,000	-	-		
	Total SPLOST VIII	\$ 390,000		\$ 390,000	-	-	-	
	TOTAL PURCHASE OF VEHICLES	\$ 4,015,112		\$ 4,015,112	-	-	-	
	TOTAL BY SOUR	CE OF FU	NDS: PI	URCHASE (OF VEHICI	LES		
User Fees (UF)		\$ 3,625,112		\$ 3,625,112	-	-	-	
Special Local Option Purpose	Sales Tax VIII (ST VIII)	390,000		390,000	-	-	-	
	TOTAL	\$ 4,015,112		\$ 4,015,112				

TOTAL CAPITAL FUNDING BY SOURCE

Source of Funds							
Current Revenue (CR)	\$	123,347	\$ 123,347	\$ - \$	- S	- \$	-
User Fee (UF)		9,965,612	9,965,612	3,530,000	3,400,000	3,410,000	3,300,000
Transportation Special Purpose Local Option Sales Tax (T-SPLOST)		9,558,182	9,558,182	-	-	-	-
ARPA		1,147,346	1,147,346	-	-	-	-
GA ARPA Grant		1,935,000	1,935,000	-	-	-	-
Special Local Purpose Sales Tax VII (ST VII)		1,500,000	1,500,000	-	-	-	-
Special Local Purpose Sales Tax VIII (ST VIII)		13,568,676	13,568,676	6,437,500	5,600,000	2,300,000	1,800,000
TOTAL	5	37,798,163	\$ 37,798,163	\$ 9,967,500 \$	9,000,000 \$	5,710,000 \$	5,100,000

		APPROVED CAPITAL	SOURCE								
		FOR FY 2023	OF FUNDING		t Year 2/2023		2nd Year 2023/2024	 APITAL PROC 3rd Year 2024/2025	4th Year 2025/2026		5th Year 2026/2027
	CAPITAL	OUTLAY	A BY DE	EPAR	RTME	NT					
Engineering	\$	13,507,825		\$	13,507,825	\$	-	\$ -	s -	\$	-
Other General Administration		670,000			670,000		-	-	-		-
Municipal Court		25,000			25,000		-	-	-		-
Police		825,700			825,700		300,000	-	-		-
Fire		275,693			275,693		-	-	-		-
Parks		463,333			463,333		-	-	-		-
Sanitation		6,000			6,000		-	-	-		-
Water and Sewer		16,873,500			16,873,500		9,667,500	9,000,000	5,710,0)0	5,100,000
Auditorium		1,021,000			1,021,000		-	-	-		-
Motor Pool - Garage		18,500			18,500		-	-	-		-
Motor Pool - Vehicles		4,015,112			4,015,112		-	-	-		-
Information Technology Services	. <u> </u>	96,500			96,500		-	-	-		-
	TOTAL \$	37,798,163		\$	37,798,163	\$	9,967,500	\$ 9,000,000	\$ 5,710,0	0 \$	5,100,000



FY 2023 Capital Plan Impact on Operating Budget

NAME AND A CONTRACT ON A CONTR				0		
NAME AND A CONTRACT ON A CONTR		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Street Allingenovements 500 750 1.500 2.000 2.500 Kall Insprovements 500 750 1.250 2.000 2.500 Kall Insprovement 500 750 1.500 2.500 2.500 Kall Insprovement 500 750 1.500 2.500 3.500 Maintenance 200 750 1.500 2.500 3.500 Kall Insprovement 200 750 1.500 2.500 3.500 2.500 3.500 2.500 3.500 2.500 3.500 2.500 3.500 2.500 3.500 2.500 3.500 2.500 3.500 2.500 3.500 2.500 3.500 2.500 3.500 2.500 3.500 2.500 3.500 2.500 3.500 3.500 2.500 3.500 2.500 3.500 3.500 3.500 3.500 3.500 3.500 3.500 3.500 3.500 3.500 3.500 3.500 3.500 3.500 3.500 3.500	General Fund					
tensection laprovements intervalues interv	INGINEERING					
Maintenance 500 750 1,500 2,000 2,500 Maintenance 250 550 1,250 2,000 2,500 Maintenance 500 7,50 1,500 2,500 3,00 Maintenance 500 7,50 1,500 2,500 3,00 Maintenance 250 500 800 1,500 2,000 Maintenance 250 500 800 1,500 2,000 Maintenance 500 7,50 1,000 1,000 1,000 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500	Street Maintenance Division					
ioad Inprovement 250 550 1,250 2,000 2,50 Maintenance 500 750 1,500 2,500 3,50 Maintenance 500 750 1,500 2,500 3,00 idewalk improvement 250 500 800 1,500 2,000 3,00 idewalk improvement Maintenance 250 500 800 1,500 2,000 3,00 Maintenance 250 750 1,200 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,00 1,500 2,50 1,500 2,50 1,500 2,50 1,500 2,50 1,50 2,50 1,50 1,50 1,50	ntersection Improvements					
Main manage 250 550 1.250 2.000 2.50 itreet Maintenance Maintenance 500 750 1.500 2.500 3.00 itreft Maintenance 290 750 1.000 2.500 3.00 idewalk Improvement 300 750 1.000 1.500 2.00 Maintenance 250 5.00 8.00 1.500 2.00 Maintenance 500 750 1.000 1.500 2.00 Maintenance 500 750 9.00 1.050 2.50 Maintenance 500 750 9.00 1.500 2.50 Maintenance 500 750 9.00 1.500 2.50 Maintenance 500 750 9.00 1.455 19.50 Maintenance 500 750 1.000 1.255 Maintenance 0 500 750 1.00 1.255 THE CENERAL ADMININTRATION 0 500 750 1.250	Maintenance	500	750	1,500	2,000	2,500
tiree Maintenance Improvement 500 750 1,500 2,500 3,00 Maintenance 250 750 1,050 2,00 3,00 Maintenance 250 750 1,050 2,00 2,00 Maintenance 250 750 1,200 1,500 2,00 Maintenance 250 750 1,200 1,500 2,00 Maintenance 250 750 1,200 1,500 2,50 Maintenance 250 1,000 1,500 2,50 1,500 2,50 Maintenance 250 1,000 1,500 2,50 1,500 1,500 2,50 Maintenance 2,50 1,000 1,500 2,50 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,250 1	Road Improvement					
Mainenance 500 750 1,500 2,500 3,50 'affic Improvement 250 7,50 1,050 2,000 3,00 Maintenance 250 7,50 1,050 2,000 3,00 Maintenance 250 7,50 1,050 2,000 2,000 Maintenance 500 7,50 1,200 1,500 2,000 Maintenance 500 7,50 1,200 1,500 2,500 Maintenance 500 7,50 1,200 1,500 2,500 Maintenance 2,750 5,800 9,400 14,550 19,500 Pring of Dichos 2,750 5,800 9,400 14,550 19,500 THER GENERAL ADMINISTRATION 2,750 5,800 9,400 14,550 19,500 Depreciation 0 500 7,50 1,200 1,250 1,250 Ty Hall Control 0 500 7,50 1,200 1,250 1,250 Youe I	Maintenance	250	550	1,250	2,000	2,500
The Improvement 250 750 1.050 2.00 Maintranace 250 500 800 1.500 2.00 Maintranace 250 500 800 1.500 2.00 Maintranace 250 750 1.200 1.500 2.00 Amintranace 500 750 900 1.500 2.50 Maintranace 500 750 900 1.450 1.950 Maintranace 500 750 9.00 1.450 1.950 Maintranace 500 750 9.00 1.450 1.950 Maintranace 2.750 5.800 9.400 14.550 19.50 THER GENERAL ADMINISTRATION 2.750 5.800 9.400 14.50 19.50 THER GENERAL ADMINISTRATION 2.750 5.800 9.400 14.50 19.50 THER GENERAL ADMINISTRATION 2.750 5.800 9.400 14.50 12.50 Depreciation 0 500 750 1.00 1.25 1.50 1.25 Thall Ance: 0	Street Maintenance Improvement					
Mainenance 250 750 1,050 2,500 3,00 idewalk Improvement 250 500 800 1,500 2,000 Maintenance 250 750 1,200 1,500 2,000 Maintenance 250 750 1,200 1,500 2,500 Maintenance 250 1,000 1,200 1,500 2,500 Maintenance 250 1,000 1,200 1,500 2,500 Maintenance 250 1,000 1,250 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,950 1,250 <td< td=""><td>Maintenance</td><td>500</td><td>750</td><td>1,500</td><td>2,500</td><td>3,500</td></td<>	Maintenance	500	750	1,500	2,500	3,500
idevalk Inprovement Maintenance kearfacing Maintenance kearfacing Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance	Fraffic Improvement					
Maintenance 250 500 800 1.500 2.00 Maintenance 250 750 1.200 1.500 2.00 Pring of Dickles 500 750 9.00 1.500 2.50 Maintenance 250 1.000 1.200 1.500 2.50 Maintenance 250 1.000 1.200 1.500 2.50 Maintenance 250 1.000 1.200 1.500 2.50 Maintenance 250 1.000 1.4550 19.50 Pring of Dickles 2.750 5.800 9.400 14.550 19.50 Pring of Dickles 2.750 5.800 9.400 14.550 19.50 Pring of Dickles 0 500 750 1.000 1.25 Pring of Dickles 0 500 750 1.000 1.25 Pring of Dickles 0 500 750 1.000 1.25 Pring of Dickles 0 500 750 1.000	Maintenance	250	750	1,050	2,500	3,000
tesurfacing Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maintenance Maint	Sidewalk Improvement					
Maintenance 250 750 1,200 1,500 2,00 Painage Improvement Maintenance 500 750 900 1,050 1,500 2,50 Maintenance 500 750 9,00 1,050 2,50 1,000 1,200 1,500 2,50 Maintenance 2,750 5,800 9,400 14,550 19,50 THER GENERAL ADMINISTRATION 2,750 5,800 9,400 14,550 19,50 THER GENERAL ADMINISTRATION 2,750 5,800 750 1,000 1,250 Type and this Control 0 500 750 1,000 1,250 1,750 2,255 Type and this Control 0 250 500 750 1,250 1,750 2,255 Type and therease (Decrease) in Operating Expenses 0 750 1,250 1,750 2,255 Cher General Administration Increase (Decrease) in Operating Expenses 0 750 1,250 1,500 2,50 Depreciation 0 1,50	Maintenance	250	500	800	1,500	2,000
Aminage Improvement Maintenance Maintenance 500 750 900 1.50 Maintenance 500 750 900 1.50 2.50 Maintenance 250 1.000 1.200 1.500 2.50 Maintenance 2.750 5.800 9.400 14.550 19.50 Engineering Increase (Decrease) in Operating Expenses 2.750 5.800 9.400 14.550 19.50 THER CENERAL ADMINISTRATION 171 181 1800 1.000 1.250 1.000 1.250 Ty Hall 1000 500 750 1.000 1.250 Cher Central Administration Increase (Decrease) in Operating Expenses 0 750 1.250 1.750 2.255 Other General Administration Increase (Decrease) in Operating Expenses 0 750 1.250 1.750 2.255 Other General Administration Increase (Decrease) in Operating Expenses 0 750 1.250 1.750 2.255 Other General Administration Increase (Decrease) in Operating Expenses 0 150 300 600	Resurfacing					
Maintenance 500 750 900 1,050 1,50 Yping OTDehes 250 1,000 1,200 1,500 2,50 1,500 2,50 1,500 2,50 1,500 1,500 1,500 1,500 1,500 1,500 2,50 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,	Maintenance	250	750	1,200	1,500	2,000
Spin of Ditcles Maintenance 250 1.000 1.200 1.500 2.50 Net Increase (Decrease) in Operating Expenses 2.750 5.800 9.400 14.550 19.50 THER CENERAL ADMINISTRATION Ty Hall 2.750 5.800 9.400 14.550 19.50 THER CENERAL ADMINISTRATION Ty Hall 0 500 7.50 1.000 1.250 The operation of the op	Drainage Improvement					
Maintenance 250 1.000 1.200 1.500 2.50 Net Increase (Decrease) in Operating Expenses 2.750 5.800 9,400 14,550 19,50 DTHER GENERAL ADMINISTRATION 2,750 5.800 9,400 14,550 19,50 Sity Hall Engineering Increase (Decrease) in Operating Expenses 0 500 750 1,000 1,250 Depreciation 0 500 750 1,000 1,250 1,250 VAC Mini Units Control Depreciation 0 500 750 1,000 1,250 VAC Mini Units Control Depreciation 0 250 500 750 1,000 1,250 VAC Mini Units Control Depreciation 0 150 300 600 1,000 VAC Mini Units Control 0 150 300 600 1,000 1,50 VALCE DEPARTMENT Mainistration Division 0 150 300 600 1,000 1,50 Mintenance Control 0 500	Maintenance	500	750	900	1,050	1,500
Net Increase (Decrease) in Operating Expenses 2,750 5,800 9,400 14,550 19,50 THER GENERAL ADMINISTRATION 2,750 5,800 9,400 14,550 19,50 THER GENERAL ADMINISTRATION 2,750 5,800 9,400 14,550 19,50 THER GENERAL ADMINISTRATION 300 0 500 750 1,000 1,250 Sity Hall 0 500 750 1,000 1,250 Depreciation 0 500 750 1,000 1,250 Other General Administration Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,255 OLICE DEPARTMENT 0 150 300 600 1,000 1,50 Variatistration Division 0 150 300 600 1,000 1,50 Depreciation 0 200 500 700 1,50 Outlight ALPR Database 0 500 800 1,000 1,50 Depreciation 0 500	Piping of Ditches					
Engineering Increase (Decrease) in Operating Expenses2,7505,8009,40014,55019,50DTHER GENERAL ADMINISTRATION City Hall tenovations Depreciation05007501,0001,25City Hall Annes IVAC Mini Units Control Depreciation05007501,0001,25City Hall Annes IVAC Mini Units Control Depreciation02505007501,000Net Increase (Decrease) in Operating Expenses07501,2501,7502,255Other General Administration Increase (Decrease) in Operating Expenses07501,2501,7502,255Other General Administration Increase (Decrease) in Operating Expenses07501,2501,7502,255OLICE DEPARTMENT Vanistration Division Off Sile Narcotics Facility Depreciation01503006001,00Depreciation02005007001,501,50Off Camera System Depreciation05008001,0001,50Operation05007501,0001,50Support Service Bureau Division Net Increase (Decrease) in Operating Expenses02507501,000Mintenance Contract Mintenance Contract02505007501,000Mintenance Contract Mintenance Contract02505007501,000Mintenance Contract02505007501,000Mintenance Contract01,6002,8504,0	Maintenance	250	1,000	1,200	1,500	2,500
DTHER GENERAL ADMINISTRATION City Hall tenovations Depreciation 0 500 750 1,000 1,257 City Hall Annex IVAC Mini Units Control Depreciation 0 250 500 750 1,000 1,257 City Hall Annex 0 250 500 750 1,000 1,250 Depreciation 0 250 500 750 1,250 1,750 2,255 Other General Administration Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,255 POLICE DEPARTMENT Depreciation 0 150 300 600 1,000 Vatchguard in-car Video System 0 150 300 600 1,000 Depreciation 0 500 750 1,000 1,500 Yigilant ALPR Database 0 500 750 1,000 1,500 Depreciation 0 500 750 1,000 1,500 Support Service Bureau Division 0 500 750 1,000	Net Increase (Decrease) in Operating Expenses	2,750	5,800	9,400	14,550	19,500
Contract Contract ADMINISTRATION Sign Hall terrovations Depreciation O 500 750 1,000 1,257 Sign Hall Annex 0 250 500 750 1,000 1,257 Sign Hall Annex 0 250 500 750 1,000 1,250 VAC Mini Units Control 0 250 500 750 1,250 2,255 Other General Administration Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,255 COLICE DEPARTMENT 0 150 300 600 1,000 Variaguard in-car Video System 0 150 300 600 1,000 Depreciation 0 500 750 1,000 1,500 Variaguard in-car Video System 0 500 750 1,000 1,500 Depreciation 0 500 750 1,000 1,500 Vigilant ALPR Database 0 500 750 1,0	Engineering Increase (Decrease) in Operating Expenses	2,750	5,800	9,400	14,550	19,500
convarions 0 500 750 1,000 1,25 ity Hall Annex VAC Mini Units Control Depreciation 0 250 500 750 1,000 Depreciation 0 250 500 750 1,000 Depreciation 0 250 500 750 1,000 Other General Administration Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,25 Other General Administration Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,25 Other General Administration Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,25 Other General Administration Increase (Decrease) in Operating Expenses 0 1,000 1,000 1,000 Value di in-car Video System 0 500 700 1,500 Depreciation 0 500 800 1,000 1,500 Outree Set Marcound and ALPR Database 0 500 <t< th=""><th></th><th></th><th></th><th></th><th></th><th></th></t<>						
Depreciation 0 500 750 1,000 1,250 City Hall Annex IVAC Mini Units Control Depreciation 0 250 500 750 1,000 Depreciation 0 250 500 750 1,000 2,25 Other General Administration Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,25 COLICE DEPARTMENT 0 500 1,000 1,000 Vale Depreciation 0 150 300 600 1,000 Vale Depreciation 0 500 750 1,000 1,50 Vigitant ALPR Database Depreciation 0 500 750						
City Hall Annex IVAC Mini Units Control Depreciation 0 250 500 750 1,00 Net Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,255 Other General Administration Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,255 OLICE DEPARTMENT 0 750 1,250 1,750 2,255 OLICE DEPARTMENT 0 150 300 600 1,000 Ministration Division 0 150 300 600 1,000 Off Site Narcotics Facility 0 200 500 700 1,50 Depreciation 0 200 500 700 1,50 MC Camera System 0 200 500 700 1,50 Depreciation 0 500 800 1,000 1,50 August ALPR Database 0 500 750 1,000 1,50 Depreciation 0 500 750 1,000 1,50 August ALPR Database 0 500<		0	500	750	1 000	1.050
OLCM Mil Units Control 0 250 500 750 1,00 Depreciation 0 750 1,250 1,750 2,25 Other General Administration Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,25 Other General Administration Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,25 Other General Administration Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,25 OLICE DEPARTMENT dministration Division 0 150 300 600 1,00 /atchguard in-car Video System 0 150 300 600 1,00 Depreciation 0 200 500 700 1,50 MC Camera System 0 500 800 1,000 1,50 Depreciation 0 500 750 1,000 1,50 igilant ALPR Database 0 500 750 1,000 1,50 upport Service Bureau Division 0 250 500 750 <t< td=""><td>Depreciation</td><td>0</td><td>500</td><td>/50</td><td>1,000</td><td>1,250</td></t<>	Depreciation	0	500	/50	1,000	1,250
Depreciation 0 250 500 750 1,00 Net Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,25 Other General Administration Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,25 OLICE DEPARTMENT dministration Division 0 750 1,250 1,750 2,25 OLICE DEPARTMENT dministration Division 0 750 1,250 1,750 2,25 OLICE DEPARTMENT dministration Division 0 1,50 300 600 1,00 filte Narcotices Facility 0 1,50 300 600 1,00 Depreciation 0 200 500 700 1,50 MC Camera System 0 500 800 1,000 1,50 igilant ALPR Database 0 500 750 1,000 1,50 mport Service Bureau Division 0 500 750 1,000 1,50 VAC & System Control 0 2,50 5,00	ity Hall Annex					
Net Increase (Decrease) in Operating Expenses07501,2501,7502,25Other General Administration Increase (Decrease) in Operating Expenses07501,2501,7502,25OLICE DEPARTMENT administration Divisionoff Site Narcotics Facility Depreciation01503006001,00Vatchguard in-car Video System Depreciation02005007001,50MC Camera System Depreciation05008001,0001,50Miglant ALPR Database Depreciation05007501,0001,50Aupport Service Bureau Division Mel In Car Computers & MDT IVAC & System Control Maintenance Control02505007501,000Met Increase (Decrease) in Operating Expenses01,6002,8504,0506,50	IVAC Mini Units Control					
Other General Administration Increase (Decrease) in Operating Expenses 0 750 1,250 1,750 2,25 OLICE DEPARTMENT Administration Division	Depreciation	0	250	500	750	1,000
OLICE DEPARTMENT administration Division off Site Narcotics Facility Depreciation 0 Net Increase (Decrease) in Operating Expenses 0 250 0 250 0 250 0 250 0 250 0 250 0 250 0 250 0 250 0 250 0 250 0 250 0 250 1,600 2,850 4,050 6,50	Net Increase (Decrease) in Operating Expenses	0	750	1,250	1,750	2,250
OLICE DEPARTMENT Administration Division Off Site Narcotics Facility Depreciation 0 150 300 600 1,00 Vatchguard in-car Video System Depreciation 0 200 500 700 1,50 MC Camera System Depreciation 0 500 800 1,000 1,50 VatC Asystem 0 50 500 750 1,000 1,50 50 500 750 1,000 1,50 50 50 50 50 50 50 50 50 50 50 50 50 5	Other General Administration Increase (Decrease) in Operating Expenses	0	750	1,250	1,750	2,250
Indiministration Divisionoff Site Narcotics FacilityDepreciation01503006001,00/atchguard in-car Video SystemDepreciation02005007001,50MC Camera System05008001,0001,50Depreciation05008001,0001,50igilant ALPR Database05007501,0001,50Depreciation05007501,0001,50upport Service Bureau Division05007501,0001,50tell In Car Computers & MDTVAC & System Control02505007501,000Maintenance Contract02505007501,0006,50Net Increase (Decrease) in Operating Expense01,6002,8504,0506,50				,	,	,
ff Site Narcotics Facility 0 150 300 600 1,00 /atchguard in-car Video System 0 200 500 700 1,50 Depreciation 0 200 500 700 1,50 MC Camera System 0 500 800 1,000 1,50 Depreciation 0 500 800 1,000 1,50 igilant ALPR Database 0 500 750 1,000 1,50 upport Service Bureau Division 0 500 750 1,000 1,50 upport Service Bureau Division 0 250 500 750 1,000 Maintenance Contract 0 250 500 750 1,000 Met Increase (Decrease) in Operating Expenses 0 1,600 2,850 4,050 6,50						
Depreciation01503006001,00Vatchguard in-car Video System02005007001,50Depreciation05008001,0001,50MC Camera System05008001,0001,50Depreciation05007501,0001,50Jupport Service Bureau Division05007501,0001,50Dell In Car Computers & MDTVAC & System Control02505007501,000Maintenance Contract02505007501,000Net Increase (Decrease) in Operating Expenses01,6002,8504,0506,50						
Vachguard in-car Video System Depreciation 0 200 500 700 1,50 Camera System Depreciation 0 500 800 1,000 1,50 7 igilant ALPR Database Depreciation 0 500 750 1,000 1,50 Upport Service Bureau Division Dell In Car Computers & MDT IVAC & System Control Maintenance Contract 0 250 500 750 1,000 1,00 0 1,00 2,850 4,050 6,50	-	0	150	200	(00	1 000
Depreciation 0 200 500 700 1,50 MC Camera System 0 500 800 1,000 1,50 Depreciation 0 500 750 1,000 1,50 rigilant ALPR Database 0 500 750 1,000 1,50 upport Service Bureau Division 0 500 750 1,000 1,50 upport Service Bureau Division 0 250 500 750 1,000 VAC & System Control 0 250 500 750 1,000 Maintenance Contract 0 2,850 4,050 6,50		0	150	300	600	1,000
MC Camera System Depreciation 0 500 800 1,000 1,50 Tigilant ALPR Database Depreciation 0 500 750 1,000 1,50 Upport Service Bureau Division tell In Car Computers & MDT IVAC & System Control Maintenance Contract 0 250 500 750 1,000 Net Increase (Decrease) in Operating Expenses 0 1,600 2,850 4,050 6,50			•			
Depreciation05008001,0001,50'igilant ALPR Database Depreciation05007501,0001,50upport Service Bureau Division bell In Car Computers & MDT IVAC & System Control Maintenance Contract02505007501,00002505007501,00001,6002,8504,0506,50		0	200	500	700	1,500
rigilant ALPR Database Depreciation 0 500 750 1,000 1,50 upport Service Bureau Division bell In Car Computers & MDT IVAC & System Control Maintenance Contract 0 250 500 750 1,00 Net Increase (Decrease) in Operating Expenses 0 1,600 2,850 4,050 6,50	-					
Depreciation05007501,0001,50upport Service Bureau Division bell In Car Computers & MDT IVAC & System Control Maintenance Contract02505007501,00Maintenance Contract02505007501,00Net Increase (Decrease) in Operating Expenses01,6002,8504,0506,50	-	0	500	800	1,000	1,500
upport Service Bureau Division bell In Car Computers & MDT IVAC & System Control Maintenance Contract 0 250 500 750 1,00 Net Increase (Decrease) in Operating Expenses 0 1,600 2,850 4,050 6,50	-				1	1 500
eII In Car Computers & MDT VAC & System Control Maintenance Contract 0 250 500 750 1,00 Net Increase (Decrease) in Operating Expenses 0 1,600 2,850 4,050 6,50	Depreciation	0	500	750	1,000	1,500
UVAC & System Control 0 250 500 750 1,00 Maintenance Contract 0 1,600 2,850 4,050 6,50	upport Service Bureau Division					
Maintenance Contract 0 250 500 750 1,00 Net Increase (Decrease) in Operating Expenses 0 1,600 2,850 4,050 6,50	Dell In Car Computers & MDT					
Net Increase (Decrease) in Operating Expenses 0 1,600 2,850 4,050 6,50	IVAC & System Control					
	Maintenance Contract	0	250	500	750	1,000
Police Increase (Decrease) in Operating Expenses 0 1 600 2 850 4 050 6 50	Net Increase (Decrease) in Operating Expenses	0	1,600	2,850	4,050	6,500
	Police Increase (Decrease) in Operating Expenses	0	1,600	2,850	4,050	6,500

FY : FIRE Operations Division Roofs Replacement SCBA Air Packs Depreciation Net Increase (Decrease) in Operating Expenses Fire Increase (Decrease) in Operating Expenses Total General Fund Increase (Decrease) in Operating Expenses SANITATION FUND Management Division Renovation Depreciation Net Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Auditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Auditorium Fund Increase (Decrease) in Operating Expenses WATER DEPARTMENT Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses Water Plant Water Plant Water Well Rehab	0 0 0 2,750	S00 500 500 500 500 250 250 250	FY 2025 750 750 14,250 500 500 500	FY 2026 1,050 1,050 21,400 750 750 750 750	<u>2,00</u> 2,00 2,00 30,25 1,00 1,00
Operations Division Roofs Replacement SCBA Air Packs Depreciation Net Increase (Decrease) in Operating Expenses Fire Increase (Decrease) in Operating Expenses Total General Fund Increase (Decrease) in Operating Expenses SANITATION FUND Management Division Renovation Depreciation Net Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses WATER DEPARTMENT Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses Mathistration Utilities Parking Lot and Vac Truck Shelter Depreciation <t< th=""><th>0 0 2,750 0 0</th><th><u>500</u> 500 8,650 250 250</th><th>750 750 14,250 500 500</th><th>1,050 1,050 21,400 750 750</th><th>2,00 2,00 30,25</th></t<>	0 0 2,750 0 0	<u>500</u> 500 8,650 250 250	750 750 14,250 500 500	1,050 1,050 21,400 750 750	2,00 2,00 30,25
Auditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses SANITATION FUND Management Division Renovation Depreciation Net Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Cauditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Cauditorium Fund Increase (Decrease) in Operating Expenses Cauditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Cauditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Cauditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Cauditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Cauditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Cauditorium Fund Funder Funder Funder Funder Funder Funder Funde	0 0 2,750 0 0	<u>500</u> 500 8,650 250 250	750 750 14,250 500 500	1,050 1,050 21,400 750 750	2,00 2,00 30,23 1,00
SCBA Air Packs Depreciation Net Increase (Decrease) in Operating Expenses Fire Increase (Decrease) in Operating Expenses Total General Fund Increase (Decrease) in Operating Expenses SANITATION FUND Management Division Renovation Depreciation Net Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Auditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Auditorium Fund Increase (Decrease) in Operating Expenses Meter Plant	0 0 2,750 0 0	<u>500</u> 500 8,650 250 250	750 750 14,250 500 500	1,050 1,050 21,400 750 750	2,00 2,00 30,2: 1,00 1,00
Depreciation Net Increase (Decrease) in Operating Expenses Fire Increase (Decrease) in Operating Expenses Total General Fund Increase (Decrease) in Operating Expenses SANITATION FUND Management Division Renovation Depreciation Net Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Auditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Mutitorium Fund Increase (Decrease) in Operating Expenses Mutitive Plant	0 0 2,750 0 0	<u>500</u> 500 8,650 250 250	750 750 14,250 500 500	1,050 1,050 21,400 750 750	2,00 2,00 30,2: 1,00 1,00
Net Increase (Decrease) in Operating Expenses Fire Increase (Decrease) in Operating Expenses Total General Fund Increase (Decrease) in Operating Expenses SANITATION FUND Management Division Renovation Depreciation Net Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Mulitorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Auditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Auditorium Fund Increase (Decrease) in Operating Expenses Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Mulitorium Fund Increase (Decrease) in Operating Expenses Mulitisis Depreciation Net Increase (Decrease) in Operating Expenses Mulitisis Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses Mathis Net Increase (Decrease) in Operating Expenses <td>0 0 2,750 0 0</td> <td><u>500</u> 500 8,650 250 250</td> <td>750 750 14,250 500 500</td> <td>1,050 1,050 21,400 750 750</td> <td>2,00 2,00 30,23 1,00</td>	0 0 2,750 0 0	<u>500</u> 500 8,650 250 250	750 750 14,250 500 500	1,050 1,050 21,400 750 750	2,00 2,00 30,23 1,00
Fire Increase (Decrease) in Operating Expenses Total General Fund Increase (Decrease) in Operating Expenses SANITATION FUND Management Division Renovation Depreciation Net Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Auditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Mutitorium Fund Increase (Decrease) in Operating Expenses Mutitorium Mutito	0 2,750 0 0	500 8,650 250 250	750 14,250 500 500	1,050 21,400 750 750	2,00 30,2: 1,00 1,00
Total General Fund Increase (Decrease) in Operating Expenses SANITATION FUND Management Division Renovation Depreciation Net Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Auditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Auditorium Fund Increase (Decrease) in Operating Expenses Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Mulitorium Fund Increase (Decrease) in Operating Expenses WATER DEPARTMENT Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses Water Plant	2,750 0 0	8,650 250 250	14,250 500 500	21,400 750 750	30,25
SANITATION FUND Management Division Renovation Depreciation Net Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Auditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Auditorium Fund Increase (Decrease) in Operating Expenses MATER DEPARTMENT Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses WATER DEPARTMENT Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses Water Plant	0 0	250 250	<u>500</u> 500	750 750	1,00
Management Division Renovation Depreciation Net Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Auditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Auditorium Fund Increase (Decrease) in Operating Expenses WATER DEPARTMENT Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses Water Plant	0	250	500	750	1,00
Renovation Depreciation Net Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Auditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Auditorium Fund Increase (Decrease) in Operating Expenses WATER DEPARTMENT Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses Water Plant	0	250	500	750	1,00
Depreciation Net Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Auditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Auditorium Fund Increase (Decrease) in Operating Expenses WATER DEPARTMENT Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses Water Plant	0	250	500	750	1,00
Net Increase (Decrease) in Operating Expenses Sanitation Fund Increase (Decrease) in Operating Expenses Auditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Auditorium Fund Increase (Decrease) in Operating Expenses WATER DEPARTMENT Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses	0	250	500	750	1,00
Sanitation Fund Increase (Decrease) in Operating Expenses Auditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Auditorium Fund Increase (Decrease) in Operating Expenses WATER DEPARTMENT Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses					
Auditorium Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Auditorium Fund Increase (Decrease) in Operating Expenses WATER DEPARTMENT Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses Water Plant	0	250	500	750	1,00
Mathis Roof Depreciation Net Increase (Decrease) in Operating Expenses Auditorium Fund Increase (Decrease) in Operating Expenses WATER DEPARTMENT Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses Water Plant					
Depreciation Net Increase (Decrease) in Operating Expenses Auditorium Fund Increase (Decrease) in Operating Expenses WATER DEPARTMENT Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses Water Plant					
Net Increase (Decrease) in Operating Expenses	0	500	800	1,500	2,5
WATER DEPARTMENT Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses Water Plant	0	500	800	1,500	2,50
Administration Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses Water Plant	0	500	800	1,500	2,50
Utilities Parking Lot and Vac Truck Shelter Depreciation Net Increase (Decrease) in Operating Expenses Water Plant					
Depreciation Net Increase (Decrease) in Operating Expenses Water Plant					
Net Increase (Decrease) in Operating Expenses					
Water Plant	0	500	750	1,000	1,50
	0	500	750	1,000	1,50
Water Well Rehab					
Utilities	1,500	2,000	2,500	3,000	3,50
Maintenance	0	500	1,000	1,500	2,00
Depreciation Net Increase (Decrease) in Operating Expenses	0	2,000 4,500	3,000 6,500	4,500 9,000	5,50 11,00
Net increase (Decrease) in Operating Expenses	1,300	4,500	6,500	9,000	11,0
Equipment Depreciation					1.0
Depreciation Net Increase (Decrease) in Operating Expenses	0	250	500	750	1,00

FY 2023 Capital Plan Impact on Operating Budget

		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Central Lines Division						
Sewer System Additions/Extensions	/Replacement					
Depreciation		0	500	1,000	1,500	2,000
	Net Increase (Decrease) in Operating Expenses	0	500	1,000	1,500	2,000
Hypochlorite Tank						
Depreciation		0	250	500	750	1,000
Maintenance & Supplies		0	250	750	950	1,500
	Net Increase (Decrease) in Operating Expenses	0	500	1,250	1,700	2,500
Manhole Rehab						
Depreciation		0	1,000	2,500	3,500	4,500
Maintenance & Supplies		0	500	750	1,500	2,000
	Net Increase (Decrease) in Operating Expenses	0	1,500	3,250	5,000	6,500
Water Main Replacement						
Depreciation		0	750	1,000	1,500	2,000
Maintenance & Supplies		0	500	750	1,000	1,500
	Net Increase (Decrease) in Operating Expenses	0	1,250	1,750	2,500	3,500
Central Maintenance						
Automatic Diesel Fuel Polishers						
Depreciation		0	250	350	500	750
Maintenance & Supplies		0	200	300	450	500
	Net Increase (Decrease) in Operating Expenses	0	450	650	950	1,250
Lift Station Replacement						
Depreciation		0	750	1,050	1,500	2,000
Maintenance & Supplies	-	0	500	750	1,000	1,500
	Net Increase (Decrease) in Operating Expenses	0	1,250	1,800	2,500	3,500
Equipment Replacement						
Depreciation		0	250	500	750	1,000
Maintenance & Supplies		0	200	500	750	1,000
	Net Increase (Decrease) in Operating Expenses	0	450	1,000	1,500	2,000
	Water Increase (Decrease) in Operating Expenses	1,500	11,150	18,450	26,400	34,750

FY 2023 Capital Plan Impact on Operating Budget

			-			
		FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
SEWER DEPARTMENT						
Mud creek Treatment Plant						
Belt Filter Press						
Depreciation		0	250	500	750	1,000
Maintenance & Supplies		0	200	500	1,000	1,500
	Net Increase (Decrease) in Operating Expenses	0	450	1,000	1,750	2,500
East Train Sluice Gates						
Depreciation		0	250	500	750	1,000
	Net Increase (Decrease) in Operating Expenses	0	250	500	750	1,000
West Train Clarifier Repair						
Depreciation		0	250	500	750	1,000
	Net Increase (Decrease) in Operating Expenses	0	250	500	750	1,000
Withlacoochee Treatment Plant						
Equipment						
Depreciation		0	250	300	350	500
Maintenance & Supplies		0	250	250	400	500
	Net Increase (Decrease) in Operating Expenses	0	500	550	750	1,000
	Sewer Increase (Decrease) in Operating Expenses	-	1,450	2,550	4,000	5,500
Total Water & Sewer	- Fund Increase (Decrease) in Operating Expenses	1,500	12,600	21,000	30,400	40,250
Motor Pool Fund						
MOTOR POOL DEPARTMENT						
Maintenance Division Renovation						
Depreciation		0	150	250	500	750
Depreclation	Net Increase (Decrease) in Operating Expenses	0	150	250	500	750
Vehicle Additions & Replacements	S					
Depreciation		0	150,000	300,000	375,000	425,000
Maintenance (Decrease)		0	(75,000)	(125,000)	(200,000)	(275,000)
	Net Increase (Decrease) in Operating Expenses	0	75,000	175,000	175,000	150,000
0	Garage Increase (Decrease) in Operating Expenses	0	75,150	175,250	175,500	150,750
	-					
Total Motor Pool	l Fund Increase (Decrease) in Operating Expenses	-	75,150	175,250	175,500	150,750
CITY WIDE INCRE.	ASE (DECREASE) IN OPERATING EXPENSES	4,250	97,150	211,800	229,550	224,750

Section G Debt Service Requirements

This section outlines the outstanding debt obligations and the amounts in the current and future years to retire such debt.

Debt Service Overview FY 23 City of Valdosta

This section summarizes the debt service obligations of the City at the beginning of the 2022-2023 Fiscal Year. These obligations represent the City's annual installment payments of principal and interest for previous capital improvement plan projects or acquisitions funded through debt financing. The following is a description of each lease or bond obligations existing at July 1, 2022.

Georgia Environmental Facilities Authority (GEFA) Loan #CWSRF 13-006

- Purpose: Sewer main replacements and upgrades
- Maturity Date: 2034
- Original Principal Amount: \$37,767,771; July 1, 2022 Principal Outstanding \$10,968,500
- Interest Rate: 1.4%
- Funding Source: Water and Sewer Revenue Fund

Georgia Environmental Facilities Authority (GEFA) Loan #2013-L31WJ

- Purpose: Upgrades to Sanitary Sewer
- Maturity Date: 2038
- Original Principal Amount: \$10,551,369; July 1, 2022 Principal Outstanding \$8,900,600
- Interest Rate: 2.4%
- Funding Source: Water and Sewer Revenue Fund

Georgia Environmental Facilities Authority (GEFA) Loan #GF2017012

- Purpose: Upgrades Water and Sewer
- Maturity Date: 2039
- Original Principal Amount: \$5,509,187; July 1, 2022 Principal Outstanding \$5,068,950
- Interest Rate: 2.39%
- Funding Source: Water and Sewer Revenue Fund

W&S 2020 Bond Series

- Purpose: Refinance GEFA notes at a lower interest rate
- Maturity Date: 2033
- Original Principal Amount: \$32,134,000; July 1, 2022 Principal Outstanding \$27,978,022
- Interest Rate: 2.29%
- Funding Source: Water and Sewer Revenue Fund

*One loan will be initiated in FY 2023

Debt Service Requirements Fy 23

COMPUTATION OF LEGAL DEBT MARGIN	
Gross Assessed Valuation (2021-2022	\$1,485,527,088
Legal Debt Limit – 10.00% of Gross Assessed Value	148,552,709
General Obligation Bonded Debt	0
Legal Debt Margin as of June 30, 2022	148,552,709

SCHEDULE OF DEBT SERVICE

Water & Sewer Revenue Fund	FY 2021	FY 2022	FY 2023	FY 2023
	Actual	Estimated	Requested	Approved
GEFA Loan #DW97-036			1.1	
Principal	1,043,471	0	0	0
Interest	0	0	0	0
GEFA Loan #CWSRF 08-003				
Principal	12,443,308	0	0	0
Interest	0	0	0	0
GEFA Loan #CWSRF 08-003 Phase II				
Principal	8,613,295	0	0	0
Interest	0	0	0	0
GEFA Loan #2006-L53WJ*				
Principal	9,797,971	0	0	0
Interest	0	0	0	0
GEFA Loan #CWSRF 13-006				
Principal	3,224,488	6,489,686	1,971,836	1,971,836
Interest	131,330	195,241	194,342	194,342
GEFA Loan #2013-L31WJ				
Principal	218,711	445,368	456,175	456,175
Interest	113,685	219,425	208,618	208,618
GEFA Loan #GF2017012				
Principal	109,394	222,746	228,128	228,128
Interest	64,000	124,042	118,660	118,660
W&S 2020 Bond Series				
Principal	0	2,791,976	2,856,590	2,856,590
Interest	0	675,329	610,714	610,714
Total Water & Sewer Revenue Fund	35,759,653	11,163,813	6,645,063	6,645,063
Total Debt Service Requirements	\$35,759,653	\$11,163,813	\$6,645,063	\$6,645,063
*Phases I and II consolidated Sept. 2013				

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Schedule of Debt Service Requirements

Georgia Environmental Facilities Authority

#CWSRF 13-006

Fiscal Year Ending June 30	Principal	Interest
2023	2,025,583	140,594
2024	2,054,124	112,051
2025	2,083,067	83,110
2026	2,112,419	53,760
2027	2,142,185	23,142
2028	551,122	2,165
_	\$10,968,500	\$414,822

Water & Sewer

Original Loan Value: \$37,767,771 Monthly Payment: \$180,515 Interest Rate: 1.4% Payment Due: Monthly - beginning July 1, 2017

Georgia Environmental Facilities Authority

#2013-L31WJ

	D · · 1	T / /
Fiscal Year Ending June 30	Principal	Interest
2023	456,175	208,618
2024	467,244	197,549
2025	478,584	186,209
2026	490,196	174,597
2027	502,090	162,703
2028	514,273	150,520
2029	526,754	138,039
2030	539,537	125,256
2031	552,627	112,166
2032	566,037	98,756
	\$5,093,517	\$1,554,413

Water & Sewer

Original Loan Value: \$10,551,369 Monthly Payment: \$55,399 Interest Rate: 2.4% Payment Due: Monthly - beginning March 1, 2018

Georgia Environmental Facilities Authority

Fiscal Year Ending June 30	Principal	Interest
2023	228,128	118,660
2024	233,641	113,147
2025	239,286	107,502
2026	245,068	101,720
2027	250,990	95,798
2028	257,055	89,733
2029	263,266	83,522
2030	269,628	77,160
2031	276,143	70,645
2032	282,815	63,973
=	\$2,546,020	\$921,860

#GF2017012

Water & Sewer

Original Loan Value: \$5,509,187 Monthly Payment: \$28,899 Interest Rate: 2.39% Payment Due: Monthly - beginning January 1, 2020

W&S 2020 Bond Series

Fiscal Year Ending June 30	Principal	Interest
2023	2,856,590	610,714
2024	2,857,366	545,039
2025	2,653,818	481,993
2026	2,715,235	420,576
2027	2,778,073	357,737
2028	2,842,366	293,445
2029	2,908,147	227,664
2030	2,975,449	160,361
2031	3,044,310	91,501
2032	1,814,659	29,067
	\$27,446,013	\$3,218,097

Water & Sewer

Original Loan Value: \$32,134,000 Monthly Payment: Varies Interest Rate: 2.29% Payment Due: Monthly - beginning January 1, 2021



SECTION H Position Chart

City of Valdosta, Georgia Position Chart Summary

This section details the City's positions for each department and division. The chart is organized first by fund, then department, and lastly by division. The first column after the position name gives the pay grade for that position. The current pay grades range from eight to 27. The Mayor and Council have a set salary therefore the pay grade is classification as MAC. The City Manager and Judge are unclassified, and the pay grade classification would be UNC. TEM denotes a temporary or part-time employee.

The subsequent four columns in the position chart detail the number of each position for the given period as expressed in Full Time Equivalent Units (FTE's). An FTE is a unit of measurement for positions. Using FTE's, a temporary or part-time positions can be given a fraction of the weight attributed to full time positions to show the number of temporary positions required to create one full time position. Lastly, the final column of the chart indicates the actual number of positions approved for FY 2023 not based on actual personnel. This column reflects total positions both full and part- time.

Overall, five new positions were approved, and twenty-seven positions were not funded for FY 2023. What follows is a brief description of the positions requested and/or approved in each department for FY 2023.

Administration: A Community Relations and Marketing position was requested and approved in the Public Relations Division eliminating the Public Information Officer.

Human Resources: No change

Finance: An Accounting Manager position was requested and approved in the Accounting Division eliminating the Account Technician.

Engineering: Requested and approved in the Administration Division the Administrative Coordinator position eliminating the Administrative Assistant.

Other General Administrative: No change

Municipal Court: No change

Police: A Lieutenant IT Unite position was requested and approved in the Administration Division eliminating the Public Safety Information Technology Manager.

Fire: Requested and approved in the Administration Division an Administrative Coordinator position eliminating the Assistant Administrative.

City of Valdosta, Georgia Position Chart Summary

Other Protective Services: An additional City Marshal position was requested and approved eliminating the Senior City Marshal position. Also, requested and approved an Administrative Technician position.

Public Works: Requested and approved a reclassification of the Public Works Superintendent position in the Right of Way Maintenance Division.

Urban Redevelopment: The Planning Division and Zoning Division were created eliminating the Planning and Zoning Division. A Senior Planner – Historic Preservation position was requested and approved in the Planning Division eliminating the Historic Preservation & Special Projects position. A Senior Planner – Current Planning and Planning Director were requested and approved in the Planning Division. A Zoning Technician was requested and approved in the Zoning Division eliminate the Planning and Zoning Technician position in the Planning and Zoning Division. Also, a Zoning Administrator and Zoning Officer were requested and approved in the Zoning Division.

Community Development: Requested and approved a reclassification of the Program Director position in the Main Street Division.

HUB Grant Fund: No change

Sanitation: The Recycling Collection Division and six positions were eliminated.

Water & Sewer: In the Administration Division a Utilities Engineering Technician was requested but not approved. A Utilities Crewleader I/II was requested and approved, and two additional Central Lines Technician I/II/III were requested but not approved in the Central Lines Division. In the Central Maintenance Division an Electronic Systems Supervisor was requested and approved eliminating the Apprentice Electrician/Instrumentation Technician. Also, a Pump Technician position was requested but not approved. Requested and approved in the Meter Reading Division a reclassification of the Utility Service Manager position. An additional Environmental Technician position was requested and approved in the Environment Services Division.

Inspection: No change

Stormwater: An additional Heavy Equipment Operator position was requested and approved eliminating the Light Equipment Operator.

Mathis Auditorium: No change

Motor Pool: No change

City of Valdosta, Georgia Position Chart Summary

SUMMARY POSITION CHART

	FUL	l time ec	QUIVALENT	UNITS	ACTUAL POSITIONS
	FY 2021 BUDGET		FY 2023 REQUEST	FY 2023 PROPOSED	FY 2023 PROPOSED
General Fund	453	455	461	458	458
HUD Grant Fund	1	1	1	1	1
Sanitation Fund	54	54	48	48	48
Water & Sewer Fund	100	102	109	104	104
Stormwater Fund	17	17	17	17	17
Inspection Fund	10	10	10	10	10
Auditorium Fund	4	4	4	4	4
Motor Pool Fund	15	15	15	15	15
TOTAL PERSONNEL	654	658	665	657	657

	FULL TIME EQUIVALENT UNITS					ACTUAL PERSONNEL
	PAY GRADE	FY 2021 BUDGET	FY 2022 BUDGET	FY 2023 REQUEST	FY 2023 PROPOSED	FY 2023 APPROVED
<u>General Fund</u>	GRADE	DODGLI	DODGLI	REQUEST	TROLOGED	AITROVED
Legislative						
Mayor and Council						
Mayor	MAC	1	1	1	1	1
Councilman Subtotal	MAC	7 8	7 8	7 8	7 8	7 8
Total Legislative Department		8	8	8	8	8
Executive		0	0	0	0	8
Free sections Office						
Executive Office City Manager	UNC	1	1	1	1	1
Assistant City Manager	27	1	0	0	0	0
Moody Support Director	TEMP	1	1	1	1	1
City Clerk Associate City Clerk	20 18	1	1 1	1 1	1	1 1
Subtotal	10	5	4	4	4	4
Public Relations						
Public Information Officer	21	1	1	0	0	0
Community Relations and Marketing Manager	23	0	0	1	1	1
Media Production Coordinator	16	1	1	1	1	1
Public Information Specialist	TEMP	1	0	0	0	0
Community Engagement Coordinator Subtotal	12	03	<u>1</u> 3	1 3	1 3	1 3
Subiotal		3	3	3	3	3
Total Executive Department		8	7	7	7	7
Human Resources						
Administration						
Deputy City Manager of Admin/Human Resources Dir.	27	0	1	1	1	1
Human Resources Director	26	1	0	0	0	0
Senior Human Resources Manager	21	1	1 2	1 2	1 2	1
Human Resources Coordinator Human Resources Generalist	17 17	1	20	20	20	2 0
Subtotal	17	4	4	4	4	4
Total Human Resources Department		4	4	4	4	4
Finance Administration						
Finance Director	26	1	1	1	1	1
Finance Technician	12	1	1	1	1	1
Subtotal		2	2	2	2	2
Accounting						
Accounting Manager	21	0	0	1	1	1
Principal Accountant	19	3	3	3	3	3
Accounting Technician	12	3	3	2	2	2
Subtotal		6	6	6	6	6
Budgeting						
Budget Manager	21	1	1	1	1	1
Budget Analyst Subtotal	17	1 2	1 2	1 2	1 2	1 2
			4	4	۷	۷
Customer Service						
Revenue Collection Administrator Asst. Revenue Collection Admin.	21 16	1	1 1	1 1	1 1	1 1
Customer Service Representative	16	9	9	9	1 9	9
Subtotal		11	11	11	11	11

		FUI	ACTUAL PERSONNEL			
	PAY GRADE	FY 2021 BUDGET		FY 2023 REQUEST	FY 2023 PROPOSED	FY 2023 APPROVED
Accounts Receivable						
Business License Technician	12	1	1	1	1	1
Subtotal		1	1	1	1	1
Purchasing						
Purchasing Agent	21	1	1	1	1	1
Purchasing Technician Subtotal	12	1 2	1 2	1 2	1 2	1 2
Subtotal		2	2	2	2	2
Total Finance Department		24	24	24	24	24
Engineering						
Administration						
City Engineer	26	1	1	1	1	1
Assistant Director of Engineering	23	1	0	0	0	0
Assistant City Engineer	23	0	1	1	1	1
Engineering Project Manager	22	1	1	1	1	1
Development Review Engineer	19	1	1	1	1	1
Construction Inspector	18	2	2	2	2	2
GIS/Real Property Coordinator	18	1	1	1	1	1
Stormwater Engineering Technician	17	1	1	1	1	1
Administrative Assistant	12	1	1	0	0	0
Administrative Coordinator	16	0	0	1	1	1
Subtotal		9	9	9	9	9
<u>Signal Maintenance</u>						
Traffic Technician II	14	3	3	3	3	3
Subtotal		3	3	3	3	3
					-	
Signs and Markings						
Traffic Technician I	12	3	3	4	3	3
Subtotal		3	3	4	3	3
Traffic Management Center						
Traffic Manager	21	1	1	1	1	1
TMC Signals & Signs Supervisor	18	1	1	1	1	1
Traffic Technician III	16	2	2	2	2	2
Subtotal		4	4	4	4	4
Street Maintenance	10					
Street Maintenance Supervisor	16	1	1	1	1	1
Heavy Equipment Operator Crew Leader	12 12	1 1	1	1 1	1 1	1 1
Light Equipment Operator	12	2	1 2	2	2	1 2
Maintenance Worker I/II	8/9	2 3	23	23	3	3
Subtotal	0/0	8	8	8	8	8
Total Engineering Department		27	27	28	27	27
			27	20		
Other General Administrative						
<u>City Hall</u>						
Facilities Manager	21	1	1	1	1	1
Maintenance Worker I/II	8/9	0	0	1	0	0
Custodian II Subtotal	8	1 2	1 2	1 3	1 2	1 2
Subtotal			2	3	۷	۷
<u>City Hall Annex</u>						
Custodian II	8	1	1	1	1	1
Subtotal		1	1	1	1	1
Total Facilities Department		3	3	4	3	3

	FULL TIME EQUIVALENT UNITS					
	PAY GRADE	FY 2021 BUDGET	FY 2022 BUDGET	FY 2023 REQUEST	FY 2023 PROPOSED	FY 2023 APPROVED
Judicial			-			
Municipal Court Administration						
Judge	UNC	1	1	1	1	1
Court Administrator	18	1	1	1	1	1
Clerk of Court	14 10	1 2	1 2	1 2	1 2	1 2
Deputy Clerk Subtotal	10	<u>د</u> 5	5	5	5	<u>2</u> 5
Total Judicial Department		5	5	5	5	5
Police		3	3		5	5
Administration						
Chief of Police	26	1	1	1	1	1
Captain - Professional Standards	21	1	1	1	1	1
Public Safety Information Technology Manager Lieutenant IT	23 20	1 1	1 1	0 2	0 2	0 2
Lieutenant - Professional Standards	20 20	1	1	2 1	2 1	2 1
Information Technology Analyst	18	1	1	1	1	1
Police Officer	14	1	1	1	1	1
Police Office (Valdosta Housing Authority)	14	1	1	1	1	1
Permit Enforcement Officer	14	1	1	1	1	1
Administrative Coordinator Digital Media Technician	14 12	1	1 1	1 1	1 1	1 1
Administrative Secretary	10	1	1	1	1	1
Subtotal		12	12	12	12	12
Patrol Bureau						
Major - Patrol	23	1	1	1	1	1
Captain - Patrol	21	4	4	4	4	4
Lieutenant - Patrol	20	5	5	5	5	5
Police Sergeant - Patrol Police Officer	18 14	12 90	12 94	12 94	12 94	12 94
Administrative Secretary	10	1	1	1	1	1
Parking Enforcement	TEMP	3	3	3	3	3
School Crossing Guard	TEMP	10	10	10	10	10
Subtotal		126	130	130	130	130
Investigations Bureau						
Major - CID	23 20	1	1 1	1	1	1
Lieutenant - CID Sergeant - CID	20 18	4	4	1 4	1 4	1 4
Detective	15	21	21	21	21	21
Evidence Technician	12	2	2	2	2	2
Administrative Secretary	10	1	1	1	1	1
Subtotal		30	30	30	30	30
Training Bureau						
Captain - Training	21	1	1	1	1	1
Lieutenant - Training Sergeant	20 18	2 1	2 1	2 1	2 1	2 1
Administrative Secretary	10	1	1	1	1	1
Subtotal		5	5	5	5	5

	ACTUAL FULL TIME EQUIVALENT UNITS PERSONNE					
	PAY GRADE	FY 2021 BUDGET	FY 2022 BUDGET	FY 2023 REQUEST	FY 2023 PROPOSED	FY 2023 APPROVED
<u>Support Services Bureau</u>						
Major - Support Services	23	1	1	1	1	1
Lieutenant - Support Services	20	1	1	1	1	1
Police Officer	14	4	4	4	4	4
Records Technician	10 10	6 1	6 1	6	6 1	6 1
Court Clerk Administrative Clerk	9	4	4	1 4	4	1 4
Building Service Worker	8	1	4	4	4	1
Custodian	TEMP	1	1	1	1	1
Subtotal	1 20112	19	19	19	19	19
Crime Laboratory						
Crime Laboratory Director	23	1	1	1	1	1
Quality Manager	20	1	1	1	1	1
Crime Laboratory Lieutenant	20	1	1	1	1	1
Criminalist Drug Chemist Criminalist Firearms & Toolmark Examiner	16	2 2	2 2	2 2	2 2	2 2
Criminalist Firearms & Toolmark Examiner Criminalist Latent Prints Examiner	16 16		2 1	2 1	2 1	2 1
Criminalist Catent Frints Examiner Criminalist Crime Scene Technician	16	3	3	3	3	3
Evidence Technician	12	2	2	2	2	2
Subtotal	1.2	13	13	13	13	13
Total Police Department		205	209	209	209	209
Fire						
Administration						
Fire Chief	26	1	1	1	1	1
Assistant Fire Chief	24	1	1	1	1	1
Administrative Battalion Chief	23	2	2	2	2	2
Professional Standards Manager	18	1	1	1	1	1
Administrative Assistant	12	1	1	0	0	0
Administrative Coordinator	16	0	0	1	1	1
Fire Records Technician	10	1	1	1	1	1
Subtotal		7	7	7	7	7
<u>Operations</u>						
Operations Battalion Chief	23	3	3	3	3	3
Fire Lieutenant	18	24	24	24	24	24
Community Risk Reduction Officer	18	3	3	3	3	3
Fire Sergeant	16	27	27	27	27	27
Fire Corporal	14	15	15	15	15	15
Fire Fighter	13	22	22	22	22	22
Subtotal		94	94	94	94	94
Fire Prevention						
Fire Marshal	23	1	1	1	1	1
Fire Lieutenant	18	2	2	2	2	2
Fire Inspectors	TEMP	2 1	õ	2 0	õ	2 0
Fire & Life Public Safety Educator	16	1	1	1	1	1
Subtotal		5	4	4	4	4
<u>Fire Maintenance</u>						
Fire Maintenance Supervisor	18	1	1	1	1	1
Fire Mechanic	15	1	1	1	1	1
Subtotal		2	2	2	2	2
<u>Fire Training</u>						
Fire Captain	20	1	1	1	1	1
Fire Lieutenant	18	1	2	2	2	2
Fire Training Officer	18	1	õ	õ	õ	õ
Subtotal		3	3	3	3	3

		FU	ACTUAL PERSONNEL			
	PAY	FY 2021	FY 2022	FY 2023	FY 2023	FY 2023
Special Operations	GRADE	BUDGEI	BUDGEI	REQUEST	PROPOSED	APPROVED
Fire Captain	20	1	1	1	1	1
Subtotal		1	1	1	1	1
Total Fire Department		112	111	111	111	111
Other Protective Services						
Community Protection						
Senior City Marshal	15	1	1	0	0	0
City Marshal	14	4	4	6	5	5
Administrative Tech	10	0	0	1	1	1
Community Sustainability Coordinator Subtotal	14	1 6	0	0 7	0 6	0 6
Subtotal		0	J	/	0	0
Total Other Protective Services		6	5	7	6	6
Public Works						
Right of Way Maintenance						
Public Works Superintendent	21	1	1	1	1	1
Public Works Supervisor	16	2	2	2	2	2
Community Sustainability Coordinator Heavy Equipment Operator	14 12	06	1 6	1 6	1 6	1 6
Crewleader	12	6	6	6	6	6
Light Equipment Operator	10	3	3	3	3	3
Groundskeeper II	9	1	1	1	1	1
Maintenance Worker I/II	8/9	9	9	9	9	9
Subtotal		28	29	29	29	29
Cemetery						
Cemetery Supervisor	16	1	1	1	1	1
Assistant Cemetery Supervisor	12	1	1	1	1	1
Light Equipment Operator	10	3	3	3	3	3
Groundskeeper I/II	8/9	3	3	3	3	3
Maintenance Worker I	TEMP	4	4	4	4	4
Subtotal		12	12	12	12	12
Arborist						
Urban Forestry Supervisor	18	1	1	1	1	1
Heavy Equipment Operator	12	1	1	1	1	1
Maintenance Worker I/II Subtotal	8/9	1 3	1 3	1 3	1 3	1 3
Total Public Works Department		43	44	44	44	44
Urban Redevelopment						
Planning & Zoning						
Planning & Zoning Administrator	23	1	1	0	0	0
Historic Preservation & Special Projects	19 16	1	1	0	0	0
Zoning Coordinator Planning & Zoning Technician	16 14	1	1 1	0 0	0 0	0 0
Subtotal	14	4	4	0	0	0
<u>Planning</u>						
Planning Director	23	0	0	1	1	1
Senior Planner - Current Planning	19	0	0	1	1	1
Senior Planner - Historic Preservation	19	0	0	1	1	1
Subtotal		0	0	3	3	3

		FU	LL TIME E	QUIVALENT	T UNITS	ACTUAL PERSONNEL
	PAY	FY 2021		FY 2023	FY 2023	FY 2023
Zoning	GRADE	BUDGET	DUDGEI	REQUEST	PROPOSED	APPROVED
Zoning Administrator	21	0	0	1	1	1
Zoning Officer Zoning Technician	19 17	0	0 0	1 1	1 1	1 1
Subtotal	17	0	0	3	3	3
Tetal University and an elementary provides and		4	4	C	C	C
Total Urban Redevelopment Department		4	4	6	6	6
Community Development						
Administration						
Community Development Manager Subtotal	23	1	1	1	1	1
Subtotai		1	1	1	1	1
Main Street				_	_	
Program Director Program Director	20 23	1 0	1 0	0 1	0 1	0 1
Program Coordinator	14	1	1	1	1	1
Subtotal		2	2	2	2	2
Neighborhood Development						
Rehab Construction Coordinator	16	1	1	1	1	1
Subtotal		1	1	1	1	1
Total Community Development		4	4	4	4	4
Total General Fund		453	455	461	458	458
HUD Grant Fund						
HUD Grant						
Neighborhood Development Coordinator	12	1	1	1	1	1
Subtotal		1	1	1	1	1
Total HUD Grant Fund		1	1	1	1	1
Sanitation Fund						
Management	07	0				
Deputy City Manager of Operations/Public Works Director Public Works Director	27 25	0 1	1 0	1 0	1 0	1 0
Public Works Coordinator	16	1	1	1	1	1
Administrative Assistant	12	1	1	1	1	1
Sanitation Representative Customer Service Assistant	10 10	1 1	1 1	1 1	1 1	1 1
Subtotal	10	5	5	5	5	5
Residential Garbage						
<u>Residential Gardage</u> Public Works Supervisor	16	1	1	1	1	1
Refuse Collection Driver	12	9	9	9	9	9
Subtotal		10	10	10	10	10
Commercial Collection						
Public Works Supervisor	16	1	1	1	1	1
Heavy Equipment Operator Refuse Collection Driver	12 12	3 1	3 1	3 1	3 1	3 1
Maintenance Worker II	9	1	1	1	1	1
Subtotal		6	6	6	6	6
		I				I I

POSITION CHART

		FUI	LL TIME E	QUIVALENT	Γ UNITS	ACTUAL PERSONNEL
	PAY GRADE	FY 2021 BUDGET	FY 2022	FY 2023 REQUEST	FY 2023 PROPOSED	FY 2023 APPROVED
<u>Residential Trash</u> Public Works Supervisor Heavy Equipment Operator Crewleader Maintenance Worker I/II	16 12 12 8/9	1 6 7 11	1 6 7 11	1 6 7 11	1 6 7 11	1 6 7 11
Subtotal		25	25	25	25	25
<u>Roll-Off Collections</u> <u>Heavy Equipment Operator</u> Subtotal	12	1 1	<u>1</u> 1	<u>1</u> 1	<u>1</u> 1	1 1
Recycling Collection Recycling Collection Driver Maintenance Worker II Subtotal	11 9	3 3 6	3 3 6	0 0 0	0 0 0	0 0 0
Recycling Distribution Recyclery Attendant Subtotal	12	 1	1 1	 	 	1 1
Total Sanitation Fund		54	54	48	48	48
Water & Sewer Fund		51	51	40	40	40
Water Administration Utilities Director Assistant Utilities Director Utility Design Coordinator Utilities Engineering Manager Senior Construction Inspector Administrative Coordinator Administrative Coordinator Utilities Engineering Technician GIS Technician I/II/III Utility Locator Technician Administrative Clerk Administrative Senior Support Specialist Utilities Customer Service Assistant Administrative Support Specialist Utilities Customer Service Assistant Administrative Support Specialist Maintenance Worker I Subtotal	26 23 21 21 18 16 14 14 12/13/14 12 9 12 8 9 8 9 8	1 1 0 1 0 1 0 2 2 2 1 0 1 0 1 0 1 2	1 1 1 1 1 0 0 2 2 2 0 1 0 1 1 1 1 2	1 1 1 1 1 0 1 2 2 0 1 2 0 1 0 1 1 0 1 1 1 3	1 1 0 1 1 1 0 0 2 2 0 1 0 1 0 1 1 1 1 1 1 1 1 1 1 1 1 0 0 1 1 1 1 1 1 0 0 0 2 2 2 0 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 0 1 1 1 0 0 2 2 0 1 0 1 0 1 1 1 0 1 1 1 1 0 0 2 2 0 1 1 1 1 1 1 1 0 0 0 2 2 0 1 1 1 1 1 1 1 0 0 1 1 1 1 1 1 1 0 0 1 1 1 1 1 1 1 1 1 1 1 1 0 0 1 1 1 1 1 1 1 1 1 1 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1
<u>Water Plant</u> Water Treatment Plant Superintendent Assistant Water Treatment Plant Superintendent Laboratory Analyst <u>Water Treatment Plant Operator I/II/III</u> Subtotal	21 18 14 12/13/14	1 1 2 6 10	1 1 2 6 10	1 1 2 6 10	1 1 2 6 10	1 1 2 6 10
<u>Central Lines</u> Central Lines Superintendent Central Line Assistant Superintendent Central Lines Supervisor Utilities Crewleader I/II Heavy Equipment Operator Senior Utility Service Worker <u>Central Lines Technician I/II/III</u> <u>Subtotal</u>	21 18 16 12/14 12 10 9/10/11	$ \begin{array}{r} 1 \\ 1 \\ 2 \\ 4 \\ 4 \\ 2 \\ 12 \\ 26 \\ \end{array} $	1 1 2 4 4 2 14 28	1 1 2 5 4 2 16 31	1 1 2 5 4 2 14 29	1 1 2 5 4 2 14 29

POSITION CHART

		FU	LL TIME E	QUIVALENT	T UNITS	ACTUAL PERSONNEL
	PAY	FY 2021	FY 2022	FY 2023	FY 2023	FY 2023
	GRADE	BUDGET	BUDGET	REQUEST	PROPOSED	APPROVED
<u>Warehouse</u> Warehouse Supervisor	10	1	1	1	1	1
Warehouse Supervisor Warehouse Technician	12 9	1 0	1 0	1 1	1 0	1 0
Subtotal	3	1	1	2	1	1
		-				
Meter Reading						
Utility Service Manager	17	1	1	0	0	0
Utility Service Manager	21	0	0	1	1	1
Meter Reading Supervisor Senior Utility Service Worker	12 10	1 2	1 2	1 2	1 2	$\frac{1}{2}$
Utility Service Worker	9	7	2 7	2 7	2 7	7
Subtotal		11	11	11	11	11
Central Maintenance						
Central Maintenance Superintendent	21	1	1	1	1	1
Assistant Superintendent	18	1	1	1	1	1
SCADA Technician	18	1	1	1	1	1
Electronic System Technician Apprentice Electrician/Instrumentation Technician	18 16	1 1	1	1	1 0	1 0
Electronic Systems Supervisor	10	0	0	1	1	1
Pump Technician	16	0	Ő	1	0	0
CMMS Maintenance Technician	14	1	1	1	1	1
Maintenance Supervisor I/II	14/16	4	4	4	4	4
Maintenance Technician I/II/III	10/11/12	7	7	7	7	7
Subtotal		17	17	18	17	17
Total Water		77	79	85	80	80
Sewer			15	05	00	00
Sewel						
Mud Creek Plant						
Wastewater Treatment Plant Superintendent	21	1	1	1	1	1
Wastewater Treatment Plant Assistant Superintendent Water Treatment Plant Operator I/II/III	18 12/13/14	1 6	1 6	1 6	1 6	1 6
Subtotal	12/13/14	8	<u> </u>	8	8	8
		0	0	0	0	0
Withlacoochee Plant						
Wastewater Treatment Plant Superintendent	21	1	1	1	1	1
Wastewater Treatment Plant Assistant Superintendent Water Treatment Plant Operator I/II/III	18 12/13/14	1 6	1 6	1 6	1 6	1 6
Subtotal	12/13/14	8	8	8	8	8
		0	0	0	U	0
Environmental Services						
Environmental Manager	21	1	1	1	1	1
Wastewater Treatment Plant Laboratory Supervisor Laboratory Analyst	19 14	1 2	1 2	1 2	1 2	$1 \\ 2$
Backflow Prevention Program Coordinator	14	1	2 1	2 0	2 1	
Backflow Prevention Program Coordinator I/II/III	$\frac{12}{12/13/14}$	0	0	1	0	0
F.O.G. Prevention Program Coordinator	12/10/11	1	1	0	1	1
F.O.G. Prevention Program Coordinator I/II/III	12/13/14	0	0	1	0	0
Environmental Technician	12	1	1	0	2	2
Environmental Technician I/II/III	12/13/14	0	0	2	0	0
Subtotal		7	7	8	8	8
					24	24
Total Sewer Total Water & Sewer Fund		23 100	23 102	24 109	24 104	24 104

POSITION CHART

FULL TIME EQUIVALENT UNITS				ACTUAL PERSONNEL		
	PAY GRADE	FY 2021 BUDGET	FY 2022 BUDGET	FY 2023 REQUEST	FY 2023 PROPOSED	FY 2023 APPROVED
Inspection Fund	dit in t	DODGET	DODGET	THE QUEUT		
Administration						
Inspections Manager	23	1	1	1	1	1
Building Inspector	16	1	2	2	2	2
Mechanical Inspector	16	1	1	1	1	1
Plumbing Inspector Electrical Inspector	16 16	1 2	1 2	1 2	1 2	1 2
Code Compliance Investigator	14	2 1	õ	õ	õ	õ
Plans Coordinator	14	1	1	1	1	1
Permit Technician	12	2 10	$\frac{2}{10}$	$\frac{2}{10}$	2 10	2 10
Subtotal		10	10	10	10	10
Total Inspection Fund		10	10	10	10	10
Stormwater Fund						
Operation and Maintenance						
Stormwater Manager	21	1	1	1	1	1
Stormwater Supervisor	16	1	1	1	1	1
Sewer Cleaner Operator	12 12	1 3	1 3	1 4	1 4	1 4
Heavy Equipment Operator Crew Leader	12	2 2	3 2	4 2	4	4 2
Stormwater Maintenance Technician	10	~ 1	~ 1	2 1		1 1
Light Equipment Operator	10	1	1	0	0	0
Maintenance Worker I/II	8/9	6	6	6	6	6
Maintenance Worker I Subtotal	TEMP	1 17	<u>1</u> 17	<u>1</u> 17	<u> </u>	1 17
Subtotal		17	17	17	17	17
Total Stormwater Fund		17	17	17	17	17
Auditorium Fund						
Mathis Auditorium						
Auditorium Coordinator	14	1	1	1	1	1
Maintenance Worker II	9	2	2	2	2	2
Custodian Subtotal	TEMP	1 4	<u>1</u> 4	<u>1</u> 4	<u> </u>	1 4
Total Auditorium Fund		4	4	4	4	4
Total Auditorium Fund		4	4	4	4	4
Motor Pool Fund						
Garage						
Superintendent - Motor Pool	21	1	1	1	1	1
Mechanic II Administrative Coordinator	14 14	4	4 0	4 0	4 0	4 0
Administrative Coordinator	16	0	1	1	1	1
Welder / Small Engine Mechanic	14	1	1	1	1	1
Mechanic I	12	2	2	2	2	2
Tire Repair Technician Warehouse Technician	11 10	1	1 1	1 1	1 1	1
Service Technician	10	4	4	4	4	4
Subtotal		15	15	15	15	15
Total Motor Pool Fund		15	15	15	15	15
Total City of Valdosta		654	658	665	657	657

Section 1 **Budget Reference Materials**

In preparation for the 2022–2023 Budget, several key events, retreat, and meetings were held and documents' produced which significantly affected its development. In formulating the budget, Mayor and Council, City Manager and Department Heads follow the guidance of the Comprehensive Plan in assessing their needs and requirements for continuing to provide high quality services to the citizens.

The Comprehensive Plan is a document which was formulated by the City and the South Georgia Regional Development Commission outlining expected growth, population trends, and infrastructure needs of the City.

Mayor and Council Planning Retreat

The Mayor and Council and City Manager also meet with an outside facilitator for their annual retreat. The purpose of this retreat is to discuss current issues facing the City as well as formulate goals they would like the City to accomplish over the next two to three years. As part of this process, the department heads' programs and projects are reviewed and discussed. The Council develops a work program based on their goals and the department heads' requested objectives. This work program is then shared with departments.

Policy

Per the City's Charter Section 4.42, the Mayor and Council shall provide by ordinance for the adoption of an annual operating budget, a capital improvement program and a capital budget which it shall apply to all departments and agencies of the City. The budget will be submitted by the City Manager to the Mayor and Council for its consideration prior to the commencement of the ensuing fiscal year.

Responsibility

Department heads are responsible for preparing their budgets in accordance with the guidelines provided by the Budget Division of the Finance Department and other special instructions provided by the City Manager. Finance will provide cost experience data as may be required by any City department. The Assistant City Manager, Finance Director and the Budget Division will prepare all revenue, debt service, and payroll estimates. The Budget Division will confirm the completeness of all departments' budgets. If a budget is found to be incorrect or incomplete, it will be promptly sent back to the originating department head for correction. The corrected budget will be returned to the Budget Division within three working days. The Budget Division will not change any department request without notification of the affected department head.

Budget Preparation

The calendar used to prepare the budget is presented following this section. Development of the operating budget begins in December of each year. The process provides department heads an opportunity to examine their programs(s), to propose changes in current services, to recommend revisions in organization and methods, and to outline requirements for capital outlay items.

Budget Review

During the budget review phase, the Budget Division reviews each department's expenditures for the current year and makes their estimates. The Budget Division analyzes requests for new positions, operating budgets, and capital budgets.

The information is then compiled and presented to the City Manager. The City Manager, Finance Director and the Budget Division staff conduct meetings with each department head to review their requested budgets. At the completion of these meetings, and with the City Manager's recommendations, the Budget Division recompiles the financial data and presents the recommended budget to the City Manager for financial review. The City Manager reviews all department budgets and makes reductions and adjustments according to his judgment and expertise based on his long career with the City.

Budget Adoption

The City Manager and the Assistant City Manager present the proposed budget to the Mayor and Council for their review. A public hearing is held, and after requested changes are made, the budget is adopted by ordinance.

Budget Implementation

The Budget Division establishes a budgetary control system that will insure compliance with the budget. The Budget staff is responsible for setting up the budget for tracking purposes and is tasked with making sure the funds are available during the year to cover expenditures and appropriations

Budget Revisions

Any changes in total fund appropriations must be approved by the Mayor and Council. Shifts in appropriations within funds, at the department level, may be done administratively on the authority of the City Manager. As per the Personnel Policy, the City Manager may transfer, demote, suspend or reinstate employees. Per this authority, shifts in appropriations relating to personnel changes may be done administratively by the City Manager. The Assistant City Manager is authorized to transfer budget amounts within a department. Budgets for the City may be increased or decreased as the Mayor and Council deems appropriate. Increases that are greater than the forecasted revenues must be approved by the City Council. A public hearing is not required if the undesignated fund balance is sufficient to cover the increase.

Budget Calenda

DATES	· · · · · · · · · · · · · · · · · · ·
DECEMBER. 2021	Prepare goals, summaries, objectives, and performance measures for
1	distribution to Departments for changes and review.
	Prepare departmental budget material and begin calculating current year
	estimates.
JANUARY 2022	Prepare request forms
	Initialize Budget and compare to the CAFR
	Project & enter salaries, benefits, and related items
	Project & enter vehicle rental and related items
	Enter budget estimates and review with Finance Director
PER REQUEST	Budget Meeting with department representatives
FEBRUARY 2022	Open budget screens for departments to enter requested budget
	Budgeting review & revise budget estimated column
	Departments turns in budget information
	Budgeting reviews and verifies Estimated & Requested Columns
MARCH-APRIL 2022	Human Resources reviews personnel requests and changes
	Purchasing reviews capital requests
	Revenues projected and entered
	Budgeting enter comments and final changes to budget
	Departments review comments, verify budget, and notify the Budget
	Division of any requested changes or corrections
	Departments and City Manager review final requested budget
	Department budget hearings with the City Manager
MAY 2022	City Manager reviews and completes Recommended Column
	Budgeting reviews budget and creates data files for Mayor and Council
	review
JUNE 2022	Proposed budget emailed to Mayor & Council
	Mayor & Council budget hearings
	Budget Adopted



SECTION J Glossary

ACCRUAL BASIS

AD VALOREM PROPERTY TAXES

ADJUSTMENTS

AIRPORT AUTHORITY

APPROPRIATION

APPROPRIATION ORDINANCE

AMERICAN RESCUE PLAN ACT OF 2021

ASSIGNED

AUTHORIZED PERSONNEL (POSITIONS)

AUTO AD VALOREM

AVAILABLE FUND BALANCE

A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Taxes levied on an assessed valuation as of January 1 of real and/or personal property, based on a millage rate set by the Mayor and Council.

Corrections given to water, sewer, and sanitation billing customers for errors that could resulted from a misread of the meter, the resident being out of town not using the sanitation service, and /or the resident having a plumbing problem.

A commission of members appointed by the City of Valdosta and Lowndes County to oversee the operation of the Valdosta Lowndes County Regional Airport.

An authorization made by the City Council which permits the City to incur obligations and to make expenditures of resources.

The formal budgetary document enacted by Mayor and Council which contains all approved appropriations for the fiscal year.

Provides relief funds to state, local, and tribal government that have been negatively impacted by the coronavirus pandemic.

Fund balances are reported as assigned when amounts are constrained by the City's intent to be used for specific purposes but are neither restricted nor committed. Through resolution, the City Council has authorized the City's Chief Financial Officer, Finance Director, or Director of Administrative Services to assign fund balances.

The total number of personnel (positions) authorized for employment in a particular department or division during the fiscal year.

Taxes levied on an assessed valuation as of January 1 of automobiles within the city limits of Valdosta, based on a millage rate set by Mayor and Council.

Financial resources carried forward at the end of a fiscal year which have not been reserved or designated for a specific purpose such as working capital. These resources are considered "available" to finance future budgets

AUDIT

BANK OCCUPATION TAX

BALANCED BUDGET

BEER TAX

BOND

BUDGET

BUDGET ADJUSTMENT

BUDGET CALENDAR

BUDGET DOCUMENT

BUDGET ORDINANCE

BUDGETARY BASIS

BUDGET CONTROL

BUDGET MESSAGE

The examination of documents, records, reports, systems of internal control, accounting and financial procedures.

A tax levied on banks within the city limits.

A budget in which planned funds available equal planned expenditures

A privileged tax paid per ounce of beer purchased, acquired or received by a dealer during the license year.

A form of borrowing (debt financing) which reflects a written promise from the city to repay a sum of money on a specified date at a specific interest rate. Bonds are used to finance large capital projects such as buildings, streets, and utility infrastructures.

A financial plan for a specific period (fiscal year) that matches all planned revenues and expenditures with various City services.

A legal procedure utilized by City staff to revise a budget appropriation. City staff has the prerogative to adjust expenditures within or between departmental budgets according to budget policy, but no increase in the total budget can occur without approval of the City Council.

The schedule of key dates or milestones which the City follows in the preparation, adoption, and administration of the budget.

The instrument used by the City Manager to present a comprehensive financial plan to the City Council.

The official enactment by the City Council legally authorizing City Officials to obligate and expend resources.

The accounting method used to estimate financing sources and uses in the budget.

The control or management of a government unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Included in the opening section of the budget, the Budget Message provides the Mayor and Council and the public with a general summary of the most



BUDGET POLICIES

BUILDING PERMITS

BUSINESS OCCUPATION TAX

CAPITAL EXPENDITURE

CAPITAL PROJECTS FUND

CAPITAL IMPROVEMENT BUDGET

CAPITAL IMPROVEMENT PROGRAM

CAPITAL IMPROVEMENT PROJECTS

CEMETERY TRUST FUND

CEMETERY SALES

CERTIFICATES OF PARTICIPATION

important aspects of the budget, changes from the previous fiscal year, and the views and recommendations of the City Manager.

General and specific guidelines that govern financial plan preparation and administration.

Revenue obtained from businesses and or individuals for the right to erect structures.

Revenues from taxes assessed on enterprises conducting business within Valdosta city limits.

Includes expenditures which result in the acquisition of/or addition to fixed assets. They must have a cost of over \$5,000 and a useful life greater than 1 year.

A fund type used to account for financial resources used for the acquisition or construction of major capital facilities.

The Capital Improvement Plan (CIP) as approved by the City Council. The Capital Budget is based on a set of long-term capital improvement programs. When the CIP is reviewed each year, the programs are approved for the current year and included in one of the various funds for the current year.

A plan for capital expenditures to be incurred each year over a five (5) year period. This plan will meet the Capital needs as defined in the long-term work program of departments and other agencies of City government. The program sets forth each project in which Valdosta is to be involved, and specifies the resources estimated to be available to finance the projected expenditures.

An item for which the purchase, construction, or other acquisition will represent a public betterment to the community and add to the total capital assets of the City.

A non-expendable trust fund to provide perpetual care for the Sunset Hill Cemetery. Purchase of lots in the cemetery now includes payment for perpetual care of the cemetery.

Revenue from the sale of lots in the Sunset Hill Cemetery and the payment for upkeep of those lots not bought with perpetual care.

Form of lease-purchase financing used to acquire capital equipment.

CHARGES FOR SERVICE

COMMITTED

CONTAINER SALES

CONTINGENCY

CONTRACTUAL SERVICES

CONTRIBUTIONS

COUNTY INSPECTION

DEBT INSTRUMENT

DEBT SERVICE

DEBT SERVICE FUNDS

DEBT SERVICE REQUIREMENT

DEFICIT

DEPARTMENT

Charges for current services exclusive of revenue of public utilities and other public enterprises.

Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by formal action of the City Council through the adoption of a resolution. Only the City Council may modify or rescind the commitment.

Sales of large containers, 4-yard, 6 yard, or 8 yard capacities, to be used by commercial enterprises for their sanitary waste disposal.

Monies budgeted for uncertainties with future appropriation to be approved by Mayor & Council.

Services provided by outside vendors that have contractual agreements with the City of Valdosta to provide maintenance and public utilities.

Monies donated to the government by individuals, companies or agencies to be used for specific purposes.

Revenue earned from Lowndes County for the cost of the Inspection Department.

Methods of borrowing funds, including general obligation bonds, revenue bonds, and certificates of participation.

The amount of money required to pay serial maturities for serial bonds and interest on outstanding debt.

A fund type used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

The amount of money necessary for scheduled payment of outstanding debt, both principal and interest, becoming due during the fiscal period, and contributions which may be required to accumulate monies for the future retirement of bonds.

An excess of expenditures or expense over revenues and resources.

A major administrative unit of the City with overall management responsibility for an operation or a group of related operations within a functional area.

DEPRECIATION EXPENSES

ELECTION FEES

ELECTRICAL PERMIT

ENCUMBRANCES

ENTERPRISE FUNDS

EXAMINATION FEE

EXPENDITURE

EXPENSES

FIDUCIARY FUND

FINANCIAL INSTITUTIONS TAX

Depreciation of capital assets within the various enterprise funds.

Fees levied on the qualifying candidates to cover the cost of the election process.

Revenue from businesses and individuals for the right to perform electrical work.

Commitments related to unperformed (executory) contracts for goods and services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated number of expenditures ultimately to result if unperformed contracts in process are completed.

A fund type in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures.

Revenues from the examination given to various contractors to see if they qualify to be licensed to do operate within the city limits.

Decreases in net financial resources. Expenditures include current expenses requiring the present or futures use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlement and shared revenues.

Outflows or other consumption of assets or incurrence of liabilities (or a combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or general operations.

A fund category used to account for activities in which the government is acting as an agent (collecting funds belonging to another agency) or trustee (managing pension plans for employees or holding gifts/endowments). This category includes one fund type: trust and agency fund.

An annual business occupation tax upon state and national banking associations, federal savings and loan associations and state building and loan associations at a rate of .0025 times the gross receipts of said institutions.

FINANCIAL PLAN

A document which establishes management policies, goals, and objectives for all functions, departments, and divisions within the City for a fiscal year.

FINES & FORFEITURES

FISCAL YEAR

FORFEITED PROPERTY REVENUE

FRANCHISE TAXES

FRINGE BENEFITS

FULL TIME EQUIVALENT UNIT

FUNCTION

FUND

Fines and forfeitures include monies derived penalties imposed on, or property forfeited by, persons involved in the commission of statutory offenses, violations of lawful administrative rules

The time period designated by the City signifying the beginning and ending period for recording financial transactions. Valdosta has specified July 1 to June 30 as its fiscal year.

and regulations, or the neglect of official duty.

Monies derived from confiscated deposits held as performance guarantees.

Taxes levied for the privilege granted by the City of Valdosta permitting the continuing use of public property, such as city streets by regulated public utilities.

Total employer's share of social security, Medicare, taxes, hospitalization, dental, disability, worker's compensation, deferred compensation, long term disability, unemployment, and retirement contributions made on behalf of City employees.

A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be equivalent to .5 of a full-time position.

A group of related programs crossing organizational (department) boundaries and aimed at accomplishing a broad goal or major service. The six functions in the City's financial plan are: General Government, Judicial, Public Works, Parks, Recreation and Cultural Affairs, and Economic Development.

A fiscal and accounting entity which is comprised of a self-balancing set of accounts which reflect all assets, liabilities, equity, revenue, an expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for the purpose of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control. The six generic fund types used by the City are: General Fund, Special Revenue, Capital

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FUND BALANCE

GA DEPARTMENT OF COMMUNITY AFFAIRS

GENERAL FUND

GEOGRAPHICAL INTER FACE SYSTEM

GOAL

GOVERNMENTAL FUND TYPES

GRANT

GROSS RECEIPTS & BUSINESS TAX

GROUP INSURANCE FUND

Projects, Enterprise, Internal Service, and Trust and Agency.

Refers to the excess of assets over liabilities and is therefore also known as surplus funds.

A department with the Georgia State government.

The primary operating fund of the city. All revenues that are not allocated by law or contractual agreement to a specific fund are accounted for in the General Fund. With the exception of subvention or grant revenues restricted for specific uses, General fund resources can be utilized for any legitimate governmental purpose. (See Fund)

A computerized system that draws maps of the County and cities within the county, which includes all information pertaining to the land use.

A statement of broad direction, purpose, or intent.

Funds used to account for the acquisition, use and balances of expendable resources and related current liabilities - except those accounted for in proprietary funds and fiduciary funds. Expendable assets are assigned to a particular governmental fund type according to the purposes for which they are to be paid. The difference between assets and liabilities of governmental fund types is referred to as fund balance. The measurement focus in these fund types is on a determination of financial position and changes in financial position (sources, uses and balances of financial resources), rather than net income determination. Under current GAAP, there are four governmental types: general, special revenue, debt service and capital projects. Currently, the City has no outstanding general obligation debt and therefore is not using a debt service fund.

A contribution by a government or other organization to support a particular function.

Taxes levied in proportion to gross receipts on business activities of all or designated types of businesses.

This fund accounts for transactions related to the provision of health care benefits for permanent employees of the City

HAHIRA PERMITS

HOUSE BILL 489

INFRASTRUCTURE

INSPECTION FUND

INSURANCE

INSURANCE PREMIUM TAX

INTANGIBLES

INTER-GOVERNMENTAL REVENUES

INTER DEPARTMENTAL

INTEREST INCOME

Inspection services provided by the Inspection Department for building, electrical, plumbing, and mechanical services in Hahira, Lowndes County.

Passed during the 1997 Georgia State Legislative session, House Bill 489, also known as the Service Delivery Strategy Act, seeks to establish fair and equitable distribution of services for all citizens throughout the state's respective cities and counties.

Basic installations and facilities upon which the continuance and growth of a community depend; examples include roads and public utilities.

This fund is set up to finance and account for the cost of providing inspection of residential and commercial building with Lowndes County, the demolition of sub-standard housing within the city limits of Valdosta, and to regulate zoning issues within Lowndes County.

Premium expense for all insurance bought by the City other than that insurance provided to employees through the payroll system.

A tax on the gross direct premiums received during the preceding license year.

Tax levied on intangible personal property such as securities, mortgages and cash based on returns filed with the State of Georgia.

Revenues from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

Allocation of costs for services performed by a division for another division or capital project.

Revenue earned for the use or detention of money i.e.: Accounts Receivable for assessment, investment in Savings Accounts, Treasury Bills, Repurchase Agreements and Certificates of Deposit.

INTERAL SERVICE FUNDS

A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

INVESTMENT

LAND BANK

LAND/LAND IMPROVEMENTS

LEASE PURCHASE

LEVY

LINE-ITEM BUDGET

LIQUOR TAX

LOCAL LAW ENFORCEMENT BLOCK GRANT

LOWNDES COUNTY

MAJOR CONSTRUCTION PROJECTS

MAJOR FUND

Commitment of funds in order to gain interest or profit. All investments made by the City are secured by the full faith and credit of the United States government of issues agencies thereof.

Land acquired by the city and held for future use.

Capital expenditures for acquisition or development of land or improvements to existing City owned land will be charged to this account.

Method of acquiring high cost equipment or property and spreading payments over a specified period of time.

To impose taxes for the support of government activities.

A budget that lists each expenditure category (salary, materials, services, etc.) separately, along with the dollar amount budgeted for each specified category.

A privilege tax for the right to sell alcoholic beverages.

Federal grants to local governments for a wide range of local law enforcement activities, including hiring and training of law enforcement officers, procurement of equipment and technology, establishment or support of drug courts, and other crime prevention activities.

The county in which the City of Valdosta resides. It also refers to the county government of which the City of Valdosta is the largest city and the county seat.

Includes projects and improvements that are not funded by a grant.

A fund whose revenues, expenditures/expenses, assets or liabilities are at least 10% of corresponding totals for all governmental or enterprise funds. The General Fund is always a major fund.

MECHANICAL PERMIT

MILLAGE RATE

MISCELLANEOUS REVENUE

MOBILE HOME TAX

MODIFIED ACCRUAL BASIS

MOTOR POOL FUND

NEW SERVICE FEE

NON BUSINESS LICENSES & PERMITS

NON OPERATING REVENUES

NONSPENDABLE

OBJECTIVE

Revenue from businesses and individuals for the right to install heating and air conditioning equipment.

The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

All revenue of that cannot be classified in one of the other categories.

Taxes levied on an assessed valuation as of January 1 of mobile homes within the City limits of Valdosta, based on a millage rate set by Mayor and Council.

A basis of accounting recommended for use by governmental funds in which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

This fund accounts for the cost of operating a maintenance facility for automotive equipment. The fund purchases the automotive equipment and leases the equipment to user departments on a predetermined per mile basis or a monthly rate based on accumulated historical costs.

A fee for establishment of new utility accounts.

Revenues from all non-business licenses and permits levied according to benefits presumably conferred by the license or permit.

Proprietary fund revenues which are incidental to, or by products of, the fund's primary service activities.

Fund balances are reported as no spendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.

A statement of specific direction, purpose, or intent based on the needs of the community and the goals established for a specific program.

OPERATING BUDGET

The portion of the budget pertaining to daily operations that provides basic governmental services. The operating budget contains appropriations for such expenditures as personal services, fringe benefits, commodities, services and capital outlay.

OPERATING TRANSFERS

OPERATING REVENUE

OTHER FINANCING SOURCES

OTHER FINANCING USES

OTHER SERVICES & CHARGES

PARKING FINES

PERFORMANCE MEASURE

PERSONAL SERVICES

PERPETUAL CARE

All interfund transfers other than residual equity transfers (e.g., legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended).

Proprietary fund revenues which are directly related to the fund's primary service activities. They consist primarily of user charges for services.

Governmental fund general long-term debt proceeds, amounts equal to the present value of minimum lease payments arising from capital leases, proceeds from sale of general fixed assets, and operating transfers in. Such amounts are classified separately from revenues on the governmental operating statements.

Governmental fund operating transfers out and the amount of refund bonds proceeds deposited with the escrow agent. Such amounts are classified separately from expenditures on the governmental operating statements.

Includes expenditures/expenses for services that are required by the City for administration of its assigned functions.

Monies collected for violation of parking laws.

Special quantitative and qualitative measure of work performed as an objective of a department or division.

Includes expenditure for salaries, wages, and related benefits provided for persons employed by the City of Valdosta.

The amount of money that the purchaser pays at the time a cemetery lot is bought to be invested by the City to offset the cost of maintaining the cemetery lot.

PLANS & CONSTRUCTION

PLUMBING PERMIT

POLICE REVENUE

Revenue from the administrative review of plans & specifications on commercial building.

Revenue from businesses and individuals to secure the approval to perform plumbing work.

Revenue collected from reproducing accident reports through the Police Department.

POLICIES

PROFESSIONAL SERVICES

PROPERTY TRANSFER TAX

PROPRIETARY FUND TYPES

PUBLIC UTILITIES

PUBLIC UTILITY SERVICES

RAILROAD EQUIPMENT TAX

RECREATIONAL SCHOLARSHIP FUND

These are definite courses or methods of action selected from among alternatives and in light of given conditions to guide and determine present and future decisions.

Expenditures incurred by the City to obtain the services of recognized licensed professionals such as Doctors, Engineers, Certified Public Accountants, etc.

Tax paid on the transfer of real property. The tax is levied on the purchase price of the property.

Sometimes referred to as income determination or commercial-type funds, the classification used to account for government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds). All assets, liabilities, equities, revenues, expenses and transfers relating to the government's business and quasi-business activities and accounted for through proprietary funds. The GAAP used are generally those applicable to similar businesses in the private sector and the measurement focus is on determination of net income, financial position and changes in financial position.

Tax levied on the property of the public utilities based on the values given by the tax assessor's office.

Cost of electricity, natural gas, water and sewer, and communication services purchased for City Buildings and facilities.

Tax levied on railroads located within the corporate limits of Valdosta.

An expendable trust fund to account for all proceeds collected from fund raisers. The proceeds are used to fund scholarships for qualified participants in the

RENTALS AND LEASES

RESIDUAL EQUITY TRANSFERS

RESERVE

RESTRICTED

RETAINED EARNINGS

RETURNED CHECK FEE

REVENUE

REVENUE BONDS

SUPPLIES

SURPLUS SALE PROPERTY

SALES TAXES

recreation activities and programs of the Parks & Recreation Department.

Expenditures incurred in the renting or leasing of real estate, equipment, etc.

Nonrecurring or non-routine transfers of equity between funds (e.g., contribution of enterprise fund or internal service fund capital by the general fund or a debt service fund).

An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Fund balances are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

A fund equity account which accumulates net earnings (or losses) of a propriety fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.

Revenue collected on the return of non-sufficient fund checks paid to the City.

Funds that the City receives as income. These receipts include such items as taxes, licenses fees, user fees, service charges, fines and penalties, and grants.

Bonds whose principal and interest are payable from pledged revenue sources, and which are not legally backed by the full faith and credit of the City. Revenue bonds may be authorized by the City Council.

Articles and commodities which are consumed when used; categories include: office, operating, agricultural, cleaning, clothing, chemicals, etc.

Revenue from the sale of City property no longer considered to be of value to the City.

Local option 1% sales taxes collected in Lowndes County and distributed by the state of Georgia to the local governments within Lowndes County.



SANITATION FUND

This fund is set up to finance and account for the cost of providing both residential and commercial trash and garbage pickup to citizens and businesses of the City.

Revenue collected from users for the operation of the Enterprise Fund that includes monthly collection fees, adjustments, and landfill charges.

Taxes imposed upon the sale or consumption of selected goods or services.

Revenue collected from users of the sewer system for the sewer collection services provided.

Purchase of small powered and non-powered hand tools and small equipment costing less than \$5,000 and/or having a useful life expectancy of less than a year.

A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special sales and use tax imposed by Lowndes County for a specific period to time not to exceed five (5) years (four years if tax is for roads, streets an bridges). The tax imposed is one percent and is subject to referendum approval.

This fund type is used to account for the proceeds from specific revenue sources (other than trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

A Special Purpose Local Option Sales Tax to fund capital projects from January 1, 2014 to December 31, 2019.

A Special Purpose Local Option Sales Tax to fund Capital projects from January 1, 2020 to December 31, 2025.

Includes articles and commodities purchased by the City to aid the departments in accomplishing their mission and which are consumed or materially altered when used.

The highest crime rate area within the City limits.

Revenue from penalties and interest assessed and collected on delinquent taxes owed.

SANITATION FEES

SELECTIVE SALES & USE TAXES

SEWER FEES

SMALL TOOLS AND MINOR EQUIPMENT

SPECIAL ASSESSMENTS

SPECIAL PURPOSE SALES TAX REVENUES

SPECIAL REVENUE FUNDS

SPLOST VII

SPLOST VIII

SUPPLIES

TARGET AREA

TAX COST

TAX DIGEST

TAXES

TAX NOT ON DIGEST

TRANSFER FEE

TRANPORTATION SPECIAL PURPOSE SALES TAX FUND

TRAVEL & TRAINING

TRUST AND AGENCY FUNDS

USER FEES VEHICLE SERVICES

WAREHOUSE RENT

The total taxable net assessed value on all real property after the total of all appeals that have been or could be filed or arbitrations demanded have been reduced.

Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by Valdosta are approved by the City Council and are within the limits determined by the State.

Property located or identified after the digest is approved by Lowndes County for submission to the State.

A fee for transferring a utility account.

This fund is set up to account for financing and construction of various road improvement projects. These improvements will be financed in whole or in part by the City's discretionary share of a 1% regional sales tax levied for the purpose of improving the road system in the Southern Georgia Region in accordance with the Georgia Transportation Investment Act (TIA)

Those expenditures/expenses related to employee training cost and expenses incurred in the conduct of City business including subsistence.

Also known as Fiduciary Fund Types, these funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies. The fiduciary funds used by the City include nonexpendable trust and agency funds. A nonexpendable trust fund is a fund in which the principal may not be expended. These funds are accounted for in essentially the same manner as proprietary funds. Agency funds are custodial in nature (assets equal liabilities) and do not measure the results of operations.

Fees for services provided to the user.

Cost to the City of Valdosta of vehicles for city operations whether City or privately owned.

Rent paid by the Water Sewer Fund for rental of an office complex and warehouse from the General Fund.

WATER AND SEWER REVENUE FUND

WATER FEES

WORKING CAPITAL

This fund is set up to finance and account for the cost of providing both water and sewer services to the residents and businesses of the City.

Revenue collected from users of the system for the sale of water. This includes water fees, adjustments, hydrant water, reconnect fee, and miscellaneous water sales.

Fund equal to 45 days of the General Fund's budget which is set aside as a designation to be used in extraordinary emergency situations only.

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AED	Automated External Defibrillator
ARPA	American Rescue Plan Act of 2021
ASCLD	American Society of Crime Laboratory Directors
ATF	Alcohol Tobacco Firearms
AVL	Automatic Vehicle Locator
CAD	Computer aided Dispatch
CAFR	Comprehensive Annual Financial Report
CALEA	Commission on Accreditation for Law Enforcement Agencies
ССД	Closest Car Dispatch
CDBG	Community Development Block Grant
CFAI	Commission on Fire Accreditation International
СНІР	Community Home Investment Program
CISM	Critical Incident Stress Management
CIP	Capital Improvement Program
CMMS	Computerized Maintenance Management System
COPRS	Comprehensive Police Reporting System
СРРВ	Certified Professional Public Buyer
СРРО	Certified Public Procurement Officer
CPR	Cardio Pulmonary Resuscitation
COPRS	Comprehensive Police Reporting System
CVDA	Central Valdosta Development Authority
D.A.R.E.	Drug Abuse Resistance Education
DCA	Department of Community Affairs
DEFY	Drug Education for Youth
DHS	Department of Highway Safety
DMS	Defense Message System

DP	Data Processing
DRA	Designated Revitalization Area
ЕМТ	Emergency Medical Technician
EPA	Environmental (Federal) Protection Agency
EPR	Enterprise Resource Planning
EWRP	Electronic Work Release Program
FAA	Federal Aviation Administration
FEMA	Federal Emergency Management Agency
FF II	Firefighter II
FTE	Full time equivalent unit
FY	Fiscal Year
GA	Georgia
GACE	Georgia Association of Code Enforcement
GAAP	Generally Accepted Accounting Principles
GA DOT	Georgia Department of Transportation
GCIC	Georgia Crime Information Center
GFOA	Government Finance Officers Association
GGFOA	Georgia Government Finance Officers Association
GIS	Geographical Information System
GLPC	Greater Lowndes Planning Commission
GMA	Georgia Municipal Association
GPS	Global Positioning System
GSAR	Georgia Search and Rescue
НАΖМАТ	Hazardous materials
HD 🚽	High Definition
HUD	Housing and Urban Development

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	ISO	Insurance Service Organization				
1	КШН	Kilowatt Hour				
	LDR	Land Development Regulations				
	LED	Light Emitting Device				
	LF	Linear Foot				
	LIDAR	Light Detection and Ranging				
	LIMS	Laboratory Information Management System				
	LOST	Local Option Sales Tax				
	LMIG	Local Maintenance Improvement Grant				
	MGD	Million Gallon a Day				
	МНСР	Monitored Home Confinement Program				
	NIBIN	National Integrated Ballistics Network				
	МРО	Metropolitan Planning Organization				
	NOC	Utility accounts that are not on the computer billing by error				
	NOI	Notice of Intent				
	NPDES	National Pollutant Discharge Elimination System				
	OCC	Old Corrugated Cardboard				
	РЮ	Public Information Officer				
	POST	Peace Officer Standards and Training				
	ROW	Right of Way				
	RUPP	Release Upon Payment Program				
	SCADA	Supervisory Control Data Acquisition				
	SDWA	Safe Drinking Water Act				
	SRO	School Resource Officers				
	SF	Special Force				
	SMILE	Students Mentorship in Leadership Education				
	SOP	Standard Operating Procedures				
1	SPLOST	Special Purpose Option Sales Tax				
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ТЕ	Transportation Enhancement
TIA	Transportation Investment Act
ТМС	Traffic Management Center
UDAG	Urban Development Action Grant
VSEB	Valdosta Small Emerging Business
VSU	Valdosta State University
WAP	Work Alternative Program
WMD	Weapons Mass Destruction
WPCP	Water Pollution Control Plant
WRP	Work Release Program
WWPC	Withlacoochee Water Pollution Control
ZBOA	Zoning Board of Appeals